



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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2. To view the text, choose Window > Show Clipboard

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[REPORT OF ACTION TAKEN IN CLOSED SESSION

ON JULY 22, 2008 BEGINS ON PAGE 129.]

**SUP. BURKE, CHAIR:** PLEASE STAND. THE MEETING WILL NOW COME TO ORDER. THE INVOCATION WILL BE BY FATHER ROLAND ASTUDILLO FROM OUR LADY OF THE MIRACULOUS MEDAL, MONTEBELLO. AND THE PLEDGE WILL BE BY KENNETH WELLS LARRABEE, JR., MEMBER POST NUMBER 6885, VALENCIA VETERANS OF FOREIGN WARS OF THE UNITED STATES, FROM THE FIFTH DISTRICT. FATHER?

**FR. ROLAND ASTUDILLO:** LET US ACKNOWLEDGE OF THE DIVINE AMONGST OUR MIDST. MOST SUPREME BEING, TO WHOM HUMANKIND HAS GIVEN MANY NAMES, YOU ARE MOST BLESSED AS YOUR GOODNESS FILLS OUR HEARTS WITH JOY. BLESSED ARE YOU WHO HAVE BROUGHT THE COUNTY OF LOS ANGELES BOARD OF SUPERVISORS TOGETHER THIS DAY TO WORK IN HARMONY AND PEACE. WE STAND BEFORE YOU, DIVINE MAJESTY, CONSCIOUS OF OUR WEAKNESS BUT AWARE THAT WE GATHER IN YOUR NAME AND IN THE NAME OF THE PEOPLE WE SERVE IN THE COUNTY OF LOS ANGELES. COME TO US, REMAIN WITH US, AND ENLIGHTEN OUR HEARTS. GIVE US LIGHT AND STRENGTH TO KNOW YOUR DIVINE WILL, TO MAKE IT OUR OWN AND TO LIVE IT IN OUR LIVES. GUIDE US BY YOUR WISDOM. SEPARATE US BY YOUR POWER, FOR YOU ARE DIVINE AND WE ARE BUT HUMAN. YOU DESIRE JUSTICE FOR ALL. ENABLE US TO



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1 UPHOLD THE RIGHT OF OTHERS. DO NOT ALLOW US TO BE MISLED BY  
2 IGNORANCE OR CORRUPTED BY FEAR OR FAVOR. UNITE US TO YOURSELF  
3 IN THE BOND OF JUSTICE, PEACE AND LOVE AND KEEP US FAITHFUL TO  
4 ALL THAT IS TRUE. AS WE GATHER TOGETHER, MAY WE TEMPER JUSTICE  
5 WITH LOVE SO THAT ALL OUR DECISIONS MAY BE PLEASING TO YOU AND  
6 EARN THE REWARD PROMISED TO GOOD AND FAITHFUL SERVANTS. YOU  
7 WHO LIVE AND REIGN FOREVER AND EVER. [PLEDGE OF ALLEGIANCE  
8 RECITED.]

9

10 **SUP. MOLINA:** THANK YOU, MADAME CHAIR. IT'S MY HONOR THIS  
11 MORNING TO MAKE A PRESENTATION OF A CERTIFICATE OF  
12 APPRECIATION TO THE REVEREND ROLAND ASTUDILLO. REVEREND ROLAND  
13 ASTUDILLO SERVES AS THE ASSOCIATE PASTOR OF THE OUR LADY OF  
14 THE MIRACULOUS MEDAL PARISH IN MONTEBELLO. THIS THRIVING  
15 CHURCH OFFERS SPIRITUAL GUIDANCE, RELIGIOUS EDUCATION, ADULT  
16 AND YOUTH MINISTRIES, AN UPLIFTING MUSIC MINISTRY AND MANY  
17 OTHER WORTHWHILE SOCIAL PROGRAMS AND VARIOUS OUTREACH EFFORTS  
18 AS WELL. PRIOR TO JOINING MIRACULOUS MEDAL, REVEREND ASTUDILLO  
19 SERVED AT VARIOUS MISSIONS, YOUTH MINISTRIES AND PARISHES,  
20 INCLUDING SEVERAL ASSIGNMENTS IN THE PHILIPPINES. WE WANT TO  
21 EXTEND OUR THANK YOU AND APPRECIATION FOR JOINING US THIS  
22 MORNING AND LEADING US IN OUR INVOCATION. CONGRATULATIONS.  
23 THANK YOU SO MUCH. [APPLAUSE.]

24





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1   **SUP. ANTONOVICH:** MADAME CHAIR, LET ME ONCE AGAIN INTRODUCE  
2   KENNETH LARRABEE FROM THE SANTA CLARITA VALLEY, WHO LED US IN  
3   THE PLEDGE OF ALLEGIANCE AS A MEMBER OF THE VETERANS OF  
4   FOREIGN WARS, POST NUMBER 6885 IN VALENCIA. HE SERVED IN THE  
5   UNITED STATES ARMY IN VIETNAM WITH THE 14TH COMBAT ENGINEER  
6   BATTALION, OBTAINING THE RANK OF SERGEANT. AND HE'S EMPLOYED  
7   WITH COSTCO. AND WE WANT TO THANK YOU, KEN, FOR COMING DOWN.  
8   [APPLAUSE.]

9

10   **CLERK SACHI HAMAI:** GOOD MORNING, MADAME CHAIR, MEMBERS OF THE  
11   BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 3, PUBLIC HEARING  
12   ITEMS 1 THROUGH 12. ON ITEM NUMBER 7, AS INDICATED ON THE  
13   POSTED AGENDA, THIS ITEM IS TAKEN OFF CALENDAR AT THE MEETING  
14   OF JULY 1ST, THE BOARD DIRECTED THAT THIS ITEM BE TAKEN OFF  
15   CALENDAR.

16

17   **SUP. BURKE, CHAIR:** WITHOUT OBJECTION.

18

19   **CLERK SACHI HAMAI:** ON ITEM NUMBER ,8 AS INDICATED ON THE  
20   POSTED AGENDA, SUPERVISOR ANTONOVICH REQUESTS THAT THIS ITEM  
21   BE CONTINUED WITHOUT DISCUSSION TO SEPTEMBER 23RD, 2008.

22

23   **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, SO ORDERED.

24



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1 **CLERK SACHI HAMAI:** ON AGENDA ITEM NUMBER 9, AS INDICATED ON  
2 THE SUPPLEMENTAL AGENDA, SUPERVISOR ANTONOVICH REQUESTS THAT  
3 THIS ITEM BE CONTINUED WITHOUT DISCUSSION TO OCTOBER 28TH,  
4 2008.

5

6 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, SO ORDERED.

7

8 **CLERK SACHI HAMAI:** AND ON ITEM NUMBER 12, AS INDICATED ON THE  
9 POSTED AGENDA, AT THE MEETING OF JULY 1ST, 2008, THE BOARD  
10 INDICATED ITS INTENT TO CONTINUE THIS ITEM WITHOUT DISCUSSION  
11 TO SEPTEMBER 23RD, 2008.

12

13 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, SO ORDERED.

14

15 **CLERK SACHI HAMAI:** THE REMAINING PUBLIC HEARING ITEMS WE WILL  
16 HOLD FOR THE PUBLIC HEARING. WE'RE NOW ON PAGE 8,  
17 ADMINISTRATIVE MATTERS. BOARD OF SUPERVISORS ITEMS 13 THROUGH  
18 22. ON ITEM NUMBER. 20, SUPERVISOR ANTONOVICH REQUESTS THAT  
19 THIS ITEM BE CONTINUED TWO WEEKS TO AUGUST 5TH, 2008. AND  
20 THERE IS ALSO A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD  
21 THIS ITEM.

22

23 **SUP. BURKE, CHAIR:** THAT'S NUMBER 20, RIGHT?

24



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1 **CLERK SACHI HAMAI:** ITEM NUMBER 20. AND THE REMAINING ITEMS  
2 UNDER BOARD OF SUPERVISORS IS BEFORE YOU.

3

4 **SUP. BURKE, CHAIR:** ON NUMBER. 11, MAY I BE RECORDED AS NOT  
5 VOTING? OH, THAT'S PUBLIC HEARING. SO IT'S ALL RIGHT. MOVED BY  
6 KNABE, SECONDED BY MOLINA; WITHOUT OBJECTION, SO ORDERED.

7

8 **CLERK SACHI HAMAI:** ON PAGE 10, CONSENT CALENDAR, ITEM NUMBER  
9 23?

10

11 **SUP. BURKE, CHAIR:** MOVED BY MOLINA, SECONDED BY YAROSLAVSKY,  
12 WITHOUT OBJECTION, SO ORDERED.

13

14 **CLERK SACHI HAMAI:** DISCUSSION ITEMS 24 AND 25 WE WILL HOLD FOR  
15 A DISCUSSION. MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH WERE  
16 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING AS  
17 INDICATED ON THE SUPPLEMENTAL AN AGENDA. ITEM 26-A.

18

19 **SUP. BURKE, CHAIR:** MOVED BY BURKE, SECONDED BY ANTONOVICH,  
20 WITHOUT OBJECTION, SO ORDERED.

21

22 **CLERK SACHI HAMAI:** ON ITEM NUMBER 26-B, THERE IS A REQUEST  
23 FROM MEMBERS OF THE PUBLIC TO HOLD THIS ITEM. ON PAGE 13,  
24 NOTICES OF CLOSED SESSION, ITEM C.S.-3, AS INDICATED ON THE





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1 SUPPLEMENTAL AGENDA, THIS ITEM WILL BE CONTINUED TWO WEEKS TO  
2 AUGUST 5TH, 2008.

3

4 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION.

5

6 **SUP. KNABE:** WHAT WAS THAT? C.S.-3?

7

8 **CLERK SACHI HAMAI:** C.S.-3. THAT COMPLETES THE READING OF THE  
9 AGENDA. BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH  
10 SUPERVISORIAL DISTRICT NUMBER 2.

11

12 **SUP. BURKE, CHAIR:** AND I HAVE CONSULAR CORPS? IT'S WITH  
13 PLEASURE WE INVITE THE HONORABLE PHILIPPINE LARRIEU, CONSUL  
14 GENERAL OF FRANCE IN LOS ANGELES, TO THE DAIS. CONSUL GENERAL  
15 LARRIEU WAS ACCREDITED TO HIS POST HERE IN SEPTEMBER 2004. HE  
16 ARRIVED FROM PARIS WHERE HE WAS SERVING WITH THE INSPECTION  
17 CORPS OF THE MINISTRY OF FOREIGN AFFAIRS. HE IS A SENIOR AND  
18 HIGHLY EXPERIENCED MEMBER OF THE DIPLOMATIC CORPS. HE HAS  
19 SERVED IN FRENCH EMBASSIES IN BRAZIL, SINGAPORE, TURKEY AND  
20 POLAND. HE HAS BEEN COUNSELOR FOR DEVELOPMENT AND CULTURAL  
21 COOPERATION, IN JEDDAH, SAUDI ARABIA, CONSUL GENERAL OF  
22 FRANCE, IN ALGIERS. WHILE HERE IN LOS ANGELES, HE ALSO HAD  
23 JURISDICTION OVER ALL SOUTHERN CALIFORNIA, ARIZONA, COLORADO,  
24 NEW MEXICO AND SOUTHERN NEVADA. CONSUL GENERAL LARRIEU  
25 ACCEPTED THE POSITION OF BEING THE LOS ANGELES CONSULAR CORPS



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1 IN APRIL 2008. IN THAT POSITION, HE HAS PRESIDED OVER MEETINGS  
2 OF THE CORPS THAT ARE HELD EVERY MONTH EXCEPT DURING THE  
3 SUMMER. HE'S BEEN RESIDING HERE WITH HIS WIFE, ANGELIQUE, AND  
4 THEIR TWO CHILDREN. AND IN RECOGNITION OF HIS DISTINGUISHED  
5 SERVICE TO HIS COUNTRY, HE HAS BEEN NAMED A KNIGHT OF THE  
6 FRENCH NATIONAL ORDER OF MERIT. WHILE WE CANNOT BE ENTIRELY  
7 HAPPY THAT SUCH AN ACCOMPLISHED CONSUL GENERAL IS LEAVING US.  
8 I CAN SAY WITHOUT RESERVATION THAT ON BEHALF OF THE BOARD OF  
9 SUPERVISORS AND THE 10 MILLION RESIDENTS OF LOS ANGELES  
10 COUNTY, THAT CONSUL GENERAL LARRIEU HAS OUR BEST WISHES FOR  
11 HIS CONTINUED SUCCESS IN HIS OUTSTANDING CAREER. WE ALWAYS  
12 HATE TO LOSE THE PERSON WHO'S THE CHAIR OF CONSULAR CORPS. AND  
13 YOU'VE BEEN HERE FOR A LONG TIME. WE APPRECIATE ALL OF YOUR  
14 WORK. THANK YOU SO MUCH. [APPLAUSE.]

15

16 **HON. PHILIPPE LARRIEU:** DEAR MEMBERS OF THE LOS ANGELES COUNTY  
17 BOARD OF SUPERVISORS, I WANT TO BEGIN BY FIRST THANKING  
18 SUPERVISOR BURKE FOR HER INVITATION TODAY AND THANK ALL OF YOU  
19 FOR THIS TOUCHING GESTURE, THIS TOKEN OF YOUR RECOGNITION OF  
20 MY WORK HERE AS CONSUL GENERAL OF FRANCE TO LOS ANGELES MEANS  
21 A GREAT DEAL TO ME AND IS A REAL HONOR. IT HAS BEEN MY  
22 PRIVILEGE AND MY PLEASURE TO SERVE MY COUNTRY AND ITS  
23 INTERESTS HERE IN LOS ANGELES AND IN THE FIVE STATES UNDER MY  
24 JURISDICTION. THIS POST IN SOUTHERN CALIFORNIA PROVIDED ME  
25 WITH SUCH A MULTITUDE OF EXPERIENCES AS MY CONSULAR GENERAL



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1 WAS INVOLVED IN PROJECTS RANGING FROM INTERNATIONAL POLICE  
2 COOPERATION TO FRENCH-AMERICAN AIR SPACE VENTURES. IN SHORT, I  
3 WILL TAKE WITH ME THESE MANY, MANY OTHER FOND MEMORIES FROM MY  
4 TIME HERE. I AM PLEASED TO HAVE HAD THE OPPORTUNITY TO WORK  
5 WITH THE CITY AND THE COUNTY ADMINISTRATION HERE IN LOS  
6 ANGELES AND TO HAVE HAD SUCH A POSITIVE RELATIONSHIP BETWEEN  
7 OUR OFFICES. I THANK YOU ALL FOR YOUR PRESENCE HERE TODAY AND  
8 FOR THIS PLAQUE. I WILL TREASURE IT. AND AS I'M LEAVING LOS  
9 ANGELES VERY SOON, ALLOW ME TO SAY THAT I LOVE LOS ANGELES. I  
10 LOVE CALIFORNIA. I LOVE THE UNITED STATES OF AMERICA. GOD  
11 BLESS AMERICA. GOD BLESS FRENCH-AMERICAN FRIENDSHIP.

12 [APPLAUSE.]

13

14 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH AND YAROSLAVSKY?  
15 SUPERVISOR YAROSLAVSKY? SUPERVISOR KNABE FOR YOUR  
16 PRESENTATIONS? I'M GOING TO HAVE TO COME BACK FOR MINE.

17

18 **SUP. KNABE:** OKAY, THANK YOU, MADAME CHAIR, MEMBERS OF THE  
19 BOARD AND LADIES AND GENTLEMEN, IT'S MY PLEASURE TO SURPRISE--  
20 THEY WEREN'T QUITE READY, THE MEMBERS OF AND COACHES OF THE EL  
21 CAMINO COLLEGE COLLEGE DEBATE TEAM. TODAY WE ARE HONORING THEM  
22 AS THE 2008 NATIONAL PARLIAMENTARY DEBATE ASSOCIATION  
23 COMMUNITY COLLEGE NATIONAL CHAMPIONS. WELL, TODAY THAT'S FOR  
24 2008. BUT THIS, THEY JUST DID A REPEAT. SO THIS IS THE SECOND  
25 YEAR IN A ROW THAT EL CAMINO HAS WON THE N.P.D.A.



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1 CHAMPIONSHIPS FOR COMMUNITY COLLEGES. AND THIS IS THEIR THIRD  
2 NATIONAL TITLE IN THE LAST FOUR YEARS. THE RANKINGS ARE BASED  
3 UPON EACH SCHOOL'S FINISH AT THE BEST OF FOUR TOURNAMENTS OF  
4 THE SEASON. THEY COMPETED AGAINST TWO AND FOUR-YEAR COLLEGES  
5 AND UNIVERSITIES THROUGHOUT THE YEAR. IN FACT, WHEN RANKED  
6 AGAINST THE OTHER 244 COLLEGE UNIVERSITIES THAT COMPETED, EL  
7 CAMINO WAS RANKED SIXTH IN THE NATION, FINISHING ABOVE SUCH  
8 PRESTIGIOUS SCHOOLS AS BERKELEY, U.C.L.A., U.S.C., NOTRE DAME  
9 AND THE AIR FORCE ACADEMY, JUST TO NAME A FEW. DEBATE, AS YOU  
10 KNOW, ENCOURAGES CRITICAL THINKING. AND CONSIDERING ALL SIDES  
11 OF AN ISSUE, JUST LIKE WE DO HERE EVERY TUESDAY. THAT WAS A  
12 JOKE. OKAY? WHICH WAS SOMETHING WE NEED MORE OF THESE DAYS. IT  
13 IS NICE TO KNOW THAT EL CAMINO COLLEGE IS DOING SUCH A  
14 WONDERFUL JOB PREPARING THESE STUDENTS TO BE TOMORROW'S  
15 LEADERS. SO ON BEHALF OF MYSELF AND MY COLLEAGUES AND THE  
16 BOARD, WE'D LIKE TO-- WE DID INDIVIDUAL SCROLLS EARLIER UP IN  
17 MY OFFICE. WE'D LIKE TO PRESENT THIS TO THE DIRECTOR AND TO  
18 THE COACH AND TO THE MEMBERS OF THE EL CAMINO COMMUNITY  
19 COLLEGE NATIONAL 2008 NATIONAL PARLIAMENTARY DEBATE  
20 ASSOCIATION CHAMPIONS TWO YEARS IN A ROW, AN INCREDIBLE,  
21 INCREDIBLE ACHIEVEMENT. SO CONGRATULATIONS. [APPLAUSE.] THE  
22 DEBATE TEAM DOES NOT WANT TO TALK, HA-HA! ALL RIGHT.

23

24 **SUP. BURKE, CHAIR:** I DON'T BELIEVE THAT.

25



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1   **SUP. KNABE:** VERY GOOD. CONGRATULATIONS. WE'RE JUST HAVING A  
2   DEBATE. [APPLAUSE.] THAT'S ALL I HAVE.

3  
4   **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH?

5  
6   **SUP. ANTONOVICH:** WHENEVER THERE'S A TRAGEDY, CATASTROPHE  
7   AROUND THE WORLD, OUR LOS ANGELES COUNTY FIRE DEPARTMENT HAS  
8   ALWAYS BEEN THERE TO HELP AND GIVE ASSISTANCE, BE IT AT HOME  
9   OR ABROAD. THIS MORNING WE'RE GOING TO INTRODUCE 12 REMARKABLE  
10   INDIVIDUALS WHO WENT FROM THE UNITED STATES AS PART OF THE  
11   UNITED STATES' RELIEF EFFORT TO ASIA FOLLOWING THE CYCLONE  
12   NARGIS AND THE SZECHUAN CHINESE EARTHQUAKE. BATTALION CHIEF  
13   TERRY DIJONAI [PH?], TASKFORCE LEADER RESCUE INSTRUCTOR  
14   CAPTAIN DON ROY, NOT WITH US IS BATTALION CHIEF TOM EWALL.  
15   CAPTAIN JOHN BOYLE, FIREFIGHTERS RICH ATWOOD, DEREK  
16   WOOLWEBBER, CARLO LOFERDO, HERB MAROQUIN, PAT LONG, MALCOLM  
17   DICKS AND ERIC SHORES. ON MAY 2ND, THE CYCLONE NARGIS, A  
18   CATEGORY FOUR, HIT THE MYANMAR COAST, AND CAUSED THE DEADLIEST  
19   NATURAL DISASTER IN THE COUNTRY'S HISTORY WITH 134,000 DEAD,  
20   10 BILLION IN PROPERTY LOSSES, 2.3 MILLION HOMELESS. IT WOULD  
21   BE LIKE WIPING OUT THE ENTIRE SANTA CLARITA VALLEY, THAT WAS  
22   THE DEVASTATION THAT TOOK PLACE THERE. THEN TWO WEEKS AFTER  
23   THAT, A SECOND TRAGEDY STRUCK ON MAY 12TH, WHEN A 7.9  
24   MAGNITUDE EARTHQUAKE DEVASTATED THE PROVINCE OF SZECHUAN.  
25   NEARLY 70,000 WERE DEAD, 375,000 INJURED, 18, ALMOST 19,000



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1 ARE STILL MISSING. 4.8 MILLION PEOPLE ARE HOMELESS. \$86  
2 BILLION IN PROPERTY LOSSES, WHICH IS THE THIRD COSTLIEST  
3 WORLDWIDE DISASTER. IT WOULD BE LIKE THE CITY OF ALHAMBRA PLUS  
4 LA QUINATA BEING WIPE OUT. THIS EARTHQUAKE WAS FELT AS FAR  
5 AWAY AS RUSSIA AND VIETNAM. BUT IN THE WAKE OF THESE  
6 DISASTERS, OUR COUNTY FIRE DEPARTMENT WAS REQUESTED BY THE  
7 U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT TO PARTICIPATE IN A  
8 HUMANITARIAN SUPPORT MISSION, AND AS A RESULT, THEY CAME  
9 FORWARD VOLUNTEERED. THEY DELIVERED SEARCH AND RESCUE TOOLS,  
10 EQUIPMENT AND PROVIDED TECHNICAL EXPERTS WHO INSTRUCTED THE  
11 CHINESE SEARCH AND RESCUE PERSONNEL IN THE PROPER USE OF THOSE  
12 TOOLS AND EQUIPMENT. THEY DEPARTED ON THE EVENING OF MAY 19TH  
13 FROM MARCH AIR FORCE RESERVE BASE IN CALIFORNIA AND ARRIVED IN  
14 CHENGDU SHUANGLIU INTERNATIONAL AIRPORT IN CHINA ON THE  
15 FOLLOWING WEDNESDAY. THE TEAM CONDUCTED A SERIES OF HANDS-ON  
16 SEARCHES AND RESCUE WORKSHOPS FOR APPROXIMATELY 40 MEMBERS OF  
17 THE PUBLIC SECURITY AND FIRE BRIGADE IN THE SEISMIC DISASTER  
18 TEAM OF SZECHUAN PROVINCE. AS A RESULT OF THEIR HELP, THEY  
19 WERE ABLE TO PROVIDE GREATLY NEEDED ASSISTANCE. THE EQUIPMENT  
20 AND DONATION AND TRAINING WERE AIMED AT INCREASING THE  
21 CAPACITY OF THE CHINESE EARTHQUAKE RESPONDERS AS WELL AS  
22 FACILITATING TECHNICAL COOPERATION BETWEEN THE TWO COUNTRIES  
23 DURING FUTURE EMERGENCIES. IN TOTAL, THE COUNTY DEPARTMENT  
24 DONATED 5 TONS OF VITAL TOOLS AND EQUIPMENT TO HELP IN THE  
25 SEARCH AND RESCUE EFFORT. ADDITIONALLY, MEMBERS OF THE TEAM





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1 PROVIDED LOGISTICAL SUPPORT FOR THE USE OF THE UNITED STATES  
2 OFFICE OF FOREIGN DISASTER ASSISTANCE IN WASHINGTON, D.C. AND  
3 THE U.S. PACIFIC COMMAND IN HAWAII. SO LET ME PRESENT THESE  
4 SCROLLS AT THIS TIME ON BEHALF OF THE BOARD. FIRST TERRY. DON  
5 ROY. JOHN BOYLE. RICH ATWOOD. DEREK? CARLO? HERB? PAT LONG?  
6 MALCOLM? THANK YOU. ERIC? MIKE, ARE YOU GOING TO SPEAK?

7

8 **P. MICHAEL FREEMAN, FIRE CHIEF:** THANK YOU, SUPERVISOR. MADAME  
9 CHAIR, MEMBERS OF THE BOARD, WE WANT TO THANK YOU FOR THIS  
10 RECOGNITION THIS MORNING. BUT JUST AS IMPORTANT, WE WANT TO  
11 THANK YOU FOR YOUR ONGOING SUPPORT FOR THE LOS ANGELES COUNTY  
12 FIRE DEPARTMENT. THE GOOD NEWS, THE MEN BEHIND ME THIS  
13 MORNING, ALONG WITH HUNDREDS OF THEIR COUNTERPARTS, MEN AND  
14 WOMEN IN THE DEPARTMENT, ARE SPECIALLY TRAINED AND EQUIPPED TO  
15 RESPOND TO MAJOR DISASTERS HERE IN THE UNITED STATES, AND THEY  
16 HAVE BEEN CERTIFIED BY THE UNITED NATIONS AS AN INTERNATIONAL  
17 SEARCH AND RESCUE TEAM. WE COULD NOT DO THAT WITHOUT YOUR  
18 SUPPORT AND YOUR VISION TO BE SURE THAT LOS ANGELES COUNTY IS  
19 AS WELL-PREPARED AS POSSIBLE. WE'RE VERY PLEASED THAT THESE  
20 INDIVIDUALS WERE ABLE TO STEP UP AND HELP THE OFFICE OF  
21 FOREIGN DISASTER ASSISTANCE, WORKING THROUGH THE STATE  
22 DEPARTMENT TO HELP THESE OTHER COUNTRIES IN A HUMANITARIAN  
23 EFFORT. I'D LIKE TO ASK THE CHIEF DIJONALS IF I MAY JUST TO  
24 SPEAK FOR A MOMENT. HE AND FOUR OTHER MEMBERS OF OUR URBAN  
25 SEARCH AND RESCUE TEAM DID MAKE THE TRIP TO CHINA TO CARRY



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1 THOSE TOOLS OVER THERE AND TO DO SOME TRAINING TO HELP WITH  
2 THE RECOVERY EFFORTS THERE. SO BATTALION CHIEF TERRY DIJONAIIS.  
3 THANK YOU

4

5 **CHIEF TERRY DIJONAIIS:** THANK YOU. I'D LIKE TO JUST SAY WHAT A  
6 PRIVILEGE IT IS TO REPRESENT THE DEPARTMENT, L.A. COUNTY AND  
7 THE AMERICAN GOVERNMENT IN THE OPPORTUNITY TO GO TO CHINA AND  
8 PRESENT THOSE TOOLS TO CHINA. THEY RECEIVED THEM WITH GREAT  
9 HONOR AND THEY REALLY APPRECIATED THE EFFORTS THAT WE MADE AND  
10 THE BOND AND THE FRIENDSHIPS THAT WERE MADE THERE WILL BE  
11 FOREVER LASTING. WE ESTABLISHED RELATIONSHIPS THAT COULD ONLY  
12 BE DONE THROUGH YOUR COOPERATION AND YOUR GENEROSITY, BOARD OF  
13 SUPERVISORS. EVERY ONE OF US IS PROUD TO SERVE. IT IS SUCH A  
14 PRIVILEGE TO REPRESENT THE DEPARTMENT IN OUR JOB HERE. THANK  
15 YOU. [APPLAUSE.]

16

17 **SUP. BURKE, CHAIR:** HIS NAME WAS SPELLED WRONG. SHOULD WE GIVE  
18 HIM THIS AND YOU GIVE HIM ANOTHER ONE? OKAY.

19

20 **SUP. ANTONOVICH:** NOW WE HAVE LITTLE JAY JAY WHO IS NINE WEEKS  
21 OLD, LITTLE BOY WHO IS A POODLE MIX. AND THIS LITTLE BOY WOULD  
22 LIKE TO FIND A HOME. COULD EVEN BE A FIRE STATION.

23

24 **SUP. BURKE, CHAIR:** IS HE ADORABLE?

25



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1    **SUP. BURKE, CHAIR:** LOOK, CHIEF? MICHAEL, HE WOULD LOVE--  
2    LITTLE SMALLER THAN A DALMATIAN.

3

4    **SUP. BURKE, CHAIR:** ADORABLE.

5

6    **SUP. ANTONOVICH:** ANYWAY, HE'S LOOKING FOR A HOME. SO ANYBODY  
7    WOULD LIKE LITTLE JAY JAY. JUST A LITTLE BUTTER BALL.

8

9    **SUP. BURKE, CHAIR:** AFTER I RETIRE.

10

11   **SUP. ANTONOVICH:** WHEN THEY'RE THIS SIZE, THEY'RE EASIER TO  
12   CLEAN UP AFTER. 562-728-4644. JAY JAY ALSO HAS A LOT OF  
13   COUSINS AND RELATIVES THAT ARE ALSO LOOKING FOR LITTLE HOMES.

14

15   **SUP. BURKE, CHAIR:** WE WILL PROCEED WITH THE HEARINGS AS SOON  
16   AS SHE COMES BACK. MAYBE WE CAN TAKE UP-- DO YOU WANT TO DO  
17   THE HEARINGS FIRST? IT WOULD BE EASIER.

18

19   **CLERK SACHI HAMAI:** ON THE PUBLIC HEARING ITEMS, ITEMS 1  
20   THROUGH 12, ALL THOSE WHO PLAN TO TESTIFY BEFORE THE BOARD,  
21   PLEASE STAND TO RAISE YOUR RIGHT HAND TO BE SWORN IN. IN THE  
22   TESTIMONY-- PLEASE STAND UP. IN THE TESTIMONY YOU MAY GIVE  
23   BEFORE THIS BOARD, DO YOU SOLEMNLY AFFIRM TO TELL THE TRUTH,  
24   THE WHOLE TRUTH AND NOTHING BUT THE TRUTH, SO HELP YOU GOD?  
25   THANK YOU. YOU MAY BE SEATED. ON PUBLIC HEARING ITEM NUMBER 1,



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1 THIS IS THE HEARING TO EXTEND INTERIM URGENCY ORDINANCE 2008-  
2 0027U TO TEMPORARILY REQUIRE A CONDITIONAL USE PERMIT IN THE  
3 CERRITOS ISLAND AREA IN CONNECTION WITH RESIDENTIAL BUILDINGS.  
4 THERE IS A DEPARTMENT STATEMENT ON THIS MATTER, AND  
5 CORRESPONDENCE WAS RECEIVED.

6

7 **SUSANNA FRANCO ROGAN:** SUSANNA FRANCO ROGAN WITH THE DEPARTMENT  
8 OF REGIONAL PLANNING. THE ITEM BEFORE YOU IS A PUBLIC HEARING  
9 TO EXTEND INTERIM URGENCY ORDINANCE NUMBER 2008-0027 U. THE  
10 INTERIM ORDINANCE WAS ORIGINALLY ADOPTED ON JUNE 10TH, 2008,  
11 TO REGULATE DEVELOPMENT ON ALL RESIDENTIALLY ZONED PARCELS IN  
12 THE UNINCORPORATED COMMUNITY OF CERRITOS ISLAND BY REQUIRING A  
13 CONDITIONAL USE PERMIT PRIOR TO THE CONSTRUCTION OR  
14 MODIFICATION OF RESIDENTIAL BUILDINGS THAT EXCEED 26 FEET IN  
15 HEIGHT AND FOR YARD MODIFICATIONS. INTERIM RESTRICTIONS WERE  
16 ADOPTED FOR A PERIOD OF 45 DAYS AND WILL EXPIRE ON JULY 25TH  
17 IF NOT EXTENDED. THE DEPARTMENT OF REGIONAL PLANNING  
18 RECOMMENDS THAT THE INTERIM URGENCY ORDINANCE BE EXTENDED BY  
19 AN ADDITIONAL 10-1/2 MONTHS TO JUNE 9TH, 2009, WHICH IS THE  
20 TIME ALLOWED UNDER THE GOVERNMENT CODE. THE GOVERNMENT CODE  
21 REQUIRES THAT AN EXTENSION TO AN URGENCY ORDINANCE BE  
22 DISCUSSED AT A DEWEY NOTICED PUBLIC HEARING AND THAT YOUR  
23 BOARD, AFTER HEARING PUBLIC COMMENT, APPROVE THE EXTENSION BY  
24 A MINIMUM FOUR-FIFTHS VOTE A NEWSPAPER ADVERTISEMENT WAS  
25 PLACED TO PROVIDE NOTICE OF TODAY'S HEARING AND NOTICES WERE



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1 MAILED TO ADDRESSES WITHIN 500- FOOT RADIUS OF THE CERRITOS  
2 ISLAND COMMUNITY. DURING THE NEXT 10 1/2 MONTHS, A ZONING  
3 STUDY THAT ADDRESSES THE NEED FOR CHANGES TO THE COUNTY ZONING  
4 CODE WOULD BE COMPLETED, AND IF NEEDED, A POSSIBLE PERMANENT  
5 ORDINANCE WOULD BE DEVELOPED. THE PERMANENT ORDINANCE WOULD BE  
6 AN AMENDMENT TO THE ZONING CODE. IT WOULD NEED TO GO THROUGH  
7 THE REGIONAL PLANNING COMMISSION AND BOARD OF SUPERVISORS'  
8 PUBLIC HEARING PROCESS. REGIONAL PLANNING STAFF THEREFORE  
9 RECOMMENDS THAT AT THE CONCLUSION OF YOUR DISCUSSION, YOU  
10 APPROVE THE EXTENSION OF INTERIM URGENCY ORDINANCE NUMBER  
11 2008-0027U FOR A FURTHER 10 1/2 MONTHS TO ALLOW THE DEPARTMENT  
12 TO COMPLETE A ZONING STUDY AND, IF NEEDED, PREPARE A DRAFT  
13 PERMANENT REVISION TO THE ZONING CODE RELATED TO RESIDENTIAL  
14 DEVELOPMENT IN THE AFFECTED AREA. THANK YOU.

15

16 **SUP. KNABE:** MADAME CHAIR?

17

18 **SUP. BURKE, CHAIR:** YES.

19

20 **SUP. KNABE:** WE HAVE SOME SPEAKERS THAT SIGNED UP, BUT I JUST  
21 WOULD WANT TO SPEAK TO THE FIND THAT THE URGENCY ORDINANCE IS  
22 REALLY NEEDED TO PREVENT SOME RESULTS THAT ARE INCONSISTENT  
23 WITH FUTURE ZONING CONTROLS THAT WE MAY NEED IN THE AREA. I  
24 KNOW THE PROCESS WAS SET UP IN PLACE TO DEAL WITH IT IN A  
25 DIFFERENT WAY, BUT OBVIOUSLY THIS AREA IS UNIQUE. AND, REALLY,



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1 WE NEED TO BE ABLE TO ADDRESS THE OVERBUILDING ON SMALL  
2 UNDERSIZED LOTS IN THIS PARTICULAR AREA. WHILE IT'S NICE TO  
3 HAVE SOME OF THIS AREA REBUILT, OBVIOUSLY IT CAN GO THE OTHER  
4 WAY, AS WELL. SO IT'S REALLY IMPORTANT THAT WE KEEP THIS IN  
5 PLACE FOR THE NEXT 10 1/2 MONTHS WHILE THE PLANNING DEPARTMENT  
6 ADDRESSES ALL THE ISSUES THAT NEED TO BE, TO BE CONSISTENT  
7 WITH WHAT WE NEED TO DO IN THE UNINCORPORATED AREA BUT ALSO TO  
8 BE A GOOD NEIGHBOR TO THE CITY OF CERRITOS, AS WELL, TOO.

9

10 **SUP. BURKE, CHAIR:** THE PEOPLE WHO HAVE SIGNED UP HAVE ALL BEEN  
11 IN FAVOR. I'LL CALL ROBERT A. LOPEZ, LUIS TERRAZAS, AND  
12 CHARLIE ARA. DO YOU WISH TO SPEAK? COME FORWARD, PLEASE.

13

14 **SUP. KNABE:** YOU CAN STILL SPEAK, BUT EVERYONE IS IN FAVOR OF  
15 THE ORDINANCE THAT IS HERE.

16

17 **SUP. BURKE, CHAIR:** YEAH. DO YOU WANT TO SPEAK? I THINK THEY  
18 WANT TO SPEAK.

19

20 **ROBERT LOPEZ:** GOOD MORNING, HONORABLE SUPERVISORS. MY NAME IS  
21 ROBERT LOPEZ, AND I REPRESENT THE CITY OF CERRITOS, I'M THE  
22 CITY'S ADVANCED PLANNING AND REDEVELOPMENT MANAGER. I WOULD  
23 LIKE TO NOTE A LETTER TO THE EXECUTIVE OFFICE DATED JULY 18TH  
24 FROM OUR CITY MANAGER, ARCA LUCCI, FOR INCORPORATION INTO THE  
25 RECORD. I DO HAVE ADDITIONAL COPIES HERE WITH ME. THE LETTER





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1 REITERATES THE CITY'S POSITION ON THIS MATTER AND EXPRESSES  
2 SUPPORT FOR THE EXTENSION OF THE INTERIM URGENCY ORDINANCE. IN  
3 ADDITION, THE CITY'S LETTER OUTLINES SEVERAL CHANGES THAT ARE  
4 REQUESTED OF THE L.A. COUNTY REGIONAL PLANNING DEPARTMENT FOR  
5 THIS AREA, INCLUDING INCREASED PUBLIC NOTICING FOR ANY  
6 PROPOSED DEVELOPMENT AND THE CREATION OF A SPECIFIC PLAN FOR  
7 THE CERRITOS ISLAND. AGAIN, THE CITY RESPECTFULLY REQUESTS  
8 THAT THIS LETTER BE INCORPORATED INTO THE RECORD AND THAT THE  
9 BOARD EXTEND THE INTERIM URGENCY ORDINANCE BEFORE YOU. THANK  
10 YOU.

11

12 **SUP. BURKE, CHAIR:** THANK YOU. PLEASE STATE YOUR NAME.

13

14 **LUIS TERRAZAS:** MY NAME IS LUIS TERRAZAS. I'M A RESIDENT OF THE  
15 CITY OF CERRITOS. I HAPPEN TO LIVE WEST OF THIS AREA THAT IS  
16 NOW BEING UNDER CONSTRUCTION, THE INCORPORATED AREA. AND I  
17 WOULD LIKE TO MAKE MY RECOMMENDATIONS. ALSO THE  
18 RECOMMENDATIONS, A REQUEST THAT IS BEING APPLIED BY THE CITY  
19 OF CERRITOS AND MY NEIGHBORS THAT RESIDE AROUND THIS AREA THAT  
20 HAS BEEN UNDER CONSTRUCTION I FIND TO BE VERY REASONABLE. SOME  
21 OF THE QUESTIONS, AS YOU ALREADY KNOW, THAT I HAD MENTIONED  
22 BEFORE IS THE BUILDING THAT WAS CONSTRUCTED RIGHT BEHIND MY  
23 RESIDENCE, WHICH IS A THREE-STORY BUILDING THAT IS UNIQUE AND  
24 DIFFERENT IN COMPARISON TO ALL THE BUILDINGS IN THE CITY OF  
25 CERRITOS, OF ALL THE HOUSES IN THE CITY OF CERRITOS, WHICH



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1 MAKES IT STICK LIKE A SORE THUMB OR AN EYESORE. WE HAVE LOST  
2 OUR PRIVACY BEING THAT IT IS RIGHT BEHIND US. IT'S A THREE-  
3 STORY, SO IT COVERS ALL OUR BACKYARD PRACTICALLY. AND I  
4 UNDERSTAND THERE'S GOING TO BE 27 MORE FAMILY RESIDENCES BEING  
5 BUILT IN THAT SMALL AREA. SO IT LOOKS TO ME LIKE IF YOU'RE  
6 GOING TO BUILD 27 RESIDENCES, THEY'RE ALL GOING TO HAVE TO GO  
7 BE THREE-STORY BUILDINGS. TO EMPHASIZE OTHER PROBLEM IS THE--  
8 BESIDES THAT HOUSE THAT IS BEING BUILT, OR OTHER HOUSES THAT  
9 BE GOING TO BE BUILT SIMILAR TO THAT ONE-- IS THE ROAD THAT  
10 LEADS INTO THIS AREA. IT IS A VERY NARROW ROAD. IT ISN'T  
11 PAVED. IT IS A VERY DUSTY AREA. JUST BIG ENOUGH FOR ONE CAR TO  
12 GO THROUGH. AND THIS IS THE IN AND OUT ROAD FOR THIS AREA. IF  
13 YOU'RE GOING TO BUILD 27 RESIDENCES AND YOU ONLY HAVE THE EXIT  
14 OR ACCESS TO THIS SMALL AREA-- EXCUSE ME, ROAD, IT IS  
15 IMPOSSIBLE FOR ANY FIRE DEPARTMENT OR TRUCK TO GO IN AND DRIVE  
16 OUT OF THIS NARROW PASSAGE.

17

18 **SUP. BURKE, CHAIR:** THANK YOU. YOUR TIME HAS EXPIRED. THANK  
19 YOU. YES, SIR.

20

21 **CHARLIE ARA:** YES. MY NAME IS CHARLIE ARA, AND ACTUALLY I WAS  
22 HERE 43 YEARS AGO AT THE INVITATION OF SUPERVISOR WARREN DORN,  
23 TO GIVE THE INVOCATION AND THEN 40 YEARS AFTER THAT,  
24 SUPERVISOR DON KNABE ASKED ME TO GIVE THE INVOCATION. I'M NOT  
25 HERE TO PRAY THAT THIS ORDINANCE BE EXTENDED, BUT I'M JUST--



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1 AND ALSO I DO WANT TO THANK YOU, YVONNE, FOR YOUR MANY, MANY  
2 YEARS OF SERVICE AT L.A. COUNTY.

3

4 **SUP. BURKE, CHAIR:** THANK YOU.

5

6 **CHARLIE ARA:** I KNOW YOU'RE GOING ON TO BIGGER AND BETTER  
7 THINGS. THERE'S NOT TOO MUCH I COULD ADD TO THIS EXCEPT THAT  
8 WITH ALL MY YEARS OF EDUCATION, I DID NOT KNOW WHAT THE TERM  
9 "YARD MODIFICATION" WAS. AND THAT'S HOW THE NEIGHBORS WERE  
10 INFORMED OF ALL THIS. I DON'T KNOW, DO YOU KNOW WHAT THAT TERM  
11 MEANS? IS THAT A PATIO? IS THAT EXTRA PLANTERS OR SOMETHING?  
12 ANYWAY, I THINK IT REALLY WOULD HAVE BEEN MUCH BETTER IF THE  
13 NOTIFICATION HAD COME OUT AND SAID "HEY, WE ARE BUILDING A  
14 THREE-STORY HOME IN THIS AREA." AND THAT AS LAYMEN, WE WOULD  
15 UNDERSTAND WHAT A THREE-STORY HOME IS. ANYWAY, I'M HERE TO  
16 SPEAK IN FAVOR OF EXTENDING THE ORDINANCE. AND I JUST ASK THAT  
17 YOU KEEP US ALL INVOLVED IN THE PROCESS IN THE NEXT 10 1/2  
18 MONTHS SO THAT WE ALL KNOW WHAT IS GOING ON. SO THANK YOU VERY  
19 MUCH FOR ALL THAT YOU HAVE DONE. GOD BLESS THE BOARD OF  
20 SUPERVISORS! [APPLAUSE.]

21

22 **SUP. KNABE:** MADAME CHAIR? MADAME CHAIR, I WOULD MOVE THE ITEM.

23

24 **SUP. BURKE, CHAIR:** MOVED BY KNABE. SECONDED BY MOLINA. WITHOUT  
25 OBJECTION, ITEM 1 IS APPROVED.



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1

2 **SUP. KNABE:** THANK YOU.

3

4 **CLERK SACHI HAMAI:** ON HEARING ITEM NUMBER. 2, THIS IS THE  
5 HEARING ON APPROVAL TO ENTER INTO A 10-YEAR LICENSE AGREEMENT  
6 WITH EL SEGUNDO DEVELOPMENTS FOR CONTINUED USE OF A 32-SQUARE  
7 FOOT PORTION OF THE DEL AIRE COUNTY PARK FOR AN EMERGENCY EXIT  
8 STAIRWAY. THERE IS NO DEPARTMENT STATEMENT ON THIS MATTER AND  
9 NO CORRESPONDENCE WAS RECEIVED.

10

11 **SUP. BURKE, CHAIR:** ON ITEM 2, IT'S MOVED BY BURKE. SECONDED BY  
12 YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

13

14 **CLERK SACHI HAMAI:** ON ITEM NUMBER 3, THIS IS A HEARING ON  
15 CONFIRMATION OF THE 2007-2008 WEED ABATEMENT CHARGES TO BE  
16 ASSESSED OWNERS OF UNIMPROVED PARCELS THAT WERE DECLARED AS  
17 BEING OVERGROWN WITH HAZARDOUS WEEDS, BRUSH AND RUBBISH AND  
18 REQUIRED ABATEMENT ENFORCEMENT. THERE IS NO DEPARTMENT  
19 STATEMENT AND NO CORRESPONDENCE WAS RECEIVED ON THIS MATTER.

20

21 **SUP. BURKE, CHAIR:** ON ITEM 3? IT'S MOVED BY MOLINA--  
22 [INAUDIBLE] ARNOLD SACHS?

23

24 **ARNOLD SACHS:** GOOD MORNING, COUNTY BOARD OF SUPERVISORS. VERY  
25 QUICKLY, ALTHOUGH IT DOESN'T HAVE WEEDS, HAZARDOUS WEEDS,



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1 BRUSH OR RUBBISH, I WAS WONDERING IF THE COUNTY MIGHT BE ABLE  
2 TO TAKE SOME ACTION ON THE BIG PIT THAT'S LOCATED AT FIRST AND  
3 HILL STREETS RIGHT ACROSS THE STREET FROM THE--

4

5 **SUP. BURKE, CHAIR:** I THINK YOU HAVE TO GO TO THE CITY FOR  
6 THAT, UNFORTUNATELY. WE CAN'T TAKE IT UP.

7

8 **ARNOLD SACHS:** SO MAYBE YOU MIGHT BE ABLE TO PASS A LITTLE NOTE  
9 ON TO THE CITY THAT THEY SHOULD TAKE SOME ACTION ON THE BIG  
10 PIT THAT'S LOCATED RIGHT ACROSS THE STREET FROM THE RED LINE.

11

12 **SUP. BURKE, CHAIR:** WHEN YOU'RE OVER THERE.

13

14 **ARNOLD SACHS:** I'LL BE THERE TOMORROW. THANK YOU FOR YOUR TIME,  
15 YOUR ANSWERS AND YOUR ATTENTION.

16

17 **SUP. BURKE, CHAIR:** MOVED BY YAROSLAVSKY, SECONDED BY  
18 ANTONOVICH; WITHOUT OBJECTION, SO ORDERED.

19

20 **CLERK SACHI HAMAI:** ON ITEM NUMBER 4, THIS IS THE HEARING ON  
21 CONFIRMATION OF THE 2007-2008 HAZARDOUS VEGETATION ABATEMENT  
22 COSTS TO BE ASSESSED TO OWNERS OF IMPROVED PARCELS WHICH WERE  
23 DECLARED A NUISANCE DUE TO EXCESSIVE HAZARDOUS BRUSH, DRY  
24 GRASS, WEEDS, COMBUSTIBLE GROWTH, OR FLAMMABLE VEGETATION,  
25 INCLUDING NATIVE AND ORNAMENTAL VEGETATION AND REQUIRED



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1 ABATEMENT ENFORCEMENT. THERE IS NO DEPARTMENT STATEMENT ON  
2 THIS MATTER AND NO CORRESPONDENCE WAS RECEIVED.

3

4 **SUP. BURKE, CHAIR:** MOVED BY KNABE, SECONDED BY MOLINA; WITHOUT  
5 OBJECTION, SO ORDERED.

6

7 **CLERK SACHI HAMAI:** ON ITEM NUMBER 5, THIS IS THE HEARING ON  
8 THE REVISION OF VARIOUS FEES CHARGED BY BEACHES OF HARBORS AND  
9 ON THE ESTABLISHMENT OF FEES EFFECTIVE JULY 1ST, 2008 TO  
10 ASSIST IN COVERING BEACH AND MARINA OPERATING COSTS INCREASES  
11 AND TO FUND GENERAL BEACH OPERATING COST INCREASES. THERE IS  
12 NO DEPARTMENT STATEMENT AND NO CORRESPONDENCE WAS RECEIVED ON  
13 THIS MATTER.

14

15 **SUP. BURKE, CHAIR:** MOVED BY YAROSLAVSKY, SECONDED BY  
16 ANTONOVICH; WITHOUT OBJECTION, SO ORDERED.

17

18 **CLERK SACHI HAMAI:** ON ITEM NUMBER 6, THIS IS THE HEARING ON  
19 AMENDMENTS TO THE COUNTY CODE TITLE 12, ENVIRONMENTAL  
20 PROTECTION TITLE 20, UTILITIES TITLE 21, SUBDIVISIONS TITLE  
21 22, PLANNING AND ZONING TITLE 26, BUILDING CODE AND TITLE 32  
22 FIRE CODE TO CONSOLIDATE NEW AND EXISTING FEES TO BE COLLECTED  
23 FOR REVIEWING, EVALUATING AND PROCESSING LAND DEVELOPMENT  
24 PROJECTS AND ENVIRONMENTAL DOCUMENTS. NO DEPARTMENT-- THERE IS





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1 NO DEPARTMENTAL STATEMENT AND NO CORRESPONDENCE WAS RECEIVED  
2 ON THIS MATTER.

3

4 **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY KNABE;  
5 WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK SACHI HAMAI:** AND ON ITEM NUMBER 10, THIS IS THE COMBINED  
8 HEARING ON PROJECT NUMBER R2005-02279-1, ZONE CHANGE CASE  
9 NUMBER. 2005-00015-1 AND CONDITIONAL USE PERMIT CASE 2005-  
10 00161-1, AND NEGATIVE DECLARATION RELATING TO PROPERTY LOCATED  
11 AT 2213 EAST MANCHESTER AVENUE AND 2210-2214 EAST 85TH STREET  
12 IN THE COMMUNITY OF FLORENCE-FIRESTONE, ROOSEVELT PARK ZONE  
13 DISTRICT PETITIONED BY JAY LITE ON BEHALF OF SUN-LITE METALS.  
14 THERE IS NO DEPARTMENT STATEMENT ON THIS MATTER AND NO  
15 CORRESPONDENCE WAS RECEIVED.

16

17 **JAMES CRISP:** YES, I'M JAMES CRISP, P.O. BOX 551, VERDUGO CITY.  
18 I REPRESENT MR. JAY LIGHT. I JUST WANTED TO INDICATE TO YOU  
19 THAT THE WHOLE PROCESS OF THIS PROCEDURE IS TO BRING THE  
20 PROPERTY INTO CONFORMANCE WITH THE PLAN. IT WAS AN EXISTING  
21 LAND USE THAT'S BEEN THERE SINCE 1964. WE HAVE HAD NO CONCERN,  
22 NO CONTROVERSY, NO APPEALS. AND I WOULD REQUEST THE BOARD ACT  
23 APPROPRIATELY. THANK YOU.

24



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1   **SUP. BURKE, CHAIR:** THANK YOU. MOVED BY MOLINA, SECONDED BY  
2   YAROSLAVSKY; WITHOUT OBJECTION, SO ORDERED.

3

4   **CLERK SACHI HAMAI:** ON ITEM NUMBER 11, THIS IS THE COMBINED  
5   HEARING ON PROJECT NO. R2007-01819-2, GENERAL PLAN AMENDMENT  
6   AND ZONE CHANGE CASE NUMBER. 2007-00006-2, CONDITIONAL USE  
7   PERMIT CASE NUMBER 2007-00134-2 AND HOUSING PERMIT CASE  
8   NUMBER. 2007-0003-2 AND MITIGATED NEGATIVE DECLARATION RELATED  
9   TO PROPERTY LOCATED AT 15160 FRAILEY AVENUE, IN THE  
10   UNINCORPORATED COMMUNITY OF EAST COMPTON IN THE CITY OF  
11   COMPTON, EAST COMPTON ZONE DISTRICT, PETITIONED BY SUNY LAY  
12   CHANG ON BEHALF OF COMPTON SENIOR HOUSING L.P. ON THIS MATTER,  
13   SUPERVISOR BURKE WILL ABSTAIN FROM THE VOTE.

14

15   **ANITA GUTIERREZ:** GOOD MORNING. ANITA GUTIERREZ FROM THE  
16   DEPARTMENT OF REGIONAL PLANNING AS WELL AS SOREN ALEXANIAN AND  
17   DENNIS HUNTER FROM PUBLIC WORKS. TODAY'S AGENDA ITEM NUMBER 11  
18   IS A CONDITIONAL USE PERMIT REQUEST TO CONSTRUCT AND OPERATE  
19   AN 84-UNIT MULTI-STORY SENIOR CITIZEN AND DEVELOPMENTALLY  
20   DISABLED PERSON APARTMENT COMPLEX WITH A ONE-STORY COMMUNITY  
21   CENTER KNOWN AS THE SEASONS OF COMPTON. THIS REQUEST ALSO  
22   INCLUDES A GENERAL PLAN AMENDMENT TO CHANGE THE MAXIMUM  
23   ALLOWABLE DENSITY FROM CATEGORY 1 TO CATEGORY 3, A ZONE CHANGE  
24   TO CHANGE THE MAXIMUM ALLOWABLE DENSITY FROM R-1 TO R-3 D.P.  
25   WITH A DEVELOPMENT PROGRAM. ADDITIONALLY, AN ADMINISTRATIVE



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1 HOUSING PERMIT WAS APPROVED TO ALLOW FOR ADDITIONAL DENSITY  
2 OVER THE OTHERWISE MAXIMUM ALLOWABLE IN THE RESIDENTIAL  
3 DENSITY UNDER R-3 ZONING. THE PROPOSED PROJECT WOULD BE 100  
4 PERCENT AFFORDABLE RESIDENTIAL COMMUNITY FOR PERSONS WITH  
5 DEVELOPMENTAL DISABILITIES AS WELL AS SENIOR CITIZENS WITH  
6 VERY LOW INCOME, EARNING BETWEEN 35 TO 50 PERCENT OF AREA  
7 MEDIAN INCOME. THE PROJECT WAS APPROVED BEFORE THE REGIONAL  
8 PLANNING COMMISSION ON MAY 21ST, 2008.

9

10 **SUP. BURKE, CHAIR:** YES. DAVID MOSS?

11

12 **DAVID MOSS:** YES, GOOD MORNING. I'M DAVID MOSS FROM MOSS &  
13 ASSOCIATES 613 WILSHIRE BOULEVARD, SUITE 105 IN SANTA MONICA,  
14 CALIFORNIA. THIS IS OUR 23RD YEAR OF DOING PROJECTS HERE IN  
15 THE COUNTY. WE'RE HERE REPRESENTING LINK HOUSING, AN  
16 AFFORDABLE HOUSING DEVELOPER BASED IN LONG BEACH, CALIFORNIA.  
17 WE TRULY RESPECT THE HARD WORK OF THE COUNTY REGIONAL PLANNING  
18 STAFF AND THE CITY OF COMPTON WHO TOGETHER HAVE JOINED FORCES  
19 TO HELP PROVIDE THE ENTITLEMENT TO THIS POINT. WE RESPECTFULLY  
20 REQUEST THAT THIS PROJECT BE APPROVED. IT IS TRUE THAT IT IS  
21 100 PERCENT AFFORDABLE. AND WE ARE HERE TODAY TO ANSWER  
22 QUESTIONS THAT THE BOARD MAY HAVE IN REGARD TO THIS IMPORTANT  
23 LOCAL SERVING AFFORDABLE HOUSING PROJECT.

24

25 **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA HAS A MOTION.



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1

**SUP. MOLINA:** THE BOARD OF SUPERVISORS FINDS THAT THE COMPTON  
SENIOR HOUSING REFERRED TO AS "SEASONS AT COMPTON," PROJECT  
NUMBER R2007 01819-2, COMPLIES WITH THE DEVELOPMENT STANDARDS  
FOR SENIOR HOUSING PROJECT IN THE R-3 LIMITED MULTIPLE  
RESIDENCE ZONED FOR DEVELOPMENT PROGRAM ZONE. IN ORDER TO  
DEVELOP THE PROJECT WITH A GENERAL PLAN AMENDMENT FROM  
CATEGORY 1, WHICH IS LOW DENSITY RESIDENTIAL, TO CATEGORY 3,  
WHICH IS MEDIUM DENSITY RESIDENTIAL, A ZONE CHANGE FROM R-1,  
SINGLE FAMILY RESIDENCE TO R-3 D.P., A CONDITIONAL USE PERMIT  
AND A HOUSING PERMIT ARE REQUIRED. I THEREFORE MOVE THAT THE  
BOARD OF SUPERVISORS APPROVE PROJECT NUMBER. R2007-01819-2,  
WHICH INCLUDES GENERAL PLAN AMENDMENT NUMBER-- ALL OF THE  
NUMBERS, LET'S SEE-- 2007-00006-2, ZONE CHANGE CASE NUMBER,  
AGAIN, 2007-00006-2, CONDITIONAL USE PERMIT NUMBER 2005-00134-2  
AND A HOUSING PERMIT NUMBER-- . AND I PROMISE THIS IS THE LAST  
NUMBER-- 2007-00003-2. AND INSTRUCT THE COUNTY COUNSEL TO  
PREPARE FINAL FINDINGS AND ADDITIONS FOR FINAL APPROVAL.

19

**SUP. BURKE, CHAIR:** SECOND BY KNABE. WITHOUT OBJECTION, SO  
ORDERED, AND RECORD IT THAT I ABSTAIN.

22

**SUP. MOLINA:** COULD YOU MAKE IT EASIER?

24



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1 **CLERK SACHI HAMAI:** YES. MADAME CHAIR MEMBERS OF THE BOARD THAT  
2 COMPLETES THE PUBLIC HEARING ITEMS.

3

4 **SUP. BURKE, CHAIR:** I MOVE THAT WHEN WE ADJOURN TODAY, WE  
5 ADJOURN IN MEMORY OF GRADY MILTON LEVERETT, JR. A LONG TIME  
6 SECOND DISTRICT RESIDENT WHO RECENTLY PASSED AWAY. HE LEAVES  
7 TO CHERISH HIS MEMORY A HOST OF FAMILY AND FRIENDS. AND ORA  
8 LEE HAWKINS LONG TIME SECOND DISTRICT RESIDENT. SHE WAS KNOWN  
9 BY THE NEIGHBORHOOD MOTHER BY MEMBERS OF THE COMMUNITY. SHE  
10 WAS A DEDICATED MEMBER OF MOUNT OLIVE BAPTIST CHURCH. SHE  
11 LEAVES TO CHERISH HER MEMORY 11 CHILDREN. SO ORDERED. I'LL  
12 CALL UP ITEM NUMBER 24. MR. SACHS, WOULD YOU LIKE TO START  
13 FORWARD? IS HE HOLDING OTHER ITEMS?

14

15 **CLERK SACHI HAMAI:** HE'S ALSO ON ITEM NUMBER 26-B. BUT THERE'S  
16 ALSO ANOTHER SPEAKER ON 26-B.

17

18 **ARNOLD SACHS:** GOOD MORNING AGAIN, COUNTY BOARD OF SUPERVISORS.  
19 ARNOLD SACHS. LOWERING THE RATE BUT INCREASING THE AMOUNT OF  
20 TAXABLE ITEMS IS WHAT THIS AMOUNTS TO. IS THERE A-- SINCE THE  
21 PREVIOUS UTILITY TAX WAS MEANING TO WHAT THE FUNDS WERE  
22 ALLOCATED FOR, WILL THE INCREASED FUNDING THAT WILL OCCUR FROM  
23 THIS TAX GO FOR THE SAME ENTITIES, OR WILL THERE BE OTHER  
24 THINGS THAT THIS WILL FUND? AND THIS IS SIMILAR TO THE CITY'S  
25 IDEA TO LOWER THEIR UTILITY USERS' TAX AND INCREASE THE AMOUNT



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1 OF ITEMS THAT ARE GOING TO BE TAXED UNDER THE UTILITY USERS'  
2 TAX, SUCH AS INTERNET AND ALL THE PROTOCOLS THAT GO ALONG WITH  
3 THAT, AND THE CABLE. IT JUST DOESN'T SEEM-- I CAN APPRECIATE  
4 THE FACT THAT YOU'RE LOOKING TO GET MORE MONEY, BUT THERE  
5 DOESN'T SEEM TO BE ANY END TO THE MEANS HERE. THANK YOU FOR  
6 YOUR TIME, YOUR ATTENTION AND YOUR ANSWERS.

7

8 **SUP. BURKE, CHAIR:** ALL RIGHT. MOVED BY KNABE, SECONDED BY  
9 MOLINA; WITHOUT OBJECTION, SO ORDERED. ITEM NO 20-- I'M GOING  
10 TO-- I KNOW SUPERVISOR YAROSLAVSKY IS HOLDING ITEMS.  
11 SUPERVISOR YAROSLAVSKY? I'LL NOW CONCLUDE MINE.

12

13 **SUP. MOLINA:** STILL ON 24?

14

15 **SUP. BURKE, CHAIR:** NO, THAT WAS PASSED. BUT DO YOU KNOW WHAT?  
16 I DO HAVE A MOTION TO READ IN BEFORE I CALL ON YOU. I'LL PASS  
17 THIS OUT. IT'S A REPORT BACK. THE COUNTY MADE SIGNIFICANT  
18 FINANCIAL INVESTMENTS IN EMPLOYING, TRAINING OVER 1,000  
19 STUDENT WORKERS. AND IN 2007, THE BOARD UNANIMOUSLY APPROVED  
20 AN ALLOCATION OF 150,000 TO THE DEPARTMENT OF HUMAN RESOURCES  
21 FOR THE CREATION OF A STUDENT WORKER COORDINATED POSITION. AND  
22 BASICALLY WHAT WE'RE ASKING IS FOR THE DEPARTMENT OF HUMAN  
23 RESOURCES AND C.E.O. TO REPORT BACK IN 30 DAYS AS IT RELATES  
24 TO THE STUDENT WORKER POSITION AND THE ACTIVITIES THAT ARE  
25 BEING PLANNED FOR IT AND WHAT HAS HAPPENED IN TERMS OF THE





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1 EFFECTIVENESS OF THE PROGRAM, AND PARTICULARLY A PROGRAM  
2 MANUAL, A POLICY DEFINITION OF A STUDENT WORKER, ACTIVITIES,  
3 FEASIBILITY OF PARTNERING FOR CAREER DEVELOPMENT AND A NUMBER  
4 OF THINGS. AND THIS IS A REPORT BACK IN 30 DAYS.

5

6 **SUP. MOLINA:** SUPERVISOR BURKE, COULD I ADD TO THAT IF YOU  
7 DON'T MIND? I'D LIKE TO HAVE A REPORT BACK FROM THE  
8 DEPARTMENTS AS TO THE NUMBER OF STUDENT WORKERS, THE NUMBER OF  
9 YEARS THAT SOME OF THESE WORKERS HAVE BEEN WORKING THERE, AS  
10 WELL AS WHAT OUR POLICY GUIDELINES ARE WITH REGARD TO STUDENT  
11 WORKERS IN COMPARISON TO THE IMPLEMENTATION BY THE  
12 DEPARTMENTS, IF YOU DON'T MIND.

13

14 **SUP. BURKE, CHAIR:** CERTAINLY. THAT AMENDMENT WOULD BE ACCEPTED  
15 AS A REPORT BACK IN 30 DAYS.

16

17 **SUP. KNABE:** YEAH, I DON'T KNOW HOW LONG THEY'VE BEEN THERE. A  
18 STUDENT WORKER, LIKE OUR STUDENT WORKERS WORK DURING THE  
19 SUMMER.

20

21 **SUP. BURKE, CHAIR:** BUT THERE ARE STUDENT WORKERS-- WE HAD THE  
22 WHOLE STUDENT WORKER PROGRAM, AS DOES CHILDREN AND FAMILY  
23 SERVICES.

24

25 **SUP. KNABE:** ALL RIGHT.



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1

2 **SUP. BURKE, CHAIR:** THERE ARE ABOUT THREE OR FOUR DIFFERENT  
3 PROGRAMS. WITHOUT OBJECTION, SO ORDERED. THAT'S A REPORT BACK.  
4 ALL RIGHT. SUPERVISOR YAROSLAVSKY? AND I DID NOT CALL UP THE  
5 EFFICIENCY AND ECONOMY. I THOUGHT YOU'D WANT TO DO THAT. OR  
6 YOU MAY WANT TO CALL IT.

7

8 **SUP. YAROSLAVSKY:** IS THAT A SPECIAL ITEM OR REPORT? I'LL CALL  
9 UP ITEM 20. HAVE WE TAKEN UP ITEM 20 YET?

10

11 **CLERK SACHI HAMAI:** NO. WE DID NOT.

12

13 **SUP. YAROSLAVSKY:** IT WAS GOING TO BE CONTINUED BUT THERE IS  
14 SOMEONE WHO WANTS TO BE HEARD.

15

16 **SUP. BURKE, CHAIR:** ARNOLD SACHS.

17

18 **CLERK SACHI HAMAI:** HE JUST SPOKE ON ITEM 24.

19

20 **SUP. MOLINA:** WHAT ITEM IS THIS?

21

22 **CLERK SACHI HAMAI:** ITEM 20.

23

24 **SUP. BURKE, CHAIR:** THIS IS 20. IT'S GOING TO BE CONTINUED. BUT  
25 HE ASKED TO SPEAK.



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1

2 **ARNOLD SACHS:** YES, GOOD MORNING AGAIN. ITEM NUMBER 20.

3 ALTHOUGH I APPRECIATE THE FACT THAT YOU'RE LOOKING TO GET A

4 HALF-CENT SALES TAX, I AM CONCERNED REGARDING SENATOR

5 FUEHRER'S REQUIREMENTS THAT THE MONEY BE SPENT ON ITEMS

6 OUTLINED ACCORDING TO THIS GREEN SHEET MATERIAL THAT WAS

7 HANDED OUT DURING ONE OF THE L.A. COUNTY METROPOLITAN TRANSIT

8 AUTHORITY BOARD MEETINGS, WHICH SPECIFIES FUNDING FOR A LIST

9 OF PROJECTS LETTERED A THROUGH R, THAT I'M NOT REALLY GOING TO

10 GO ALL THE WAY THROUGH, ALTHOUGH IT DOES INCLUDE A METRO RED

11 LINE EXTENSION TO FAIRFAX AVENUE AND WHY HE WOULD WANT THAT

12 INCLUDED WHEN THE PURPLE LINE IS THE LINE THAT RUNS FURTHER

13 WEST. BUT I'M ALSO CONCERNED WITH THE FACT THAT IT DOESN'T--

14 OR IT ELIMINATES A COMPLETION DATE FOR CERTAIN PROJECTS, WHICH

15 MEANS THAT PROJECTS CAN BE STARTED BUT OR THEY'LL BE PUT ON--

16 THERE'S NO TIMETABLE. AND AS WE'VE KNOWN THROUGH THE

17 DYSFUNCTIONAL M.T.A. BOARD, PROJECTS GO EVERY WHICH WAY, BUT

18 NONE OF THEM EVER RUN FROM EAST TO WEST OF THE COUNTY OR NORTH

19 TO SOUTH OF THE COUNTY. THERE'S ALWAYS THE STOP AND A START

20 AND A STOP AND A START. SO WE NEED TO HAVE A COMPLETION DATE.

21 THAT WOULD BE REALLY A REQUIREMENT TO GET THIS PROJECT GOING

22 SO THAT PEOPLE WOULD KNOW THAT THE MONEY IS BEING SPENT AND

23 IT'S GOING TO BE INVESTED IN SOMETHING THAT'S GOING TO BE

24 COMPLETE AND NOT DONE IN A HALF-ASSED MANNER, WHICH SO MANY OF



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1 THE PROJECTS HAVE DONE IN THE RAIL. THANK YOU FOR YOUR TIME,  
2 YOUR ANSWERS AND YOUR ATTENTION.

3

4 **SUP. BURKE, CHAIR:** THAT WILL BE CONTINUED FOR TWO WEEKS,  
5 WITHOUT OBJECTION. I'M SORRY. SUPERVISOR ANTONOVICH APPARENTLY  
6 WAS NOT AWARE WHEN WE TOOK UP 24. SO ACTUALLY YOU CAN MOVE TO  
7 REOPEN IT. IT WAS UNANIMOUS. IT'S MOVED BY ANTONOVICH.  
8 SECONDED BY YAROSLAVSKY. ITEM 24 IS RECONSIDERED AND WOULD BE  
9 BEFORE US.

10

11 **SUP. ANTONOVICH:** ON 24, I HAVE AN AMENDMENT. FEDERAL LAW  
12 CURRENTLY PRECLUDES TAXATION ON INTERNET ACCESS. HOWEVER IF  
13 THAT FEDERAL PROHIBITION WAS REPEALED, THE PROPOSED ORDINANCE  
14 COULD BE READ TO ALLOW FOR SUCH TAXATION. SO I WOULD LIKE TO  
15 MOVE THAT THE PROPOSED ORDINANCE BE AMENDED TO ADD THE  
16 FOLLOWING LANGUAGE TO THE EXEMPTION FOUND IN THE DEFINITION OF  
17 THE TELECOMMUNICATIONS SERVICES, SECTION 462-0304, "NOR SHALL  
18 IT APPLY TO SUCH INTERNET SERVICES AS BROWSERS, SEARCH ENGINES  
19 AND EMAIL." I BELIEVE KEEPING FAITH NOT TAXING THE INTERNET  
20 WOULD BE IN THE BEST INTEREST OF HELPING TO ENSURE THAT THIS  
21 PROPOSAL WAS ADOPTED IN OUR REDUCTION OF THE TAX THAT IS GOING  
22 TO BE ON THE BALLOT IN NOVEMBER.

23

24 **SUP. MOLINA:** SECOND.

25



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1   **SUP. YAROSLAVSKY:** I HAVE A QUESTION ABOUT IT. I DON'T THINK  
2   THAT SUBJECT EVER CAME UP, BUT DO YOU KNOW WHAT THE CITY OF  
3   LOS ANGELES DID WHEN IT DID ITS USERS' TAX BALLOT MEASURE? DID  
4   IT EXEMPT INTERNET USE? HAS ANY OTHER JURISDICTION EXEMPTED  
5   INTERNET USE? I JUST WANT TO MAKE SURE THAT WE'RE NOT OUT OF  
6   STEP WITH EVERYTHING ELSE THAT'S GOING ON OVER TIME. YOU DON'T  
7   KNOW OFF THE TOP OF YOUR HEAD?

8

9   **C.E.O. FUJIOKA:** I KNOW THAT THEY BROADENED THE DEFINITION TO  
10   ALLOW FOR AS WIDE AN APPLICATION AS POSSIBLE, WHICH INCLUDED  
11   SOME OF THE INTERNET SERVICES. IF WE COULD HOLD THIS A WHILE,  
12   WE CAN MAKE A QUICK CALL TO VERIFY THAT.

13

14   **SUP. YAROSLAVSKY:** THAT'S WHAT I WAS GOING TO SUGGEST.

15

16   **C.E.O. FUJIOKA:** WE COULD DO THAT.

17

18   **SUP. YAROSLAVSKY:** THANK YOU.

19

20   **SPEAKER:** WE MAY HAVE THE ANSWER, MADAME CHAIR.

21

22   **SUP. YAROSLAVSKY:** THAT WOULD BE GREAT.

23

24   **RAY FORTNER, COUNSEL:** THE CITY ORDINANCE DOES NOT CONTAIN A  
25   SPECIFIC LANGUAGE THAT SUPERVISOR ANTONOVICH IS PROPOSING, BUT



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1 THEIR ORDINANCE IS VERY SIMILAR TO OURS IN THE SENSE THAT IT  
2 WAS NOT INTENDED TO TAX THE INTERNET IN THIS FASHION. THIS  
3 LANGUAGE HERE--

4

5 **SUP. YAROSLAVSKY:** IN WHAT FASHION?

6

7 **RAY FORTNER, COUNSEL:** THAT THERE WOULD NOT BE A  
8 TELECOMMUNICATIONS SERVICE TAX IMPOSED ON ACCESSING THE  
9 INTERNET THROUGH A BROWSER OR A SEARCH ENGINE AND EMAIL. OUR  
10 ORDINANCE DOES--

11

12 **SUP. YAROSLAVSKY:** I HAVE A COMPUTER AT HOME. AND IT'S TIED TO  
13 A TELEPHONE LINE OR A CABLE. MY CABLE COMPANY, LET'S SAY.  
14 RIGHT? I'M GOING TO PAY A TAX ON MY CABLE TELEVISION, AM I  
15 NOT, USING THAT? DOESN'T THAT BROADENED DEFINITION ALLOW THAT?

16

17 **RAY FORTNER, COUNSEL:** I BELIEVE IT DOES, YES.

18

19 **SUP. YAROSLAVSKY:** SO IF MY COMPUTER IS TIED UP TO A--

20

21 **SUP. BURKE, CHAIR:** NO.

22

23 **SUP. YAROSLAVSKY:** WHO IS HE?

24

25 **SUP. BURKE, CHAIR:** LET'S CLARIFY THAT.





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1

2 **SUP. YAROSLAVSKY:** SO WHAT IS THE BROADENING OF THE DEFINITION  
3 THAT'S INCLUDED IN THIS ACTION?

4

5 **RAY FORTNER, COUNSEL:** IT IS A NARROWING. BUT LET US CLARIFY IT  
6 AND RETURN TO YOU.

7

8 **SUP. BURKE, CHAIR:** YOU CAN'T TAX INTERNET IS MY UNDERSTANDING  
9 BY FEDERAL LAW.

10

11 **SUP. YAROSLAVSKY:** CURRENTLY. WHAT MR. ANTONOVICH IS SAYING IN  
12 THE EVENT THAT LAW CHANGES --

13

14 **SUP. BURKE, CHAIR:** WE WOULDN'T TAX IT.

15

16 **SUP. YAROSLAVSKY:** WE WOULDN'T TAX IT. BUT RIGHT NOW, AND I  
17 DON'T KNOW THE ANSWER TO THIS, I SHOULD KNOW, BUT I PROBABLY  
18 HELPED PASS THE LAW IN THE CITY, DOES CABLE TELEVISION GET  
19 TAXED, MR. FUJIOKA? DO YOU KNOW OFF THE TOP OF YOUR HEAD?

20

21 **C.E.O. FUJIOKA:** I BELIEVE IT DOES. AND ACCORDING TO OUR  
22 OFFICE, WITH RESPECT TO THE CITY'S NEW ORDINANCE, SHOULD THE  
23 FEDERAL LAW CHANGE, THE CITY'S LANGUAGE SPECIFICALLY STATES IF  
24 THE LAW CHANGES, THEY WILL AT THAT POINT TAX INTERNET  
25 SERVICES.



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1

2 **SUP. YAROSLAVSKY:** THE LAW SPECIFICALLY SAYS THAT THEY WILL?

3

4 **C.E.O. FUJIOKA:** THE CURRENT ORDINANCE SAYS SHOULD THE FEDERAL  
5 LAW CHANGE AND BECOME PERMISSIVE, THEN THE CITY ORDINANCE WILL  
6 BE EXPANDED TO INCLUDE TAXING INTERNET SERVICES. SO IT DOES  
7 STATE THAT.

8

9 **SUP. YAROSLAVSKY:** I THINK FROM MY POINT OF VIEW, THE PRUDENT  
10 OR SAFER THING TO DO, IF YOU DON'T JUST WANT TO PUT A BALLOT,  
11 PUT IT IN THE BALLOT MEASURE THAT TAKES AWAY ALL THE  
12 DISCRETION 10, 15, 20 YEARS FROM NOW, IS TO REQUIRE THAT IT'S  
13 NOT AUTOMATIC. THAT IT A VOTE OF THE BOARD OF SUPERVISORS  
14 WOULD BE REQUIRED TO EXTEND THE TAX TO ANY OF THESE BROADER  
15 CATEGORIES, WHATEVER THEY MAY BE. I THINK PART OF THIS IS THAT  
16 WE DON'T KNOW WHAT TECHNOLOGY IS GOING TO DO IN THE NEXT 10 OR  
17 20 YEARS. 20 YEARS AGO NOBODY COULD HAVE EVER FATHOMED THE  
18 BLACKBERRY OR THE CELL PHONES AS WE KNOW THEM. SO I MEAN, I  
19 HAVE NO PROBLEM WITH NOT MAKING IT AUTOMATIC, BUT TO WRITE IT  
20 INTO THE BALLOT MEASURE WHEN, TO MY KNOWLEDGE, NOBODY ELSE HAS  
21 WRITTEN THAT PROHIBITION INTO ANY OF THEIR BALLOT MEASURES.  
22 AND SO IT WOULD PUT US AT A-- AND THEY'RE ALL PASSING WITH  
23 TWO-THIRDS OR MORE OF THE VOTE. IT IS NOT AS THOUGH IT'S  
24 UNPERSUASIVE?

25



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1    **SUP. BURKE, CHAIR:** HOW WOULD YOU IDENTIFY THE BILLS ON BROWSER  
2    AND SEARCH ENGINES?

3

4    **SUP. YAROSLAVSKY:** I DON'T KNOW. YOU'RE ASKING MIKE.

5

6    **SUP. BURKE, CHAIR:** OR EMAIL. I DON'T KNOW HOW YOU'D EVER  
7    IDENTIFY IT.

8

9    **SUP. ANTONOVICH:** I DON'T KNOW. I WOULD SAY THAT A PROHIBITION  
10    THAT YOU'RE GOING TO ENSURE THAT THIS TYPE OF TECHNOLOGY, THE  
11    COMPUTERS ARE NOT GOING TO BE INTERNET TAXED GIVES A LEVEL OF  
12    COMFORT TO THE TAXPAYER THAT THEY CAN SUPPORT THIS REDUCTION  
13    FROM 5 TO 4 1/2 PERCENT AND BE ASSURED THAT THE INTERNET WOULD  
14    NOT BE A FUTURE TAX. WITH THE TECHNOLOGY THE WAY IT'S  
15    ADVANCING, WHO KNEW HOW THE COMPUTER WAS GOING TO BE WORKING A  
16    FEW YEARS AGO.

17

18    **SUP. BURKE, CHAIR:** WHAT I MEAN IS THAT ORDINARILY ON YOUR  
19    BROWSER, IT'S A SEPARATE CONTRACT AND BILL THAT DOESN'T  
20    NECESSARILY COME ON YOUR TELEPHONE BILL. SO IT'S EASY FOR US  
21    TO CONTACT THE UTILITIES IN ORDER TO DETERMINE THE AMOUNT OF  
22    SERVICE. I'M NOT SURE I KNOW HOW THE COUNTY OF LOS ANGELES  
23    WOULD TIE INTO EVERY BROWSER. BECAUSE THERE ARE A LOT OF  
24    DIFFERENT ONES.

25



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1   **SUP. ANTONOVICH:** AND THAT'S A QUESTION I DON'T KNOW. BUT IT  
2   WOULD GIVE A LEVEL OF COMFORT THAT THOSE INDIVIDUALS KNOW THAT  
3   THEY WOULD NOT BE SUBJECT TO AN ADDITIONAL TAX.

4

5   **SUP. BURKE, CHAIR:** I'M HAVING A PROBLEM [INAUDIBLE] PRACTICAL  
6   MATTER.

7

8   **SUP. YAROSLAVSKY:** AND I DON'T KNOW, EITHER. I'M AT A  
9   DISADVANTAGE BECAUSE I'M NOT VERY LITERATE IN THIS STUFF. BUT  
10   ONE THING I DO KNOW THAT SOME OF THE CONNECTIONS THE COMPUTERS  
11   MAKE, USED TO BE MORE ON PHONE LINES, THAT'S LESS AND LESS THE  
12   CASE NOW, BUT THEY ARE THE CABLE, CABLES TELEVISION OR CABLES.  
13   AND I BELIEVE THAT THERE IS A UTILITY USERS' TAX ON THAT. AT  
14   LEAST THERE WAS.

15

16   **C.E.O. FUJIOKA:** YOU'RE CORRECT. SAY FOR THOSE WHO HAVE A HOOK  
17   UP THROUGH A TELEPHONE SERVICE AND YOU HAVE AN ETHERNET HOOK  
18   UP OR YOU HAVE-- SOMEONE CAN EVEN HAVE AN OLD STYLE MODEM HOOK  
19   UP. YOU ARE PAYING TAX ON THAT PARTICULAR LINE. BUT WE'RE NOT  
20   PAYING TAX ON THE SEPARATE BROWSER SERVICE ASSOCIATED WITH THE  
21   INTERNET HOOK UP. WE ARE, THOUGH, JUST FOR THE CABLE ITSELF  
22   AND FOR USING YOUR T.V. CABLE SERVICE OR YOUR TELEPHONE  
23   SERVICE TO HOOK UP YOUR BROADBAND CONNECTION, THAT CONNECTION  
24   ITSELF IS BEING TAXED. BUT THE BROWSER'S A SEPARATE BILL ON  
25   YOUR TELEPHONE BILL OR YOUR CABLE BILL.



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1

2 **SUP. YAROSLAVSKY:** I DON'T THINK ANYBODY IS INTENDING TO TAX A  
3 SEPARATE BROWSER BILL OR A SEPARATE, IF THERE WAS A SEPARATE,  
4 EMAIL BILL. BUT WHEN I TURN ON MY COMPUTER AND I'M BEING  
5 BILLED THROUGH THE CABLE COMPANY FOR THE TIME USING THEIR  
6 NETWORK, I COULD BE EMAILING, I COULD BE BROWSING, I COULD BE  
7 DOING WORDPERFECT, IT CAN BE DOING ANY NUMBER OF THINGS, THAT  
8 PART OF THE BILL FOR WHICH I'M USING THAT LINE--

9

10 **C.E.O. FUJIOKA:** THAT CONNECTION--

11

12 **SUP. YAROSLAVSKY:** FOR CONNECTION PURPOSES, SHOULD BE TAXED  
13 LIKE ALL OTHER USE OF THAT CABLE IS TAXED. IF WE'RE TAXING  
14 CABLE, THEN WE OUGHT TO TAX CABLE FOR EVERYTHING. I'M JUST  
15 TRYING TO UNDERSTAND ONE THING.

16

17 **SUP. ANTONOVICH:** JUST CLARIFYING THAT THE FEDERAL LAW APPLIES  
18 TO THE USERS' UTILITY TAX. THAT'S ALL WE'RE DOING.

19

20 **SUP. YAROSLAVSKY:** BUT I'M NOT SURE I UNDERSTAND WHAT-- YOUR  
21 MOTION IS NOT THE FEDERAL LAW. IT IS NOT THE ACTUAL STATUTE  
22 LANGUAGE. I DON'T KNOW WHAT THE FEDERAL LAW ACTUALLY SAYS. I  
23 THINK AS WE KNOW IT TODAY, EMAIL, BROWSER AND ALL THAT, I  
24 UNDERSTAND IT'S NOT TAXABLE AND IT'S PRECLUDED BY FEDERAL LAW.  
25 I DON'T KNOW WHETHER WE TAX PEOPLE WHO CONNECT THROUGH A CABLE



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1 LINE? OR THROUGH A PHONE LINE. I MEAN, WE HAD A PHONE LINE WE  
2 USED FOR UP UNTIL VERY RECENTLY. WE WERE A LITTLE BEHIND THE  
3 TIMES, BUT WE DID USE A TELEPHONE LINE. AND I WAS PAYING THE  
4 CITY'S UTILITY USERS' TAX EVERY TIME I DIALED THAT PHONE. AND  
5 SO WAS MY WIFE. AND EVERY TIME SHE HOOKED UP, WE PAID WHATEVER  
6 THE BILL WAS, WE PAID 10 PERCENT. THAT'S WHAT THE CITY TAX IS.

7

8 **C.E.O. FUJIOKA:** I THINK THE DISTINCTION THAT NEEDS TO BE MADE  
9 IS THE DIFFERENCE BETWEEN THE CONNECTION, WHAT IS USED TO  
10 CONNECT THAT SERVICE, VERSUS THE SERVICE ITSELF, THE EMAIL,  
11 THE BROWSER AND SO ON. BECAUSE YOU'RE RIGHT, CURRENTLY FOR THE  
12 CONNECTION ALL OF US PAY A UTILITY USERS' TAX.

13

14 **SUP. YAROSLAVSKY:** CAN I SUGGEST WHAT YOU SUGGESTED A MINUTE  
15 AGO, WHICH IS, CAN WE HOLD THIS? CAN YOU FIND OUT WHAT WHAT  
16 THE CITY DID, HOW THEY ADDRESSED THIS AND MAYBE THERE'S AN  
17 ANSWER TO THIS? I JUST DON'T WANT IT TO GO FURTHER.

18

19 **SUP. BURKE, CHAIR:** ACTUALLY, THE BROWSER IS NEVER BILLED TO  
20 YOUR TELEPHONE LINE.

21

22 **SUP. YAROSLAVSKY:** I KNOW. I UNDERSTAND. AND NEITHER IS THE  
23 EMAIL.

24

25 **SUP. BURKE, CHAIR:** RIGHT. IT'S NEVER BILLED.





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1

2 **SUP. YAROSLAVSKY:** BUT THERE IS A PROVISION IN THE ORDINANCE  
3 THAT WE ARE BEING ASKED TO APPROVE THAT SAYS "UPDATE THE  
4 ORDINANCE DEFINITIONS TO REQUIRE EQUAL TREATMENT OF TAXPAYERS,  
5 REGARDLESS OF TECHNOLOGY USED." IF IT'S NOT EMAIL, BROWSER OR  
6 THE OTHER STUFF THAT'S IN MIKE'S MOTION, WHAT IS THE  
7 TECHNOLOGY USED THAT ISN'T USED NOW? WHAT ARE WE TALKING  
8 ABOUT? I MEAN LET'S BE UP FRONT ABOUT IT. THIS IS WHAT THE  
9 CITY DID AND WHAT WE'RE DOING IS WE'RE TAKING THE 5 PERCENT  
10 TAX, LOWERING IT TO 4 1/2 PERCENT, BUT WE'RE BROADENING THE  
11 BASE. THAT'S WHAT THE CITY DID. THEY THOUGHT THEY'D MAKE MORE  
12 MONEY BY GOING FROM 10 PERCENT TO 9 1/2 PERCENT BECAUSE THE  
13 BASE ON WHICH THEY WOULD TAX WAS BIGGER. AND THEY'D GET  
14 ACTUALLY MORE THAN THEY WERE GETTING WHEN THEY WERE CHARGING  
15 10 PERCENT. AND I THINK THAT'S WHAT WE THINK, WHAT WE HAVE  
16 BEEN ADVISED IS WE ARE GOING TO GET MORE MONEY ON THE 4 1/2  
17 PERCENT TAX THAN WE'RE GETTING ON THE 5 PERCENT TAX. NOW, I  
18 WANT TO KNOW WHERE IS THE GROWTH IN THAT BASE COMING FROM?  
19 SOMEBODY'S GOT TO KNOW THAT, THE ANSWER TO THAT QUESTION  
20 BECAUSE IT'S THE BASIS UPON WHICH THIS IS BEING PROPOSED. SO  
21 IS THERE SOMEBODY? WHO?

22

23 **C.E.O. FUJIOKA:** WE'RE CHECKING RIGHT NOW.

24



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1   **SUP. YAROSLAVSKY:** OKAY. BUT THAT'S A SEPARATE ISSUE. AND WE'LL  
2   GET THAT ANSWERED. BUT ON THE ISSUE OF BROADENING THE BASE,  
3   WHO IS THE MAVEN ON THIS? RAY? DO YOU HAVE SOMEBODY WHO HAS  
4   BEEN? IS STEVE CARNIVALY ON THIS?

5

6   **RAY FORTNER:** LET ME ASK. THERE IS AN OUTSIDE CONSULTANT THAT  
7   WORKED ON THE ORDINANCE. LET ME SEE IF HE HAS AN  
8   UNDERSTANDING.

9

10   **SUP. YAROSLAVSKY:** IS HE HERE?

11

12   **RAY FORTNER:** YES, HE IS. WE CAN GET HIM UP HERE TO ANSWER THE  
13   QUESTION.

14

15   **SUP. YAROSLAVSKY:** CAN WE GET HIM UP TO THE CENTER TABLE?

16

17   **RAY FORTNER:** THIS IS DON MAYNOR WHO IS AN ATTORNEY  
18   SPECIALIZING IN UTILITY USER TAX ORDINANCES.

19

20   **SUP. YAROSLAVSKY:** MR. MAYNOR, WHAT IS THE-- WHEN THE ORDINANCE  
21   REFERENCES REGARDLESS OF TECHNOLOGY USED," AM I CORRECT THAT  
22   THIS ANTICIPATES A BROADENING OF THE TAXABLE BASE? IS THERE  
23   SOME TECHNOLOGY THAT WE ARE NOT TAXING NOW THAT WOULD BE TAXED  
24   UNDER THIS ORDINANCE?

25



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1   **DON MAYNOR:** WELL, YOU UNDERSTAND THAT THERE IS LITIGATION IN  
2   THIS AREA. PEOPLE HAVE DIFFERENT OPINIONS WHAT THE CURRENT  
3   ORDINANCES APPLY TO. SO THIS MAKES CLEAR THAT IT'S TECHNOLOGY-  
4   NEUTRAL. WHEN YOU COMPARE YOUR EXISTING ORDINANCE WITH THIS  
5   NEW ONE, I THINK THIS WAS THE NATURE OF YOUR QUESTION, "WHAT'S  
6   NEW?" IT'S BASICALLY THE SAME THING WITH THE EXCEPTION OF  
7   YOU'RE GOING TO PICK UP TEXT MESSAGING, THAT'S A WIRELESS TEXT  
8   MESSAGING, WHICH IS INSTANT COMMUNICATION, PAGING AND  
9   SOMETHING CALLED PRIVATE COMMUNICATION SERVICES, WHICH IS LIKE  
10  A T1 LINE. SOME BUSINESSES WILL USE IT FOR BOTH VOICE AND HIGH  
11  SPEED DATA.

12

13   **SUP. YAROSLAVSKY:** ARE THOSE NOW PRECLUDED BY FEDERAL LAW?

14

15   **DON MAYNOR:** THEY ARE NOT INCLUDED UNDER YOUR EXISTING  
16  ORDINANCE.

17

18   **SUP. YAROSLAVSKY:** I KNOW. BUT ARE THEY PROHIBITED BY FEDERAL  
19  LAW? IS TAXING THOSE SERVICES, TEXT MESSAGING, PERSONAL  
20  COMMUNICATIONS AND WHAT WAS THE THIRD ONE?

21

22   **DON MAYNOR:** PRIVATE COMMUNICATION SERVICES. YOU'RE ASKING  
23  ABOUT THE INTERNET.

24



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1   **SUP. YAROSLAVSKY:** LET'S GO OVER THIS AGAIN. PRIVATE  
2   COMMUNICATION SERVICES, TEXT MESSAGING AND WHAT WAS THE THIRD  
3   ONE?

4

5   **DON MAYNOR:** PAGING.

6

7   **SUP. YAROSLAVSKY:** PAGING. ARE THOSE NOW TAXABLE UNDER FEDERAL  
8   LAW?

9

10   **DON MAYNOR:** WHEN YOU SAY THE FEDERAL LAW, DO YOU MEAN THE  
11   INTERNET TAX FREEDOM ACT?

12

13   **SUP. YAROSLAVSKY:** I GUESS THAT'S THE ONE.

14

15   **DON MAYNOR:** NO. THAT DOES NOT AFFECT THOSE ITEMS. THOSE ARE  
16   TELECOMMUNICATIONS. AND I MIGHT ADD ONE OTHER THING. AND I  
17   APOLOGIZE FOR THESE DEFINITIONS BEING KIND OF COMPLICATED. BUT  
18   AROUND THE COUNTRY, STATES THAT IMPOSE TAXES ON  
19   TELECOMMUNICATIONS HAVE BEEN MODERNIZING THEIR STATUTES. AND  
20   THEY'VE COME UP WITH COMPARABLE DEFINITIONS, SO THAT THE  
21   INDUSTRY UNDERSTANDS WHAT THEY MEAN. THOSE ARE THE DEFINITIONS  
22   THAT WE PUT IN YOUR ORDINANCE. AND SO IT'S GENERALLY  
23   RECOGNIZED THAT IT'S COMPETITIVELY UNFAIR. IT'S UNFAIR TO  
24   TAXPAYERS IF YOU HAVE DIFFERENT RESULTS BASED ON THE  
25   TECHNOLOGY THAT'S USED. WE DON'T KNOW EXACTLY WHAT



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1 TECHNOLOGIES WILL LEAD TO IN THE FUTURE, BUT WE WANT TO MAKE  
2 SURE THAT THE SAME SERVICES SHOULD BE TREATED THE SAME  
3 REGARDLESS OF THE TECHNOLOGY.

4

5 **SUP. YAROSLAVSKY:** SO THE TEXT MESSAGING, THE PRIVATE  
6 COMMUNICATIONS AND THE PAGING--

7

8 **DON MAYNOR:** AND BY THE WAY --

9

10 **SUP. YAROSLAVSKY:** LET ME FINISH MY QUESTION. ON THOSE THREE  
11 THINGS, DO YOU HAVE ANY IDEA WHAT-- HOW BIG OF AN INCREASE IN  
12 THE TAX BASE THAT WOULD BE?

13

14 **DON MAYNOR:** WE DON'T EXPECT IT TO BE VERY LARGE. WE'VE BEEN  
15 DOING THIS WITH CITIES FOR THE LAST TWO YEARS, AND WE HAVEN'T  
16 SEEN MUCH MORE THAN A 5-- WE ANTICIPATE A 5 TO 10 PERCENT  
17 INCREASE, BUT WE'RE NOT SEEING MAJOR INCREASES. THE PROBLEM  
18 WITH TELECOMMUNICATIONS, IN MEASURING THE INCREASE IN REVENUE  
19 OR DECREASE IS THEY KEEP CHANGING THE PRODUCT, AS WE ALL KNOW.

20

21 **SUP. YAROSLAVSKY:** A 10 PERCENT INCREASE ON WHAT? ON 4.5  
22 PERCENT?

23

24 **DON MAYNOR:** AS A RESULT, YOU HAVE A VERY BROAD ORDINANCE NOW,  
25 BY THE WAY. SO AS A RESULT OF THESE CHANGES, I WOULD EXPECT AN



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1 INCREASE IN REVENUE. IF YOU DIDN'T CHANGE THE PERCENTAGES,  
2 JUST HAD THE SAME ORDINANCE, WENT TO THE NEW ONE, YOU WOULD  
3 PROBABLY SEE A 5 PERCENT INCREASE IN REVENUE AS A RESULT OF  
4 THESE NEW ITEMS.

5

6 **SUP. YAROSLAVSKY:** SO IF WE'RE RAISING \$100 IN TAXES NOW, WE'LL  
7 CUT THAT BY 4 1/2 PERCENT. SO WE'RE GOING TO GO DOWN TO 95.50.  
8 AND THEN BY BROADENING THE CATEGORY, YOU SAID EARLIER 5 TO 10  
9 PERCENT. SO 10 PERCENT IS EASIER FOR ME TO DIVIDE, 95.50, 10  
10 PERCENT IS 9.5 BUCKS. SO IT WOULD TAKE IT TO \$104 \$105. SO YOU  
11 WOULD BE 5 PERCENT GREATER THAN YOU WERE RAISING UNDER THE  
12 CURRENT ORDINANCE. IF IT WAS 5 PERCENT, YOU'D BE AT ABOUT THE  
13 SAME.

14

15 **C.E.O. FUJIOKA:** IF I CAN HELP THERE, OUR CURRENT RATE IS 5  
16 PERCENT. WE'RE GOING TO REDUCE IT TO 4.5, WHICH ACTUALLY  
17 REPRESENTS A 10 PERCENT DECREASE.

18

19 **SUP. YAROSLAVSKY:** RIGHT. AND IF I HEARD THIS GENTLEMAN  
20 CORRECTLY, HE MENTIONED THAT THERE IS A POSSIBLE 5 PERCENT  
21 INCREASE. SO IN EFFECT WHEN THE DAY'S OVER, WE'LL BE  
22 COLLECTING, IN MY MIND, LESS THAN WHAT WE'VE COLLECTED-- WE'RE  
23 CURRENTLY COLLECTING. BECAUSE WITH THE 10 PERCENT DECREASE AND  
24 5 PERCENT INCREASE, IT WOULD RESULT IN LESS. THE ONE QUESTION  
25 I'VE HEARD THAT-- I THINK I HEARD HIM SAY THAT THE BROADENING





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1 OF THE LANGUAGE WILL ALLOW US TO COLLECT ON THREE DIFFERENT  
2 TYPES OF SERVICES THAT ARE NOT ADDRESSED IN THE MOTION  
3 PRESENTED BY SUPERVISOR ANTONOVICH. SO AS THIS MOTION READS,  
4 HAVE YOU SEEN THIS? LOOK AT THIS. DOES THIS HAVE ANY  
5 SIGNIFICANT IMPACT ON WHAT WE'RE TRYING TO ACHIEVE TODAY?

6

7 **DON MAYNOR:** NO, NO. YOU WEREN'T TAXING THESE TYPE OF THINGS,  
8 INTERNET SERVICES BEFORE, THIS SAYS YOU DON'T INTEND TO IN THE  
9 FUTURE EVEN IF THE MORATORIUM GOES AWAY.

10

11 **SUP. YAROSLAVSKY:** SO TEXT MESSAGING DOES NOT FALL INTO ANY OF  
12 THOSE CATEGORIES?

13

14 **DON MAYNOR:** NO.

15

16 **SUP. YAROSLAVSKY:** INTO PAGING OR INTO EMAIL.

17

18 **DON MAYNOR:** THAT'S CORRECT.

19

20 **SUP. BURKE, CHAIR:** REALLY EXPENSIVE ON YOUR PHONE BILL.

21

22 **DON MAYNOR:** THE TEXT MESSAGING? IF YOU HAVE TEENAGE CHILDREN  
23 AND YOU DON'T BUY THE RIGHT SERVICE, IT CAN BE, BECAUSE I  
24 FOUND THAT OUT LAST MONTH.

25



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1   **SUP. YAROSLAVSKY:** I JUST REDID MY MATH. I THINK YOU'RE RIGHT.  
2   IT'S ABOUT THE SAME. 10 PERCENT INCREASE AFTER THE \_\_\_\_\_,  
3   WOULD BE ABOUT THE SAME. 5 PERCENT IT WOULD BE A LITTLE LESS.  
4   ALL RIGHT. CAN WE GET AN ANSWER ON THE CITY THING? YOU'RE  
5   GETTING THAT NOW, BILL? YOU'RE WORKING ON THAT? DO YOU WANT TO  
6   HOLD THIS?

7

8   **C.E.O. FUJIOKA:** DEBBIE CAN COME UP.

9

10   **SUP. YAROSLAVSKY:** DEBBIE HAS THE ANSWER?

11

12   **DON MAYNOR:** WHAT IS THE QUESTION REGARDING LOS ANGELES?

13

14   **SUP. YAROSLAVSKY:** HAVE YOU READ MR. ANTONOVICH'S MOTION?  
15   YOU'VE HEARD IT?

16

17   **DON MAYNOR:** THEY DON'T HAVE THOSE EXACT WORDS. THEIR LANGUAGE  
18   IS VERY SIMILAR TO YOURS. THEY HAVE THAT REFERENCE THAT MAKES  
19   IT CLEAR THAT YOU DON'T TAX DIGITAL DOWNLOADS, WHICH ARE  
20   TYPICAL INTERNET-RELATED TYPES OF ACTIVITIES. BUT THEY DON'T  
21   HAVE THOSE SPECIFIC WORDS THAT YOU HAVE. YOUR WORDS GIVE A  
22   GREATER ASSURANCE THAT IF THE MORATORIUM GOES AWAY, YOU  
23   WOULDN'T TAX THAT. I CAN'T SPEAK FOR THE CITY OF LOS ANGELES  
24   ON HOW THEY INTERPRET THEIR ORDINANCE FOR THE FUTURE, BUT  
25   THEY'VE NEVER TAXED THOSE TYPES OF SERVICES IN THE PAST. I



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1 WOULD BE SURPRISED IF THEY WERE SEEKING TO TAX THEM IN THE  
2 FUTURE IF THE MORATORIUM WENT AWAY.

3

4 **SUP. YAROSLAVSKY:** OKAY, THANKS.

5

6 **SUP. BURKE, CHAIR:** I HOPE NO ONE MINDS. I WOULD LIKE TO ASK A  
7 QUESTION. ON THOSE T.V. PROGRAMS THAT SAY TEXTING AT THE USUAL  
8 RATE, DO THEY GET SOME KIND OF A PAYMENT FROM THE UTILITIES TO  
9 THOSE T.V. STATIONS? THEY SAY "IF YOU CALL IN TO VOTE, AND YOU  
10 TEXT IT TO THIS NUMBER, IT'LL BE AT YOUR USUAL RATE." WHAT I  
11 AM INTERESTED IN IS WHETHER OR NOT, IN FACT, THEY GET A  
12 PORTION OF THAT? DO YOU KNOW?

13

14 **DON MAYNOR:** IN TEXT MESSAGING? I'M NOT SURE. I KNOW ON THE  
15 WIRELESS SIDE THERE'S A CHARGE GOING BOTH WAYS. THE PERSON  
16 THAT RECEIVES THE TEXT MESSAGE AND THE END USER.

17

18 **SUP. BURKE, CHAIR:** I SEE. SO IN FACT THEY PROBABLY CAN COVER  
19 ALL THEIR COSTS BY PICKING UP THAT PORTION.

20

21 **C.E.O. FUJIOKA:** I UNDERSTAND THEY MAKE CONSIDERABLE MONEY FOR  
22 EACH OF THOSE TEXT VOTES

23

24 **SUP. BURKE, CHAIR:** THEY CAN PICK IT UP ON THE TEXTS.

25



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1    **C.E.O. FUJIOKA:** OH ABSOLUTELY.

2

3    **SUP. BURKE, CHAIR:** I SEE. JUST CURIOUS. THANK YOU VERY MUCH.

4

5    **SUP. KNABE:** YOU'LL NEVER VOTE ON "AMERICAN IDOL" AGAIN.

6    [LAUGHTER.]

7

8    **SUP. BURKE, CHAIR:** I'LL STILL VOTE. I DON'T MIND THEM GETTING  
9    THE MONEY AND THEM ACTUALLY NOT PAYING ANYTHING.

10

11    **SUP. KNABE:** I'LL SECOND MR. ANTONOVICH'S MOTION.

12

13    **SUP. BURKE, CHAIR:** ARE YOU WAITING? SUPERVISOR YAROSLAVSKY,  
14    DID YOU WANT TO WAIT ON THIS OR DO YOU WANT TO GO FORWARD?

15

16    **SUP. YAROSLAVSKY:** I THINK WE JUST GOT THE ANSWER. THAT WAS THE  
17    ANSWER.

18

19    **SUP. BURKE, CHAIR:** ALL RIGHT. SO IS HIS AMENDMENT ACCEPTED?

20

21    **SUP. KNABE:** I SECONDED IT.

22

23    **SUP. YAROSLAVSKY:** I'M FINE WITH IT.

24



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1    **SUP. BURKE, CHAIR:** SO THE MOTION IS ADOPTED AS AMENDED. YOU  
2    HAVE AN ITEM THAT WAS BEING HELD.

3

4    **SUP. YAROSLAVSKY:** 26-B. I THINK YOU HAD SOME MEMBERS OF THE  
5    PUBLIC THAT WANTED TO BE HEARD ON IT.

6

7    **SUP. BURKE, CHAIR:** GENEVIEVE CLAVREUL, ARNOLD SACHS, KATHLEEN  
8    OCHOA. AND KAREN MIMS. I SEE IT'S TAKING A WHILE FOR ANYONE TO  
9    COME FORWARD. THERE IS ACTUALLY FOUR SEATS HERE SO EVERYONE  
10    COULD COME FORWARD. GENEVIEVE, WOULD YOU PLEASE STATE YOUR  
11    NAME? DR. CLAVREUL, I'M SORRY, WOULD YOU STATE YOUR NAME?

12

13    **DR. GENEVIEVE CLAVREUL:** GOOD MORNING, BOARD OF SUPERVISORS.  
14    YOU KNOW, I AM GLAD TO SEE THAT MOTION, BUT YOU KNOW, IT IS  
15    KIND OF A LITTLE BIT TOO LITTLE TOO LATE. WE SPENT ALMOST \$1  
16    MILLION WITH CAMDEN TO GET MANY OF THOSE EMPLOYEES WHO ARE NOW  
17    UNDER SUSPICION BEING LOOKED AT. WE PAID 21 MILLION TO  
18    NAVIGANT, WE GOT WORD OF DR. CHERNOF THAT THEY HAD ALL BEEN  
19    REVIEWED. WE GOT THE WORD OF MR. FUJIOKA THAT THEY WERE ALL  
20    VETTED. I CANNOT BELIEVE IT. YOU KNOW, I MEAN IT'S JUST SO  
21    ABSURD THAT WE ARE NOT KEEPING TRACK OF WHAT'S GOING ON. BUT I  
22    THINK IT HAS A LOT TO DO ALSO WITH THE BEHAVIOR OF THIS BOARD.  
23    YOU ACCEPT SUBSTANDARD BEHAVIOR OVER AND OVER AGAIN. PEOPLE  
24    ARE NOT BEING LIABLE FOR THEIR ACTIONS, INCLUDING YOURSELVES.  
25    AND I THINK IT'S ABOUT TIME YOU START TO LOOK AT THAT. I MEAN



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1    LIKE RIGHT NOW, YOU HAVE AN INTERIM DIRECTOR OF D.H.S., DR.  
2    SCHUNHOFF, WHO A FEW YEARS AGO SAID IT WOULD BE A DAUNTING  
3    TASK TO ACCOUNT FOR \$83 MILLION. WHAT KIND OF EXAMPLE YOU ARE  
4    SENDING TO THE RANK AND FILE? I THINK IT HAS BEEN A  
5    CONSISTENCY IN THIS COUNTY TO NOT WANTING TO DEAL WITH ISSUES.  
6    AND FOR A YEAR, YOU HAVE \_\_\_\_\_ MR. CHUCK HENRY, WHO WORKED  
7    HERE WHO, WAS NOT H.A.D., TO TELLING PEOPLE HE WAS H.A.D. AND  
8    NOTHING WAS DONE. ACTUALLY WHEN HE WAS FINALLY LET GO, THERE  
9    WAS NOTHING IN HIS FILE OF ALL TERRIBLE ACTIONS HE DID DURING  
10    HIS TENURE. THE SAME WITH DR. GARTHWAITE WHO CONSTANTLY  
11    REFERRED TO HIMSELF AS A PHYSICIAN WHEN HE WAS NOT LICENSED IN  
12    THE STATE OF CALIFORNIA, AND YOU DID NOTHING BECAUSE HE LACKED  
13    THE TITLE. IT'S TIME YOU GET SOME BACKBONES. AND WHEN  
14    SOMETHING MISBEHAVE YOU TAKE ACTION. I DON'T CARE IF THEY  
15    BELONG TO THE UNION OR NOT, IF THEY DON'T BEHAVE, THEY SHOULD  
16    BE GONE. THANK YOU FOR YOUR ATTENTION.

17

18    **SUP. BURKE, CHAIR:** MR. SACHS? NO, I WANT YOU TO GO FIRST. YOU  
19    WERE FIRST. YOU'RE FIRST.

20

21    **ARNOLD SACHS:** GOOD MORNING AGAIN, ARNOLD SACHS. I ALSO  
22    APPRECIATE THE MOTION, BUT I SEE NO-- NOTHING IN THE MOTION TO  
23    RECOMMEND ANY KIND OF PUNITIVE ACTIONS TO BE TAKEN. AND I'D  
24    ALSO LIKE TO POINT OUT THAT IT'S THE EXCEPTION NOT THE RULE,  
25    IT SEEMS, AT M.L.K. BECAUSE YOU HAVE FOUR OTHER HOSPITALS





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1 WITHIN THE COUNTY. AND NONE OF THEM SEEM TO SUFFER FROM THE  
2 CONSTANT REVIEWS, CONSTANT BREAKDOWN IN PROCESSES THAT AFFECT  
3 THIS COUNTY. IT'S ALMOST LIKE THIS HAS BEEN THE BLACK SHEEP OF  
4 THE FAMILY AND IT'S TREATED AS SUCH. AND JUST TO BE A MONEY-  
5 MAKING OPPORTUNITY, WHERE THE MINIMUM REQUIREMENTS GARNER  
6 MAXIMUM FUNDING. WITH THE \$300 MILLION, IF THE FEDERAL  
7 GOVERNMENT HADN'T BAILED ON THE \$300 MILLION, THIS PROCEDURE  
8 JUST WOULDN'T -- NONE OF THESE HEARINGS WOULD HAVE BEEN HELD.  
9 THIS PROCEDURE JUST WOULD HAVE KEPT GOING AND IT WOULD HAVE  
10 BEEN STATUS QUO AS IT'S BEEN FOR THE LAST FIVE, SIX, SEVEN  
11 YEARS PRIOR TO THEM SAYING "HEY WAIT A MINUTE, NOBODY'S TAKING  
12 ANY ACTION. WE NEED TO STEP UP." THEY STEPPED UP. WHY DOESN'T  
13 THE COUNTY BOARD OF SUPERVISORS STEP UP? THANK YOU FOR YOUR  
14 TIME, YOUR ATTENTION AND YOUR ANSWERS.

15

16 **SUP. BURKE, CHAIR:** KATHY?

17

18 **KATHY OCHOA:** GOOD AFTERNOON, BEFORE I PROCEED I WAS INTERESTED  
19 IN KNOWING THAT THERE WAS ANY OTHER BOARD MEMBER COMMENTS SO I  
20 MIGHT MODIFY ANY COMMENTS I HAVE?

21

22 **SUP. BURKE, CHAIR:** I THINK MAYBE YOU SHOULD SPEAK AND THEN  
23 WE'LL HAVE DISCUSSION.

24



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1 **KATHY OCHOA:** OKAY. THAT SOUNDS FINE. I MEAN TYPICALLY WE SPEAK  
2 AFTER THE BOARD GOES, BUT THAT'S FINE. SUPERVISOR YAROSLAVSKY,  
3 YOU WEREN'T HERE LAST WEEK, BUT WE ARE VERY HAPPY THAT YOU  
4 HAVE INTRODUCED THIS MOTION. WE, TOO, CONCUR THAT THERE NEEDS  
5 TO BE AN ACCURATE INVENTORY OF WHO WORKS AT KING AND THE  
6 APPROPRIATE MECHANISMS TO ENSURE THAT THE WHOLE H.R. PROCESS  
7 IS WORKING, NOT ONLY AT THAT FACILITY BUT ACROSS OUR SYSTEM.  
8 WE WOULD LIKE TO OFFER SOME FRIENDLY AMENDMENTS TO YOUR  
9 MOTION. THEY INCLUDE, FOR ITEM NUMBER. 1 THAT WE ADD THE  
10 LANGUAGE WHERE "WE INVESTIGATE THE RULES AND RESPONSIBILITIES  
11 OF ALL COUNTY DEPARTMENTS INVOLVED IN THE PERSONNEL REVIEW OF  
12 THE 1602 M.L.K. EMPLOYEES--" THIS IS THE NEW LANGUAGE-- "PRIOR  
13 TO THE TRANSFERS AND THEREAFTER, INCLUDING ACTIONS RELATED TO  
14 THE PROPOSED AUGUST '08 MITIGATIONS." AND WE MAKE THIS REQUEST  
15 BECAUSE MANY OF THE SYSTEMS THAT BROKE DOWN DURING THE 1600  
16 EVALUATIONS OBVIOUSLY HAVE NOT BEEN CORRECTED. YOU'RE ASKING  
17 FOR A FULL ACCOUNTING OF WHAT WENT WRONG, YET ON THE OTHER  
18 HAND YOU HAVE THE SAME PEOPLE WHO WERE INVOLVED IN GETTING  
19 THINGS WRONG THE FIRST TIME MOVING FORWARD ON A MITIGATION TO  
20 MEET AN AUGUST 31ST DATE. WE WOULD LIKE FURTHER TO MODIFY YOUR  
21 MOTION TO IDENTIFY THE TIME AT WHICH THE DEPARTMENTS BECAME  
22 AWARE OF THOSE M.L.K. EMPLOYEES SITTING AGAINST THE WRONG ITEM  
23 AS COMPARED TO THEIR FUNCTIONAL TITLES. WHAT WERE THE  
24 APPROPRIATE STEPS TO BE TAKEN TO DEAL WITH THOSE EMPLOYEES BY  
25 WHICH DEPARTMENTS AND WHAT STEPS ACTUALLY WERE AND WERE NOT



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1 TAKEN? IN OTHER WORDS, WE'RE TAKING YOUR POINT, TOO, ON LIVE  
2 SCAN, AND EXTENDING IT TO INCLUDE THAT BODY OF EMPLOYEES WHO  
3 ARE SITTING OFF OF THE WRONG ITEM. FOR EXAMPLE, THE  
4 MITIGATIONS ARE TRIGGERED BY A SET OF ITEMS, MEANING THAT WE  
5 COULD HAVE AN N.A. MITIGATED TO RANCHO, FOR EXAMPLE, WHO IS  
6 ACTUALLY AN INSTITUTIONAL HELPER FROM A FUNCTIONAL  
7 PERSPECTIVE. THEN YOU'RE GOING TO BE ASKING: "WHY DID WE GET  
8 SOMEBODY WHO CAN'T PERFORM THE N.A. FUNCTIONS?" OR WE CAN GET-  
9 - HERE'S ANOTHER EXAMPLE-- SUPERVISOR ANTONOVICH, YOU MIGHT  
10 GET A CLINICAL LAB SCIENTIST OR YOU MIGHT THINK YOU'RE GETTING  
11 A CLINICAL LAB SCIENTIST 2 IN THE MITIGATIONS HEADED OVER TO  
12 OLIVE VIEW, BUT INSTEAD YOU'RE GOING TO END UP WITH SOMEBODY  
13 WHOSE FUNCTIONAL PRACTICE IS AS A PHLEBO TECH 1. AND SO THESE  
14 ARE JUST SOME EXAMPLES OF WHY WE'D LIKE TO EXTEND THAT CONCEPT  
15 AROUND LIVE SCAN TO INCLUDE THIS. WE'D LIKE ALSO TO ADD TO  
16 POINT NUMBER. 4, "ANALYZE THE FAILURES IN MAINTAINING AN  
17 ACCURATE LIST OF KING M.A.C.C. EMPLOYEES SINCE THE SEPTEMBER  
18 '07 MITIGATIONS." WE'VE BEEN INVOLVED IN WEEKLY MEETINGS FOR  
19 SEVERAL MONTHS WITH THE DEPARTMENT, WITH VARIOUS DEPARTMENTS.  
20 WE ASKED THE QUESTION: "WHO WORKS HERE? AND WHAT DO THEY DO?"  
21 AND WE'RE UNABLE TO GET AN ANSWER TO THAT. YET IT'S OUR  
22 FIDUCIARY OBLIGATION TO MAKE SURE THAT IF THERE'S ANY  
23 MITIGATION THAT WE'RE ALL PLAYING BY THE SAME SET OF FAIR AND  
24 EQUITABLE RULES THAT HAVE BEEN AROUND FOR A VERY LONG TIME.  
25 AND BECAUSE THE DEPARTMENT HAS NOT BEEN ABLE TO PROVIDE US



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1 WITH THE LIST OF ACCURATE EMPLOYEES, WE THINK WE NEED TO  
2 UNDERSTAND WHY THOSE SUCH LISTS AREN'T AVAILABLE. WE HAVEN'T  
3 BEEN ABLE TO GET A CLEAR ANSWER OTHER THAN, EVERYBODY IS  
4 WORKING TOWARD GETTING A GOOD LIST. I ASSUME THE LAST GOOD  
5 LIST WE HAD WAS SEPTEMBER '07, BUT THERE'S OBVIOUSLY BEEN A  
6 FAILURE TO MAINTAIN THAT KIND OF DATA. AND WE KNOW IT. WE'VE  
7 EXPRESSED IT MANY TIMES AROUND THAT IT WOULD ACTUALLY PRECLUDE  
8 YOU FROM MOVING FORWARD ON THE AUGUST '08 MITIGATIONS IN GOOD  
9 FAITH. NOW, I WOULD LIKE TO ALSO ADD THAT THEREFORE, THAT YOU  
10 DELAY THE PROPOSED AUGUST 31ST MITIGATIONS, WHICH IS ABOUT 140  
11 PEOPLE, UNTIL WE ARE SURE THAT THE THINGS THAT WENT WRONG IN  
12 AUGUST-- LAST YEAR IN SEPTEMBER '07 AND THAT YOUR CLEAR  
13 UNDERSTANDING OF WHAT HAS TRANSPIRED SINCE THEN UNTIL TODAY,  
14 AND WE HAVE FULL CONFIDENCE THAT THERE IS A SET OF  
15 RECOMMENDATIONS TO GET THIS RIGHT AND THEN MOVE FORWARD. THE  
16 WORST THING THAT CAN HAPPEN IS THAT WE SPENT ALL OF THIS TIME  
17 IDENTIFYING WHAT WENT WRONG IN SEPTEMBER '07 ONLY TO COME BACK  
18 AND HURRIEDLY REPEAT THE SAME PROBLEMS IN AUGUST '08. THAT  
19 WOULD BE A GREAT DISSERVICE TO THE PATIENTS THAT WE SERVE WHO  
20 EXCEPT AN N.A. TO SHOW UP AT RANCHO AND INSTEAD GET AN  
21 INSTITUTIONAL HELPER. SO ON THE LIST QUESTION, I'M GOING TO DO  
22 A LITTLE SEGUE FOR MY COLLEAGUE HERE.

23  
24 **SUP. BURKE, CHAIR:** THERE'S A QUESTION FROM SUPERVISOR KNABE.



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1   **SUP. KNABE:** WHETHER YOU DO THIS NOW OR MAKE IT A SEPARATE  
2   MOTION IS ONE THING, BUT I WOULD NOT WANT TO GET BOGGED DOWN  
3   INTO WHAT YOU'RE TALKING ABOUT. WE NEED THOSE ANSWERS. BUT  
4   CERTAINLY YOU'RE NOT USING THIS TO DEAL WITH THE DISCIPLINE  
5   AND THE OTHER SIGNIFICANT ISSUES?

6

7   **KATHY OCHOA:** ABSOLUTELY NOT.

8

9   **SUP. KNABE:** WE DO NOT WANT TO GET THESE TWO ISSUES CONFUSED.

10

11   **KATHY OCHOA:** ABSOLUTELY NOT. BUT AS LONG AS YOU'RE LOOKING AT  
12   WHAT WENT WRONG POST-SEPTEMBER, I MEAN OBVIOUSLY IT'S IN THIS  
13   CONTEXT OF LIKE, I MEAN, YOU KNOW, WE SAT AS THE STAFF AND  
14   SAID, "WHAT COULD BE WORSE?" AND WE ACTUALLY HAD A COUPLE OF  
15   IDEAS, ONLY TO FIND OUT THAT THEY WERE IN FACT ACCURATE ONCE  
16   WE READ THE L.A. TIMES. SO, NO, WE ARE IN NO WAY SAYING THAT  
17   PEOPLE SHOULD-- WE'RE SAYING--

18

19   **SUP. KNABE:** I DON'T WANT THIS, WHATEVER WE'RE TRYING TO DO  
20   HERE, AND I UNDERSTAND WHAT YOU'RE SAYING, IS TO CONFUSE OR TO  
21   COVER UP WHAT HAS TRANSPIRED WITH SOME OF THESE.

22

23   **KATHY OCHOA:** ABSOLUTELY NOT. I'M OFFENDED THAT YOU WOULD  
24   SUGGEST THAT WE WOULD SUPPORT ANY--

25



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1   **SUP. KNABE:** WELL, I DON'T WANT TO OFFEND YOU, BUT ON THE OTHER  
2   HAND, I WANT TO MAKE SURE THAT THEY'RE TOTALLY SEPARATE.

3

4   **KATHY OCHOA:** I KIND OF DRAFTED IT SO THAT IT DOES NOT  
5   INTERFERE WITH THE PROCESS AROUND THE LIVE SCAN. I EVEN SPOKE  
6   EARLIER TO STAFF SAYING, "WHO IS GOING TO BE ACTUALLY  
7   ACCOUNTABLE ONCE WE FIND OUT WHAT WENT WRONG?" I MEAN I THINK  
8   THAT'S MISSING. SO I KIND OF ARTICULATED THESE SUGGESTIONS,  
9   SUPERVISOR KNABE, SO AS TO NOT INTERFERE WITH THE LIVE SCAN  
10   PROCESS BUT TO LOOK AT--

11

12   **SUP. KNABE:** I HAVEN'T SEEN-- I JUST HEAR YOU TALKING. I WANT  
13   TO MAKE SURE THERE'S NO CLEAR-CUT LINES.

14

15   **KATHY OCHOA:** ABSOLUTELY NO CONFUSION THERE. WE HAVE RECEIVED  
16   SEVERAL LISTS FROM THE DEPARTMENTS OVER THE PAST COUPLE OF  
17   WEEKS. WE HAD REQUESTED, BECAUSE THEY WERE UNABLE TO PROVIDE  
18   US WITH A LIST OF WHO WORKED AT KING, WE SAID, "WELL GOOD.  
19   GIVE US A LIST OF WHO WORKED IN OCTOBER AND WHO WORKED THERE  
20   IN MAY '08." THIS WAS IN JUNE. "AND LET US RUN OUR OWN AND SEE  
21   WHAT WE COME UP WITH." RIGHT? WELL, WE GOT A HARD COPY-- WE  
22   GOT TWO HARD COPIES. ONE OF WHICH WAS NINE PAGES SHORTER THAN  
23   THE OTHER. AND WHEN WE FINALLY ASKED FOR THE DATA, WE GOT THE  
24   DATA ON A C.D.-R.O.M. THAT WASN'T ACCURATELY BURNED. OKAY.  
25   MISTAKE. LET'S GET THAT FIXED.



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1

2 **SUP. BURKE, CHAIR:** WHO DID YOU GET THIS FROM?

3

4 **KATHY OCHOA:** FROM D.H.S. EMPLOYEE RELATIONS AND C.E.O.  
5 EMPLOYEE RELATIONS.

6

7 **SUP. KNABE:** HAVE YOU GIVEN OUR OFFICES OR THE C.E.O. A LIST OF  
8 THE ERRORS THAT YOU ARE TALKING ABOUT?

9

10 **KATHY OCHOA:** WE'VE BEEN MEETING ON A REGULAR BASIS, A WEEKLY  
11 BASIS, IN FACT, WITH REPRESENTATIVES FROM ALL OF THESE  
12 OFFICES.

13

14 **SUP. KNABE:** MAYBE YOU FURNISHED THAT LIST OF ERRORS?

15

16 **KATHY OCHOA:** YES, WE HAVE. THAT'S WHY WE'RE HERE TODAY.  
17 BECAUSE THEY INSIST ON GOING FORWARD. I DON'T KNOW THAT THE  
18 PEOPLE AT THE TABLE ARE THE RIGHT EMPOWERED PEOPLE. I THINK I  
19 HAVE MUCH BETTER INSIGHT THAN THEY DO, HAVING GONE THROUGH  
20 LAYOFFS SINCE 1995 AND HAVING ENSURED AS MY OBLIGATION IS, TO  
21 MAKE SURE THAT THEY'RE FAIR AT THE END OF THE DAY. AND THAT  
22 HASN'T INHIBITED ME FROM FULLY FIGHTING FOR FUNDING. I GOT  
23 SOME FEEDBACK THIS MORNING "OH, LET'S LET THEM DO THE  
24 MITIGATION SO WE CAN FOCUS ON THE BUDGET." IT'S LIKE THE SAME  
25 PEOPLE WHO ARE DOING THE MITIGATIONS, GOD HOPE, THEY'RE NOT





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1 THE SAME PEOPLE WORKING ON OUR BUDGET BECAUSE THEN WE'RE  
2 REALLY IN DEEP TROUBLE.

3

4 **C.E.O. FUJIOKA:** KATHY, DO YOU HAVE A COPY OF THAT ERROR LIST  
5 RIGHT NOW? YOU HAVE A LOT OF PAPERWORK WITH YOU.

6

7 **KATHY OCHOA:** YEAH, WE DO. WE HAVE PAPER.

8

9 **C.E.O. FUJIOKA:** BECAUSE OUR FOLKS HAVE SAID THEY HAVEN'T SEEN  
10 THAT YET.

11

12 **KATHY OCHOA:** THEY HAVEN'T SEEN IT YET? OKAY, GUESS WHAT. I WAS  
13 GETTING TO THAT POINT. HOLD ON. I WAS GETTING TO THAT POINT  
14 RIGHT NOW. WE HAD ASKED FOR THE LIST LAST THURSDAY. WE ASKED  
15 FOR IT IN AN EXCEL NON-.PDF FILE SO THAT WE COULD LIKE, YOU  
16 KNOW, FUNCTIONING ANALYSTS, ANALYZE THE DATA. WE GET IT  
17 EMAILED TO US IN A USELESS .PDF FILE. WE'RE STILL WAITING FOR  
18 THE EXCEL VERSION. AND NOW I'LL TURN IT OVER TO MY COLLEAGUE,  
19 WHO HAS DONE THE HARD WORK BY HAND.

20

21 **KAREN MORRIS:** SO BASICALLY MITIGATIONS ARE TRIGGERED BY  
22 BUDGETED ITEMS. AND WHAT I DID--

23

24 **SUP. BURKE, CHAIR:** PLEASE STATE YOUR NAME FIRST.

25



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1   **KAREN MORRIS:** I'M SORRY. KAREN MORRIS S.E.I.U. 721. SINCE  
2   MITIGATIONS ARE TRIGGERED BY YOUR ITEM, YOUR BUDGETED ITEM, I  
3   WENT THROUGH AND LOOKED AT THIS DOCUMENT. 95 PAGES. THIS IS  
4   THE .PDF LOCKED DOCUMENT. AND THERE IS 772 EMPLOYEES ACCOUNTED  
5   FOR. AND OF THOSE, 268 ARE NOT SITTING ON THEIR BUDGETED  
6   ITEMS. SO WHAT THAT MEANS IS WHAT KATHY WAS SPEAKING OF,  
7   YOU'RE EXPECTING-- WE HAVE A CLINICAL PSYCHOLOGIST, FOR  
8   EXAMPLE, WHO IS SITTING ON A VOCATIONAL NURSE ITEM. WHEN YOU  
9   START IMPLEMENTING A MITIGATION, THOSE THINGS HAVE TO BE  
10  CLEANED UP PRIOR. AND SO WE'RE JUST SAYING WITH THE 34 PERCENT  
11  ERROR RATES IN FOLKS NOT SITTING ON-- THEIR FUNCTIONAL TITLE  
12  IS DIFFERENT THAN THEIR BUDGETED ITEM. IT GETS VERY, VERY  
13  MESSY WHEN YOU HAVE A MITIGATION.

14

15  **KATHY OCHOA:** AND NOT ONLY THAT, IT HAS PROFOUND CLINICAL  
16  CONSEQUENCES, BECAUSE YOU'RE TRYING TO PRESERVE THE STAFF AT  
17  THE HOSPITAL WHO WILL PROVIDE THE RIGHT SET OF ANCILLARY  
18  SERVICES TO OUR NEW AMBULATORY SERVICE CENTER. SO IF YOU HAVE--  
19  - IF YOU DON'T KNOW FUNCTIONALLY-- WE HAVE ASKED THE COUNTY  
20  HOW HARD COULD IT BE TO DO A CENSUS OF 800 PEOPLE WHO ARE  
21  BASICALLY YOUR CAPTIVE AUDIENCE? BECAUSE THE PROCESS THAT THEY  
22  USE WAS, "OH, WE ASKED MANAGERS TO REPORT BACK." THEN THEY GOT  
23  A CLUE THAT THE DATA WASN'T GOOD. SO NOW THEY'RE-- IT'S LIKE  
24  MORE HANDS ON DECK. I THINK WE CAN REALLY EASILY AND SIMPLY  
25  CLEAN THIS ONCE AND FOR ALL BY ASKING FOR A COUPLE OF WEEKS.



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1 THIS IS NOT A-- IF IT'S A MONEY PROBLEM, I'LL WORK HARDER TO  
2 MAKE UP THE DIFFERENCE IN SACRAMENTO WHEN WE GO AND FIGHT FOR  
3 COUNTY FUNDING. THAT'S NOT THE POINT. THAT'S NOT THE POINT.  
4 THE POINT IS WE ARE OFFERING A SET OF FRIENDLY RECOMMENDATIONS  
5 THAT WE HOPE GET US TO AN EXCELLENT H.R. PRACTICE THAT THE  
6 KING M.A.C.C., AS IT RAMPS UP ITS AMBULATORY CARE SERVICES AS  
7 WE DETERMINE ITS COLLECTIVE FUTURE, THAT WE'RE GUARANTEED THAT  
8 THERE'S A FUNCTIONAL SYSTEM IN PLACE AND WE KNOW WHO WORKS  
9 THERE AND WHO DOESN'T.

10

11 **SUP. BURKE, CHAIR:** I'D BE MORE THAN CONCERNED ABOUT WHETHER OR  
12 NOT THIS VOCATIONAL NURSE WAS PLACED SOMEWHERE ELSE BECAUSE  
13 SHE DID NOT PASS HER EXAM.

14

15 **KATHY OCHOA:** NO, WHO KNOWS? THERE COULD HAVE BEEN. BUT  
16 ACTUALLY IT COULD HAVE BEEN A VACANT ITEM. AND YOU NEEDED A  
17 CLINICAL PSYCHOLOGIST. SO YOU BRING THE CLINICAL PSYCHOLOGIST  
18 IN I THINK AT THE FIFTH STEP AND YOU HAVE THEM WORK A REDUCED  
19 NUMBER OF HOURS. IT CAN'T BE THAT HARD TO LIKE MAYBE JUST  
20 DECLARE AMNESTY AND GET EVERYBODY WORKING ON THE RIGHT ITEM  
21 AND THEN FROM THERE TRIGGER YOUR MITIGATION.

22

23 **SUP. YAROSLAVSKY:** MADAME CHAIR, I THINK THAT THERE WERE ISSUES  
24 MISS OCHOA ARE RAISING OUGHT TO BE CONSIDERED SEPARATE FROM  
25 THE MOTION BEFORE US TODAY BUT SIMULTANEOUSLY. AND I WOULD ASK



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1    THAT MR. FUJIOKA REVIEW THE DOCUMENTS THAT THEY HAVE AND THAT  
2    THEY ARE GOING TO PRESUMABLY GIVE TO YOU. AND THEN WHATEVER  
3    FINDINGS YOU MAKE, YOU CAN SHARE THOSE ABOUT THE AUDITOR-  
4    CONTROLLER IF IT'S RELEVANT TO THE MOTION THAT'S BEFORE US.  
5    BUT I DON'T WANT TO WEIGH DOWN THE VERY FOCUSED REVIEW HERE,  
6    WHICH IS NOT ABOUT WHAT YOU'RE TALKING ABOUT SPECIFICALLY.  
7    IT'S REALLY ABOUT THE INTEGRITY OF THE PROCESS THAT'S BEEN  
8    USED AND WHERE THINGS BROKE DOWN. THIS IS REALLY A-- AND  
9    THAT'S WHY I'VE ASKED THE AUDITOR-CONTROLLER TO GET INVOLVED  
10    IN THIS. THE OTHER STUFF WE CAN HANDLE ADMINISTRATIVELY. THIS  
11    GETS TO WHO KNEW WHAT AND WHEN DID THEY KNOW IT?

12

13    **KATHY OCHOA:** EXACTLY. THAT'S WHAT WE WANT TO KNOW.

14

15    **SUP. KNABE:** I WOULD SUPPORT THAT, BECAUSE THAT WAS MY POINT. I  
16    DON'T WANT TO GET BOGGED DOWN WITH THE OTHER. BUT THE ISSUES  
17    THEY RAISED--

18

19    **SUP. YAROSLAVSKY:** HER ISSUES ARE GOOD, AND THEY OUGHT TO BE  
20    DEALT WITH SEPARATELY BUT SIMULTANEOUSLY..

21

22    **KATHY OCHOA:** WE WOULD ASK SEPARATE BUT SIMULTANEOUSLY, BUT BY  
23    THE AUDITOR-CONTROLLER. BECAUSE WE THINK THAT'S THE ONLY WAY  
24    WE ARE GOING TO GET AN INDEPENDENT--

25



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1    **SUP. YAROSLAVSKY:** IT MAY GET TO THE AUDITOR-CONTROLLER AT SOME  
2    POINT. BUT LET'S START WITH BILL. YOU WORK WITH MY OFFICE AND  
3    ANY OF THE OTHER OFFICES OBVIOUSLY. YOU ALWAYS WORK WITH ALL  
4    OF US. AND WE'LL TAKE IT FROM THERE. WE'LL SEE WHAT DEVELOPS  
5    WITH THE INFORMATION YOU HAVE AND HOW IT CAN BE FOLDED IN, IF  
6    NECESSARY, WITH THE AUDITOR-CONTROLLER. BUT I WANT THE AUDITOR  
7    TO START NOW ON THE FRAMEWORK THAT'S IN THE MOTION AND THEN WE  
8    CAN EXPAND IT AS NECESSARY.

9

10   **KATHY OCHOA:** OKAY. WE WOULD LIKE TO ENSURE THAT THERE'S AN  
11   EXTERNAL--

12

13   **SUP. BURKE, CHAIR:** DON'T WANT TO CONFUSE THE TWO ITEMS.

14

15   **SUP. YAROSLAVSKY:** EXACTLY.

16

17   **KATHY OCHOA:** I CAN WRITE UP A SEPARATE MOTION ON THIS RIGHT  
18   NOW, AND YOU CAN WORK WITH SOMEBODY TO WRITE UP SOMETHING  
19   SEPARATE. IT'S THE SAME CONCEPTS OF A SYSTEM THAT IS NOT  
20   FUNCTIONAL.

21

22   **SUP. YAROSLAVSKY:** KATHY, I HEAR YOU. WE HAVE A PATH FORWARD AS  
23   I'VE JUST DESCRIBED IT. WE DON'T NEED A WRITTEN MOTION. WE'LL  
24   BE ON TOP OF IT.

25



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1   **KATHY OCHOA:** I JUST WANT TO GUARANTEE THAT WE'LL HAVE SOME  
2   ACCESS TO THE AUDITOR-CONTROLLER TO DO A REVIEW.

3

4   **SUP. YAROSLAVSKY:** THE AUDITOR-CONTROLLER WILL DETERMINE HOW  
5   MUCH ACCESS YOU HAVE. SHE'S INDEPENDENT. SHE'LL DO WHAT SHE  
6   NEEDS TO DO AND SHE'LL USE YOU AS A RESOURCE I'M SURE AS SHE  
7   SEES FIT.

8

9   **KATHLY OCHOA:** OKAY, GREAT.

10

11   **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH?

12

13   **SUP. ANTONOVICH:** AS SUPERVISOR YAROSLAVSKY'S MOTION TODAY IS  
14   ON THIS ISSUE AS MINE WAS ON THE PAST WEEK, IN OUR EXECUTIVE  
15   SESSION, THAT'S DISCUSSING THIS ISSUE TODAY?

16

17   **KATHY OCHOA:** THAT'S CORRECT.

18

19   **SUP. ANTONOVICH:** WE WANT TO ENSURE THAT WE HAVE INTEGRITY IN  
20   THE SYSTEM, BUT THAT INTEGRITY ALSO IS THE ADMINISTRATIVE ARM  
21   WHERE THERE WAS A BREAKDOWN, WHAT TYPE OF ADMINISTRATIVE  
22   CHANGES HAVE TO BE MADE FROM THE ADMINISTRATIVE LEVEL AS WE  
23   REVIEW THE ENTIRE-- LET'S SAY, ALL OF THE EMPLOYEES AND THEIR  
24   QUALIFICATIONS. IT'S GOT TO BE A FAIR SYSTEM. BUT WHEN THERE'S



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1 BEEN PERHAPS DELIBERATE BREAKDOWNS, WE WANT TO MAKE THOSE  
2 CORRECTIONS.

3

4 **KATHY OCHOA:** RIGHT.

5

6 **SUP. ANTONOVICH:** THAT'S WHAT WE'RE GOING TO BE DOING.

7

8 **KATHY OCHOA:** THANK YOU, AND I THINK THAT-- I WOULD NOT GO SO  
9 FAR AS TO SAY THAT-- I MEAN, I DON'T KNOW. MAYBE I'M, YOU  
10 KNOW-- I DON'T THINK THERE ARE INTENTIONAL BREAKDOWNS. I MEAN,  
11 BREAKDOWNS ARE BREAKDOWNS OF A SYSTEM. AND OUR H.R. SYSTEM IS  
12 VERY COMPLICATED. WE HAVE MULTIPLE PEOPLE IN CHARGE OF  
13 DIFFERENT PARTS. AND SO IT'S VERY DIFFICULT TO GET AT A  
14 CERTAIN POINT OF ACCOUNTABILITY WHERE WE HAVE ONE PERSON WE  
15 COULD TALK TO WHO CAN GIVE US SOME GOOD ANSWERS. AND I THINK  
16 THAT'S PART OF ANOTHER DISCUSSION, MAYBE ONE ON THE  
17 GOVERNANCE. BECAUSE AS WE'VE TESTIFIED HERE BEFORE, WHEN DAVID  
18 JANSSEN REVAMPED OUR GOVERNANCE SYSTEM TO BE VERY SIMILAR  
19 HYBRID OF SANTA CLARA COUNTY AND SAN DIEGO COUNTY, HE FAILED  
20 TO INCLUDE OUR H.R. FUNCTION. AND IF YOU GO TO THOSE WEB  
21 PAGES, AND I INVITE THE DEPUTIES TO DO THAT, YOU WILL SEE THAT  
22 IT'S ALL UNDER ONE, WHETHER IT'S RETURN TO WORK, COMPENSATION,  
23 CLASSIFICATION, PROMOTIONS, RETENTION, RECRUITMENT, THEY ARE  
24 ALL UNDER ONE CENTRAL ADMINISTRATIVE HEAD. AND WE BELIEVE THAT  
25 THAT'S, AT THE END OF THE DAY, THESE PROBLEMS DON'T JUST EXIST





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1 IN HEALTH SERVICES, IT'S THE BANE OF OUR EXISTENCE EVERYWHERE.  
2 WE CAN'T HIRE ENOUGH D.P.S.S. WORKERS EVEN THOUGH THEY'RE IN  
3 THE QUEUE, OR CHILD PROTECTIVE SERVICES WORKERS, OR WHO ARE  
4 THOSE WORKERS THAT YOU'RE WORKING WITH?

5

6 **KAREN MORRIS:** THE PUBLIC GUARDIANS.

7

8 **KATHY OCHOA:** THE PUBLIC GUARDIANS. I MEAN THERE'S ALL THESE  
9 BACKLOGS. WE THINK THAT ULTIMATELY WE'LL GET TO A VERY-- WE'VE  
10 HAD COMMITMENTS. I THINK EVERYBODY IS OPEN TO WORKING OUT,  
11 INCLUDING THE UNION, WE'LL HELP MOVE THIS FORWARD, DEVISING,  
12 DESIGNING AN H.R. SYSTEM FOR A 21ST CENTURY COUNTY. I THINK  
13 THAT'S WHAT WE ALL DESERVE. I THINK THAT'S WHAT THE PUBLIC  
14 EXPECTS. THANK YOU.

15

16 **SUP. BURKE, CHAIR:** ALL RIGHT. THANK YOU.

17

18 **SUP. YAROSLAVSKY:** MOVE IT.

19

20 **SUP. BURKE, CHAIR:** MOVED BY YAROSLAVSKY, SECONDED BY  
21 ANTONOVICH; WITHOUT OBJECTION, SO ORDERED.

22

23 **SUP. YAROSLAVSKY:** I WANT TO TAKE UP ITEM-- ARE THERE ANY  
24 MEMBERS OF THE PUBLIC WHO WANT TO-- I THINK WE COVERED ALL  
25 THOSE, RIGHT?



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1

2 **CLERK SACHI HAMAI:** WE HAVE COVERED ALL THOSE.

3

4 **SUP. YAROSLAVSKY:** ALL THAT'S LEFT IS 25? I WOULD CALL UP 25,  
5 THEN. WE HAVE THE REPRESENTATIVES OF THE COMMISSION HERE, I  
6 THINK?

7

8 **SUP. BURKE, CHAIR:** WE'LL ASK DR. CLAVREUL, DO YOU WANT TO WAIT  
9 NOW OR UNTIL AFTER THE PRESENTATION, OR DO YOU WANT TO SPEAK  
10 NOW? I CAN'T HEAR YOU. OKAY. PLEASE STATE YOUR NAME.

11

12 **RON IKIJIRI:** YES, GOOD MORNING. MY NAME IS RON IKIJIRI, I'M  
13 THE CHAIRMAN OF THE E&E TASKFORCE AS WELL AS THE COMMISSION.  
14 WE WANT TO THANK THE SUPERVISORS FOR ALLOWING US TO PUT THIS  
15 PARTICULAR MATTER ON THE AGENDA. AND WE LOOK FORWARD TO  
16 LISTENING AND HEARING YOUR RESPONSES TO THE RECOMMENDATIONS.  
17 THE CENTRIST VIEW AND THE CREATION OF THE NEW COUNTY  
18 GOVERNANCE STRUCTURE WITH THE C.E.O. BY THE BOARD WAS DESIGNED  
19 TO ENCOURAGE HORIZONTAL AS WELL AS VERTICAL COLLABORATION  
20 ACROSS THE DEPARTMENTS IN THE DELIVERY OF COUNTY SERVICES  
21 UNDER THE NEW GOVERNANCE STRUCTURE. IN TIME THE NEW COUNTY  
22 GOVERNANCE STRUCTURE WILL ALLOW THE BOARD OF SUPERVISORS  
23 ADDITIONAL TIME AND RESOURCES TO DEVELOP POLICY AND FUTURE  
24 VISION FOR OUR COUNTY. THE BOARD ASKS FOR OUR HONEST REVIEW  
25 AND RECKONING OF THE NEW COUNTY GOVERNANCE STRUCTURE BY THE



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1 COMMISSION AND THROUGH ITS TASKFORCE CHAIR, JON FURMAN, AS  
2 WELL AS OUR EXECUTIVE DIRECTOR, ED ING, WE HAVE SUBMITTED 8  
3 RECOMMENDATIONS. THE COMMISSION REPORT SHOULD BE VIEWED FROM  
4 THE PERSPECTIVE THAT THE BUDGET OF THE COUNTY OF LOS ANGELES  
5 WOULD PLACE IT WITHIN THE TOP FORTUNE 100 CORPORATIONS OF THE  
6 UNITED STATES. WHEN DEALING WITH A CORPORATE STRUCTURE OF THIS  
7 SIZE, WITH 40 OPERATING DEPARTMENTS, EMPLOYING OVER 102,000  
8 EMPLOYEES, AND SERVING 10 MILLION CUSTOMERS, THE FINDINGS FROM  
9 THE INTERVIEWS PROVIDES ENCOURAGEMENT THAT THE NEW GOVERNANCE  
10 STRUCTURE IS WORKING. IT SHOULD BE NOTED THAT THE COUNTY BY  
11 POPULATION, IF IT WERE A STATE, WOULD REPRESENT THE EIGHTH  
12 LARGEST STATE IN THE UNITED STATES. THE BOARD IS TO BE  
13 COMMENDED FOR THEIR LEADERSHIP IN SEEKING TRANSPARENCY OF  
14 THEIR GOVERNANCE MANAGEMENT. IN MY EXPERIENCE, THERE IS NOT  
15 MANY BOARDS OR CORPORATIONS THAT WOULD BE WILLING TO HAVE  
16 THEIR C.E.O. DEPARTMENT HEAD AND STAFFS PROVIDE A CANDID  
17 EVALUATION OF ITS OWN CORPORATE MANAGEMENT. PERHAPS AT NO TIME  
18 IN THE HISTORY OF LOS ANGELES COUNTY HAS THERE BEEN AN CANDID  
19 AND OPEN DISCUSSION AND MANAGEMENT OF OUR COUNTY MANAGEMENT BY  
20 ELECTED AND APPOINTED COUNTY LEADERS AND ADMINISTRATORS. WE  
21 LOOK FORWARD TO YOUR RESPONSES AND YOUR RECOMMENDATIONS AND AT  
22 THIS TIME I'D JUST LIKE TO INTRODUCE THE MEMBERS OF THE  
23 TASKFORCE THAT ARE HERE IN ATTENDANCE AT THE BOARD MEETING.  
24 JONATHAN FURMAN, OUR CHAIR. CLAYTON ANDERSON, ALLEN GLASSMAN,  
25 ROMAN PADILLA AND ROBERT SACHS. THANK YOU, MADAME CHAIR.



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1

2 **SUP. BURKE, CHAIR:** THANK YOU. DOES THAT CONCLUDE YOUR  
3 PRESENTATION?

4

5 **RON IKIJIRI:** YES, IT DOES.

6

7 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH?

8

9 **SUP. YAROSLAVSKY:** I JUST WANTED TO MAKE SURE YOU HAD THE  
10 OPPORTUNITY. I'M NOT ASKING YOU--

11

12 **C.E.O. FUJIOKA:** THANK YOU VERY MUCH. I'LL MAKE MY COMMENTS  
13 REAL BRIEF. I APPRECIATE THE REPORT AND ESPECIALLY THE QUALITY  
14 OF THE REPORT THAT WAS PREPARED BY OUR ECONOMY AND EFFICIENCY  
15 COMMISSION. I THINK IT'S A FAIR AND BALANCED REPORT. I  
16 APPRECIATE THE RECOMMENDATIONS THAT WERE MADE. THEY'RE LISTED  
17 IN THE REPORT 1 THROUGH 8. AND WE KNOW THAT WE'VE ALREADY  
18 STARTED WORK IN OUR OFFICE TO ADDRESS THESE RECOMMENDATIONS.  
19 THE ONE THING THAT I WANTED TO EMPHASIZE, THOUGH, IS THAT--  
20 AND I MADE KIND OF A-- I MADE A COMMENT THAT WAS PRESENTED IN  
21 A RECENT NEWSPAPER ARTICLE WHERE I MADE COMPARISONS WITH THIS  
22 COUNTY TO A LARGE OCEAN FREIGHTER. IN VERY CANDID TERMS, WE  
23 STARTED A VERY SIGNIFICANT INITIATIVE TO CHANGE HOW THIS  
24 COUNTY IS BEING GOVERNED. AND WITH THAT, IT CHANGES  
25 RELATIONSHIPS AND IT ALSO CHANGES A NUMBER OF FACTORS BETWEEN



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1 ABSORBED INFORMATION, HOPEFULLY THE HOW DEPARTMENTS INTERACT  
2 WITH EACH OTHER AND EQUALLY IMPORTANT HOW DEPARTMENTS AND MY  
3 OFFICE INTERACT WITH THE BOARD OFFICES. THIS IS A SERIOUS  
4 PARADIGM SHIFT OR A SEA CHANGE FOR THE COUNTY OF L.A. AND I  
5 HOPE THAT AFTER A YEAR, THAT IT'S RECOGNIZED THAT WE NEED TO  
6 CONTINUE WITH THIS EFFORT, TO CONTINUE TO IMPROVE THE PROCESS.  
7 I FEEL THAT I HAVE A STRONG PERSONAL BIAS THAT WE'VE MADE SOME  
8 SIGNIFICANT IMPROVEMENTS. BUT I ALSO FEEL, ON THE SAME NOTE,  
9 THAT WE NEED TO MAKE SOME CHANGES TO FURTHER IMPROVE THIS  
10 PROCESS. I HOPE THAT AS WE GO FORWARD, THAT WE LOOK AT HOW  
11 COLLECTIVELY WE CAN WORK STRONGER TOGETHER. AND THAT MEANS-- I  
12 DON'T MEAN JUST TWO OFFICES, I MEAN ALL OFFICES. IT'S FROM ALL  
13 THE COUNTY DEPARTMENTS, MY OFFICE, BOARD OFFICE AND SO ON  
14 BECAUSE IN THE END, THE FINAL OUTCOME IS WHETHER OR NOT WE  
15 HAVE A SIGNIFICANT IMPACT ON THE QUALITY OF PROGRAMS AND  
16 SERVICES THAT WE OFFER TO THOSE WHO WE ULTIMATELY SERVE, AND  
17 THAT'S THE CITIZENS OF THE COUNTY OF L.A. THE ONE THING THAT I  
18 WOULD EMPHASIZE IS THAT WE'RE SEEING A CHANGE IN HOW  
19 DEPARTMENTS WORK TOGETHER. WE'RE SEEING A CHANGE IN AN  
20 IMPROVEMENT IN HOW WELL THEY COLLABORATE AND COORDINATE THEIR  
21 SERVICES. IT'S NOT PERFECT. IT WILL NEVER BE PERFECT IN THE  
22 FIRST YEAR. BUT WE'RE COMMITTED TO MAKING THESE CHANGES. WE'RE  
23 COMMITTED TO SEEING STRONGER COORDINATION AND COLLABORATION.  
24 AND WE'RE HERE TO WORK WITH NOT ONLY THIS COMMISSION BUT MOST  
25 IMPORTANTLY THIS BOARD TO MAKE THE IMPROVEMENTS NECESSARY TO



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1 MEET NOT ONLY YOUR NEEDS BUT MORE IMPORTANTLY THE NEEDS OF THE  
2 ULTIMATE PEOPLE WE SERVE, THE CITIZENS OF THE COUNTY. SO THANK  
3 YOU VERY MUCH.

4

5 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH?

6

7 **SUP. ANTONOVICH:** LET ME ASK. WHEN THE GOVERNANCE PROPOSAL, THE  
8 CHANGE WAS ADOPTED AT ORDINANCE, THEY STATED THAT THERE WAS A  
9 LACK OF UNDERSTANDING REGARDING THE ROLES AND RESPONSIBILITIES  
10 FOR BOARD OFFICES, THE C.E.O. AND DEPARTMENTS. DID YOUR  
11 COMMISSION REVIEW THE ORDINANCE LANGUAGE ADOPTED BY THE BOARD  
12 AND RECONCILE WHETHER THE CURRENT STRUCTURE IS IN LINE WITH  
13 THE ORDINANCE ADOPTED BY THE BOARD?

14

15 **JONATHAN FURMAN:** MR. SUPERVISOR, MY NAME'S JOHN FURMAN, I WAS  
16 THE CHAIR OF THE COMMISSION'S TASKFORCE ON GOVERNANCE. WE DID  
17 LOOK AT THE ORIGINAL MOTION. WE DID NOT TRY TO COMPARE THE  
18 CURRENT STRUCTURE WITH THE EXACT WORDING OF THE MOTION, SO WE  
19 DID NOT TRY TO VALIDATE WHETHER THE CURRENT IMPLEMENTATION WAS  
20 PRECISELY AS THE ORIGINAL MOTIONS ANTICIPATED. WE INTERVIEWED  
21 A NUMBER OF SENIOR COUNTY PERSONNEL, ASKED THEM HOW THE  
22 CURRENT SYSTEM WAS WORKING. WE DID NOT TRY TO COMPARE OR  
23 CONTRAST HOW THE ACTUAL IMPLEMENTATION MAY OR MAY NOT HAVE  
24 VARIED FROM THE ORIGINAL PICTURE, WHICH IN SOME CASES WAS  
25 DETAILED AND IN SOME CASES WAS NOT SO DETAILED.



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1

**SUP. ANTONOVICH:** WHEN THE NEW GOVERNANCE STRUCTURE WAS PRESENTED TO THE BOARD, WE WERE TOLD IT WAS NOT GOING TO RESULT IN ANY EXTRA LEVEL OF MANAGEMENT AT THE DEPUTY C.E.O. POSITION. IT WAS JUST AN ADMINISTRATIVE REFORM. HOWEVER, THE REPORT POINTS OUT THAT BOARD DEPUTIES HAVE AGREED THAT NEW STRUCTURE HAS RESULTED IN DELAYS AND NOT BEING RESPONSIVE, LIMITING OUR ABILITY TO BE RESPONSIVE TO CONSTITUENT SERVICES. SO WHAT COULD BE DONE TO CHANGE THE STRUCTURE TO IMPROVE RESPONSIVENESS TO THE CITIZENS WHO HAVE ISSUES?

11

**JONATHAN FURMAN:** I THINK, LOOKING BACK AT OUR REPORT, WE TRIED TO PROVIDE YOU WITH AN ACCURATE TRANSMISSION OF WHAT WE HEARD VARIOUS DEPARTMENTS AND BOARD DEPUTIES SAYING. AND I THINK WHAT PEOPLE WERE SAYING GENERALLY WAS THAT ON SPECIFIC CONSTITUENT SERVICE ISSUES, PEOPLE, BY AND LARGE, FELT RESPONSIVENESS WAS GOOD IN AREAS WHERE CONSTITUENT SERVICE MAY OVERLAP WITH POLICY AND BUDGET ISSUES, WHICH LED TO THE NEED FOR REVIEW THROUGH THE C.E.O.'S OFFICE STRUCTURE, WHERE IN THE PAST DEPARTMENTS HAD RESPONDED INDIVIDUALLY. IN THOSE CASES, THERE WAS SOMEWHAT OF A DELAY. IN GENERAL, PEOPLE FELT THEY WERE MANAGING THROUGH THAT DELAY WE DID NOT ASK SPECIFICALLY THE QUESTION OF HOW WOULD YOU CHANGE IT TO FIX THAT PROBLEM? WE DID ASK THE GENERAL QUESTION OF ALL OF OUR RESPONDENTS: WHAT THINGS SHOULD BE CHANGED? AND PEOPLE MENTIONED INCREASED





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1 DELEGATION OF RESPONSIBILITY AND ATTEMPT TO UNDERSTAND BETTER  
2 THE ROLE OF THE DEPUTY CHIEF EXECUTIVE OFFICERS. AND IT BECAME  
3 APPARENT FROM OUR DISCUSSIONS THAT THERE WERE DIFFERENT  
4 PERCEPTIONS OF THOSE ROLES. THAT LED TO OUR RECOMMENDATION  
5 NUMBER 3 THAT THE BOARD WORK WITH THE C.E.O. TO CLARIFY THE  
6 EXPECTATIONS AND THE ROLES OF THE DEPUTY C.E.O.S. WITH THAT  
7 CLARIFICATION, YOU MAY GET SOME RESOLUTION OF SOME OF THE  
8 PROBLEMS THAT HAVE ARISEN.

9

10 **SUP. ANTONOVICH:** WHEN THE ORDINANCE WAS BEING DISCUSSED, THE  
11 C.A.O. AT THE TIME INDICATED THAT THERE WOULD BE NO COSTS  
12 BASICALLY ASSOCIATED WITH IT, HOWEVER NOW IN RETROSPECT, WE  
13 FIND THAT IT'S NEARLY A \$2 MILLION INCREASE IN NET COUNTY  
14 COST. SO DID THE COMMISSION LOOK AT THE INCREASED COSTS TO  
15 DETERMINE WHETHER THE BENEFITS OUTWEIGHED THE COSTS?

16

17 **JONATHAN FURMAN:** WE DID NOT ATTEMPT TO DO A COST BENEFIT  
18 ANALYSIS. WE FELT THAT WAS BEYOND OUR ABILITY TO TACKLE IN A  
19 RELATIVELY SHORT PERIOD OF TIME.

20

21 **SUP. ANTONOVICH:** ONE OF THE STATED PURPOSES OF THE GOVERNANCE  
22 RESTRUCTURE WAS TO MAXIMIZE OPPORTUNITIES FOR THE BOARD TO  
23 PROVIDE POLICY DIRECTION. NOW, PRIOR TO THE CHANGE, THE BOARD  
24 OR THE C.A.O. HAVE HAD THE ABILITY AND HAVE SET ITEMS ON THE  
25 AGENDA TO FOCUS ON POLICY ISSUES. OVER THE LAST 18 MONTHS,



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1 I'VE HAD 26 SEPARATE POLICY ISSUES ON THE AGENDA THAT HAVE  
2 BEEN ADDRESSED BY THE BOARD, AS OTHER MEMBERS, IN TURN, HAVE  
3 HAD POLICY ISSUES PLACED ON THE BOARD. THERE'S BEEN NO  
4 INCREASE IN THE-- SINCE THERE'S BEEN NO INCREASE IN THE  
5 GOVERNANCE CHANGE. SO ONE OF THE RECOMMENDATIONS IS TO DIRECT  
6 C.A.O. TO DESIGN A FRAMEWORK WITHIN POLICY ISSUES ARE  
7 IDENTIFIED AND PLACED ON THE AGENDA. SO HOW DOES THIS L.A.  
8 GOVERNANCE CHANGE ALLOW MORE TIME FOR POLICY DECISIONS AND  
9 DISCUSSIONS WHEN CURRENTLY WE HAVE AS MANY BOARD MEETINGS AS  
10 NECESSARY TO DISCUSS SUCH POLICY ISSUES?

11

12 **JONATHAN FURMAN:** IN REVIEWING THE CURRENT OPERATION, OUR  
13 TASKFORCE DETECTED A DIFFERENCE OF OPINION AMONG-- FROM AMONG  
14 BOARD OFFICES AS TO-- THERE WAS A CLEAR CONSENSUS THAT  
15 ESSENTIALLY NOTHING HAS CHANGED FROM LAST YEAR. THERE WAS A  
16 DIFFERENCE OF OPINION ON, I THINK, WHERE PEOPLE WOULD LIKE TO  
17 GO. WE BELIEVED A MAJORITY OF OFFICES FELT, IN FACT, THE BOARD  
18 IS NOT DEVOTING AS MUCH TIME AS THEY WOULD LIKE OR AS THEY  
19 SHOULD TO POLICY DELIBERATIONS. AND WE SUGGESTED SEVERAL  
20 RECOMMENDATIONS THAT WE BELIEVE WOULD HELP THE BOARD FIND A  
21 WAY TO FOCUS MORE INTENSIVELY ON POLICY ISSUES. OVER AND ABOVE  
22 YOUR CURRENT PROCESS OF USING SET ITEMS AS A VEHICLE FOR  
23 POLICY DELIBERATIONS.

24



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1    **SUP. ANTONOVICH:** BUT AGAIN THE SET ITEMS DO ADDRESS POLICY  
2    ISSUES, BOTH EXECUTIVE SESSION-WISE AND PUBLIC SESSION-WISE.  
3    AND AS I SAID, THE LAST 18 MONTHS, WE HAVE 26 THAT MY OFFICE  
4    HAS GENERATED, FULL BOARD PARTICIPATION, AND OTHER MEMBERS  
5    HAVE COMPARABLE NUMBERS OF ISSUES THAT THEY BROUGHT BEFORE THE  
6    BOARD FOR POLICY ISSUES, ACTION, DISCUSSION, INPUT. SO I DON'T  
7    SEE THAT NECESSARY CHANGE HAD TO BE IMPLEMENTED BECAUSE THE  
8    CURRENT PAST SYSTEM AND THE STATUS QUO WAS PERMITTING POLICY  
9    DECISION. THERE WAS ALSO THE NONINTERFERENCE CLAUSE, WHICH WAS  
10   IN MY OPINION VERY DETRIMENTAL, IN THAT WHEN YOU HAVE  
11   CONSTITUENT ISSUES, GETTING THOSE ISSUES RESOLVED, BE IT  
12   ANIMAL CONTROL, PUBLIC WORKS, DEPARTMENT OF CHILDREN AND  
13   FAMILY SERVICES, DEPARTMENT OF SOCIAL SERVICES, AND DID YOU  
14   REVIEW THAT PROVISION AND HOW THAT HAS INHIBITED OR BEEN ABLE  
15   TO ENHANCE THE ABILITY TO DEAL WITH THE PUBLIC?

16

17   **JONATHAN FURMAN:** WE DID ASK OUR RESPONDENTS GENERALLY HOW THEY  
18   FELT CONSTITUENT SERVICES WERE BEING DELIVERED AND WHETHER  
19   THEY FELT BOARD OFFICES UNDERSTOOD THE NEW BOUNDARIES AND WERE  
20   ADHERING TO THOSE NEW BOUNDARIES. DEPARTMENTS GENERALLY FELT  
21   THEY WERE DELIVERING CONSTITUENT SERVICE, AS WELL OR BETTER  
22   THAN THEY HAD IN THE PAST. DEPARTMENT HEADS GENERALLY FELT  
23   BOARD OFFICES UNDERSTOOD AND WERE ADHERING TO THE NEW RULES,  
24   WITH A FEW EXCEPTIONS HERE AND THERE. BOARD OFFICES GENERALLY  
25   FELT EACH OF THEIR OWN OFFICES WERE ADHERING TO THE NEW



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1 BOUNDARIES BUT WERE SKEPTICAL ABOUT HOW OTHER OFFICES WERE  
2 ADHERING TO THE BOUNDARIES. CLEARLY THIS IS AN AREA WHERE  
3 EVERYONE IS LEARNING AND ADJUSTING TO THE NEW RULES,  
4 EXPERIMENTING A LITTLE BIT WITH WHERE THE BOUNDARIES ARE,  
5 PUSHING HERE OR THERE. BUT THE GENERAL RESPONSES WE RECEIVED  
6 SAID MOST BOARD OFFICES SEEM TO BE ADHERING TO THE NEW RULES.  
7 DEPARTMENT HEADS REPORTED THEY WERE NOT RECEIVING  
8 INAPPROPRIATE INSTRUCTIONS OR DIRECTIONS, WITH A RARE  
9 EXCEPTION NOW AND THEN, FROM BOARD OFFICES. SO THE  
10 NONINTERFERENCE CLAUSE SEEMED TO BE WORKING AND DID NOT SEEM  
11 TO BE DETRIMENTAL TO THE DEPARTMENT'S ABILITY TO DELIVER  
12 QUALITY CONSTITUENT SERVICE.

13

14 **SUP. ANTONOVICH:** AND AGAIN, THOUGH YOU DID NOT DO A COST  
15 ANALYSIS TO SEE IF THE CHANGES WERE COST-EFFECTIVE.

16

17 **JONATHAN FURMAN:** WE DID NOT.

18

19 **SUP. ANTONOVICH:** THE FORMER STRUCTURE DID ALLOW THE C.A.O. AT  
20 THE TIME TO HAVE REGULAR MEETINGS WITH DEPARTMENT HEADS, WHICH  
21 THE C.A.O., ON HIS WATCH, DETERMINED NOT TO DO. BUT HE HAD  
22 THAT ABILITY TO HAVE WEEKLY MEETINGS. HE ALSO HAD THE ABILITY  
23 TO BRING THE VARIOUS DEPARTMENTS TOGETHER TO WORK ON A  
24 PARTICULAR ISSUE OR PLAN OR STRATEGIC PROGRAM. SO THE NEW  
25 STRUCTURE REALLY DOESN'T PROHIBIT ANY MORE THAN LET'S SAY THE



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1 OLD STRUCTURE NEVER PROHIBITED THAT TYPE OF LEADERSHIP. IT  
2 REALLY DEPENDS ON THE PERSON THAT OCCUPIES THE POSITION TO  
3 WORK WITH THE VARIOUS DEPARTMENTS OR TO BE LACKADAISICAL AND  
4 NOT WORK WITH THEM, BUT LET THEM GO STATUS QUO. THAT'S A  
5 PERSONALITY FACTOR OR MANAGEMENT STYLE.

6

7 **JONATHAN FURMAN:** WE CERTAINLY RECOGNIZE THAT OUR ANALYSIS WAS  
8 COMPLICATED BY THE FACT THAT WE BOTH CHANGED STRUCTURE AT THE  
9 SAME TIME AS WE CHANGED SENIOR PERSONNEL. BUT WE DETERMINED WE  
10 COULDN'T REALLY ANSWER THAT QUESTION, "COULD SOME OF THE  
11 IMPROVEMENTS WE'VE SEEN HAVE BEEN ACHIEVED UNDER THE OLD  
12 SYSTEM BY EITHER THE CURRENT INCUMBENT OR THE PRIOR  
13 INCUMBENT?"

14

15 **SUP. ANTONOVICH:** AND DID YOU MEET WITH HARRY HUFFORD?

16

17 **JONATHAN FURMAN:** NO, WE DID NOT.

18

19 **SUP. ANTONOVICH:** DID YOU MEET WITH RICHARD DIXON?

20

21 **JONATHAN FURMAN:** NO, WE DID NOT.

22

23 **SUP. ANTONOVICH:** DID YOU MEET WITH SALLY REED?

24

25 **JONATHAN FURMAN:** NO, WE DID NOT.



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1

2 **SUP. ANTONOVICH:** THOSE WERE THE PREVIOUS THREE C.A.O.S FOR THE  
3 PAST, WHAT, 30 YEARS, 35 YEARS, I DON'T KNOW HOW MANY YEARS  
4 HARRY WAS HERE IN THE '70S. I WOULD THINK WHEN YOU'RE DOING A  
5 REVIEW, YOU'D ALSO LOOK AT THE PAST.

6

7 **JONATHON FURMAN:** WE DID MEET WITH MR. JANSSEN BY PHONE  
8 INTERVIEW. WE DID NOT GO TO HIS PREDECESSORS.

9

10 **SUP. ANTONOVICH:** MR. HUFFORD IS CONSIDERED ONE OF THE  
11 AUTHORITIES AND HE IS THE ACTING C.A.O. FOR VENTURA COUNTY OR  
12 SANTA BARBARA COUNTY WHEN THEY WERE VENTURA COUNTY, AND HE  
13 CONTINUES TO HAVE AN ACTIVE ROLE IN COUNTY GOVERNANCE. THOSE  
14 ARE RESOURCES THAT I BELIEVE HAVE A VERY GREAT DEAL OF  
15 INFORMATION THAT YOU COULD LEARN FROM AND AGAIN WE COULD LEARN  
16 FROM IN HAVING OBJECTIVE STUDY BEING DONE.

17

18 **SUP. BURKE, CHAIR:** THANK YOU. ANY OTHER COMMENTS?

19

20 **SUP. MOLINA:** LET ME-- FIRST OF ALL THANK YOU FOR THE REPORT. I  
21 THINK IT WAS WELL-DONE AND I KNOW YOU HAD A SHORT PERIOD OF  
22 TIME IN WHICH TO DO IT. I THINK THAT ONE OF THE THINGS THAT WE  
23 NEED TO DO AS WE LOOK AT SOME OF THESE ISSUES IS WE DON'T SEEM  
24 TO BE ALL TALKING ABOUT THE SAME LANGUAGE. AND I THINK  
25 LANGUAGE IS REALLY IMPORTANT HERE. FOR EXAMPLE, WHEN SOMEBODY



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1 SAYS TO ME "DISCUSSION OF POLICY" IT ISN'T JUST VOTING ON  
2 SOMETHING. IT IS REALLY A DISCUSSION OF POLICY. I MEAN, IF  
3 WE'RE GOING TO CHANGE A POLICY AS TO HOW WE'RE HANDLING  
4 CERTAIN THINGS, NOT JUST, YOU KNOW, WE PASS THE FOLLOWING  
5 MOTIONS. BUT IT IS A-- SO I GUESS THAT'S AN ISSUE. AND THEN  
6 THE ISSUE OF ROLES AS TO WHAT WORDS LIKE "FACILITATING" AND  
7 "MANAGING" AND WHAT THIS PROCESS IS. SO I THINK THERE NEEDS TO  
8 BE-- SOMEBODY ASKED ME A QUESTION. I USED MY OWN DEFINITION  
9 FOR SOMETHING, I GUESS. AND MAYBE IT WOULD BE-- I'M NOT SO  
10 SURE THAT WE'RE ALL TALKING IN THE SAME LANGUAGE, WHICH IS  
11 ALWAYS THE GOOD THING TO DO BECAUSE CONCLUSIONS ARE MADE FROM  
12 THAT. MY CONCLUSION WOULD BE-- AND I REMEMBER WHEN YOU ASKED  
13 ME THE QUESTION, I SAID, "NO, WE HAVE NOT DISCUSSED POLICY."  
14 AND YET SOME PEOPLE WOULD DETERMINE "WELL EVERY TIME WE VOTE  
15 WE'RE VOTING ON POLICY." SO I'M JUST SAYING THERE'S A LANGUAGE  
16 THING THAT HAS TO PROBABLY BE ADDRESSED ON SOME OF THESE  
17 THINGS, AND THAT'S PROBABLY TRUE ALL THE WAY THROUGH IN SOME  
18 OF THE WORDS THAT ARE BEING USED. AND I THINK THAT THAT WOULD  
19 BE HELPFUL TO PUT THAT WITHIN CONTEXT SOMETIMES TO UNDERSTAND  
20 EXACTLY WHAT IS THE TERM THAT IS BEING USED. AND I REMEMBER  
21 THIS DISCUSSION WELL OVER TWO YEARS AGO ABOUT-- THAT THIS WAS  
22 GOING TO MOVE FORWARD AS FAR AS HOW WE WERE GOING TO CREATE A  
23 BETTER SYSTEM OF GOVERNANCE. AND THE REPORT BASICALLY SAYS  
24 THERE HAS BEEN A LOT OF PROGRESS IN THAT REGARD AND THAT SOME  
25 OF THE EXAMPLES THAT THEY CITE IN THE REPORT ABOUT





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1 COLLABORATION WITH DEPARTMENTS AND WHAT I'VE SEEN HAS BEEN ONE  
2 OF THE HEALTHIEST ASPECTS OF GOVERNANCE WORK FOR THE  
3 CONSTITUENTS, FOR THE PEOPLE WE SERVE. IT MAY BE A LITTLE BIT  
4 MORE CONSTRAINED FOR THE PEOPLE DELIVERING THE SERVICES, BUT  
5 OUR JOBS-- AND AGAIN THAT'S ANOTHER THING, IS THAT WHAT IS OUR  
6 MISSION HERE? IS IT OUR MISSION TO MAKE IT MORE COMFORTABLE  
7 FOR US AS THE BUREAUCRATS OR MORE ACCESSIBLE AND CERTAINLY  
8 BETTER QUALITY OF SERVICES FOR THE PEOPLE THAT WE SERVE? AND  
9 SO THAT'S ANOTHER THING THAT SORT OF HAS TO BE DISCUSSED. SO  
10 WHEN YOU HEAR -- WHEN I SAW THE REPORT, "WELL DEPARTMENT HEAD  
11 SAYS THAT TAKES TOO LONG," WELL, WHAT WERE WE DOING? WERE WE  
12 MAKING THAT OUTCOME, THAT SERVICE DELIVERY MAYBE MORE  
13 EFFECTIVE? SO IT CERTAINLY DOESN'T GET THE EVALUATION IF ONLY  
14 THE COMPLAINT IS, "OH ,THE DEPARTMENT HEAD THOUGHT THAT, YOU  
15 KNOW, WE ASK TOO MANY QUESTIONS ON THAT AND THAT SLOWED DOWN  
16 THE PROCESS OR THE LETTER GOT HELD UP BEFORE I GOT APPROVAL."  
17 BECAUSE DEPARTMENT HEADS HAVE , OR DEPARTMENTS HAVE, ONE VIEW  
18 AS TO HOW THEY WANT TO MOVE FORWARD. AND I THINK THAT'S THE  
19 WHOLE PROCESS OF WHAT GOVERNANCE IS AND WHY WE'RE HERE AS A  
20 BOARD, IS TO SORT OF GO THROUGH THE PROCESS. EACH OF US HAVE  
21 OUR OWN SET OF VALUES, AND WE REPRESENT CONSTITUENTS WITH A  
22 SET OF VALUES. AND SO THIS IS A PROCESS WHICH WHERE THOSE  
23 THINGS GET EVALUATED THROUGH THAT CRITERIA VALUES THAT WE  
24 HAVE. AND SO FOR SOMEONE TO SAY "WELL IT MAKES IT INCONVENIENT  
25 FOR ME TO CARRY IT OUT" I DON'T KNOW THAT JUST BECAUSE



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1 SOMEBODY SAYS "OH, IT SLOWED DOWN THE PROCESS", BUT DID WE  
2 EVALUATE AT THE END OF THE DAY? MAYBE IT MADE THE SERVICE  
3 DELIVERY BETTER. WE KNOW IN CERTAIN AREAS, CERTAINLY IN THE  
4 COLLABORATIONS THAT WE'VE SEEN IN PROBATION WITH MENTAL HEALTH  
5 AND THE DEPARTMENT OF EDUCATION, COUNTY BOARD OF EDUCATION AND  
6 OTHER SERVICES THAT WE'VE SEEN BETTER COLLABORATIVE OUTCOMES.  
7 AND SO I THINK THAT'S THE OTHER THING. HOW WE EVALUATE  
8 SOMETHING, JUST BECAUSE IT'S NOT CONVENIENT FOR I'M GOING TO  
9 SAY A BUREAUCRAT, DOESN'T NECESSARILY MEAN THAT IT WASN'T A  
10 BETTER OUTCOME FOR THE PEOPLE THAT WE SERVE. SO I DON'T KNOW  
11 WHERE YOU'RE GOING WITH THIS, IF THERE'S GOING TO BE A SECOND  
12 REPORT. I THINK IT WOULDN'T BE A BAD IDEA TO HAVE A FOLLOW UP  
13 ON SOME OF THESE ISSUES. BUT I THINK THAT AS WE FRAME SOME OF  
14 THESE, PROBABLY THE CONTEXT OF HOW WE UTILIZE WORDS AND WHAT  
15 WE MEAN WHEN WE SAY SOMETHING LIKE THAT IS PROBABLY BETTER TO  
16 PUT IT WITHIN THE CONTEXT SO IT'S UNDERSTOOD. BECAUSE TO ME  
17 WHEN I READ THAT AND IT SAID, "OH, A DEPARTMENT HEAD SAYS IT'S  
18 SLOWING DOWN," WELL, THAT'S NOT A GOOD THING, RIGHT? BECAUSE  
19 YOU DON'T WANT TO SLOW DOWN THE PROCESS. BUT IF IT WAS SLOWER  
20 AND THERE WAS MORE DELIBERATIONS AND THE OUTCOMES WERE BETTER,  
21 THEN IT WAS PART OF THE PROCESS. SO I GUESS THAT WOULD BE MY  
22 ONLY COMMENT. AND I GUESS THE QUESTION IS: IS THERE AN  
23 INTENTION OF HOPEFULLY DOING A FOLLOW UP? BECAUSE EVENTUALLY  
24 THIS HAS TO GO BEFORE THE VOTERS WHILE WE'RE IMPLEMENTING IT  
25 AND SO ON, IT DOES REQUIRE IT EVENTUALLY TO GO ON. AND SO I



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1 GUESS THERE'S SOME FILTRATION TO CONTINUE TO CREATE A BETTER  
2 SYSTEM? BUT I DON'T KNOW WHAT YOUR INTENT IS AS THE  
3 COMMISSION.

4

5 **JONATHAN FURMAN:** WE HAVE NOT DISCUSSED THAT, BUT WE AWAIT YOUR  
6 INSTRUCTION. AND THE COMMISSION WOULD BE HAPPY, I ASSUME, TO  
7 SERVE IN ANY WAY THAT WE CAN. IN RESPONSE TO TWO OF YOUR  
8 POINTS, CLEARLY ONE OF THE STRONGEST COMMENTS WE RECEIVED FROM  
9 MANY RESPONDENTS WAS THE SENSE THAT THE COLLABORATION AND THE  
10 SHARED PROBLEM SOLVING WAS ONE OF THE MAJOR BREAKTHROUGHS OF  
11 THE NEW SYSTEM AND UNIFORMLY WE HAD VERY POSITIVE COMMENTS  
12 THAT DEPARTMENT HEADS AND BOARD DEPUTIES ALIKE FELT-- AND  
13 D.C.O.S FELT WE HAD MADE SIGNIFICANT PROGRESS IN THAT AREA AND  
14 THAT THERE WAS SUBSTANTIAL BENEFIT FROM THAT SHARED PROBLEM  
15 SOLVING. ON THE SECOND ISSUE IN TERMS OF SLOWING DOWN THE  
16 PROCESS, WE CLEARLY GOT MIXED INPUT. A NUMBER OF RESPONDENTS  
17 NOTED THAT A NUMBER OF DIFFERENT ROUTINE BUSINESS PROCESSES  
18 HAD BEEN SLOWED DOWN. SOME FELT THERE WAS NO BENEFIT GAINED  
19 FROM THE ADDED REVIEW. OTHERS FELT THERE WAS SIGNIFICANT  
20 BENEFIT GAINED FROM THE ADDED REVIEW THAT LED TO THE SLOWING  
21 DOWN OF THE PROCESS. SO IT MAY DEPEND ON INDIVIDUALS'  
22 PERSPECTIVES OR IT MAY DEPEND ON WHETHER THE OUTCOME BECAME  
23 MORE OR LESS FAVORABLE FROM THEIR OWN PERSONAL VIEWPOINT. BUT  
24 CERTAINLY THE INPUT THERE WAS MIXED.

25



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1    **SUP. MOLINA:** SO AS FAR AS DIRECTION FOR HOW WE WOULD DO FOLLOW  
2    UP, YOU'RE WAITING FOR THE BOARD TO PUT THAT TOGETHER AND GIVE  
3    DIRECTION. I THINK ONE OF THE THINGS THAT MIGHT BE HELPFUL,  
4    AND AGAIN, ONLY A SUGGESTION, IS FOR MAYBE THE BOARD, YOUR  
5    BOARD, TO DISCUSS WHAT IT WOULD RECOMMEND. I KNOW YOU'VE PUT  
6    IN A SET OF RECOMMENDATIONS. I THINK THAT'S A GOOD THING. AND  
7    I THINK THAT THOSE ARE SOMETHING THAT PROBABLY SHOULD BE  
8    ADOPTED OR ASK FOR THE C.A.O. TO FOLLOW THROUGH ON SOME OF THE  
9    RECOMMENDATIONS THAT HAVE BEEN MADE. BECAUSE I THINK THEY'LL  
10    PROVIDE FURTHER CLARIFICATION, WHICH I THINK IS A GOOD THING.  
11    BUT I'M WONDERING IF YOU'VE LOOKED AT WHAT KIND OF ROLE YOU  
12    SHOULD PLAY IN CONTINUING TO DO THAT KIND OF EVALUATION. WHAT  
13    I'M SUGGESTING IS WHAT KIND OF ROLE THE E&E COMMISSION SHOULD  
14    PLAY AS IT LOOKS AT THIS SYSTEM AGAIN. ONE OF THE THINGS I  
15    NOTED THIS YEAR, OR WHEN WE WERE STARTING TO PUT THIS ALL  
16    TOGETHER, IS THAT WE HAD A VERY TIGHT TIMEFRAME IN WHICH WE  
17    HAD TO DO EVERYTHING. AND IT FELT LIKE IF YOU'RE GOING TO RUSH  
18    US TO MAKE PUT IT ON THE BALLOT WITHOUT US REALLY HAVING A  
19    CLEAR UNDERSTANDING OF HOW FUNCTIONAL THIS IS FOR US. AND  
20    WHILE AGAIN I THINK THERE'S GREAT FUNCTION IN IT NOW I JUST  
21    THINK THAT IT WOULDN'T HURT TO PROVIDE THE KIND OF  
22    CLARIFICATION SO IT'S FUNCTIONAL FOR EVERY ONE, DEPARTMENT  
23    HEADS, THE C.A.O.'S OFFICE, CERTAINLY US AND OUR DEPUTIES, SO  
24    THAT THERE IS BETTER-- THAT EVERYBODY HAS A CLEAR  
25    UNDERSTANDING, WE'RE ON THE SAME PAGE, SO THAT IF WE'RE GOING



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1 TO PUT SOMETHING ON THE BALLOT IN THE FUTURE, WE HAVE A BETTER  
2 UNDERSTANDING OF EXACTLY WHERE WE'RE GOING. ALL OF THESE  
3 THINGS THAT WE DID, WHEN WE ADOPTED THE MOTION LAST TIME,  
4 THERE WAS REPORT, A STUDY, THERE WAS LONG DISCUSSIONS, BUT I  
5 DO REMEMBER THAT AT, OUR INVOLVEMENT WAS MORE ON THE  
6 CONSTITUENT SERVICES, WHICH I THINK HAS WORKED VERY, VERY  
7 WELL. IT WAS SO-- MAYBE BECAUSE IT WAS BETTER DEFINED, OR I  
8 DON'T KNOW. BUT IT JUST SEEMED TO BE VERY WELL-DEFINED. AND  
9 MAYBE THAT'S WHAT IT TAKES. I THINK THAT IT MIGHT BE  
10 WORTHWHILE-- I AM NOT GOING TO MAKE A MOTION OR ANYTHING-- BUT  
11 FOR YOU TO DISCUSS WHAT KIND OF ROLE YOU SEE YOURSELVES  
12 PLAYING IN SOME OF THOSE AREAS AS TO AN ADDITIONAL REPORT, AN  
13 ADDENDUM, A REVIEW, A RE-REVIEW, A SPECIFIC TARGET OF ISSUES  
14 THAT YOU WOULD LIKE TO LOOK AT AS COMPARED TO THE WHOLE THING.  
15 SO I'M JUST SUGGESTING THAT. IT'S CERTAINLY NOT ANY MOTION I  
16 WOULD MAKE NOW. BUT I THANK YOU FOR THE REPORT. IT WAS VERY  
17 HELPFUL. BUT I DO THINK THE OTHER PART OF IT, THE LANGUAGE  
18 THING THAT WE'RE ALL KIND OF ON THE SAME PAGE AND KNOW WHAT  
19 WE'RE SAYING WHEN WE'RE COMMENTING ON SOMETHING THAT WE'RE  
20 TALKING ABOUT THE SAME THING. BECAUSE SOMETIMES THAT GETS  
21 MISINTERPRETED.

22  
23 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE? I'M SORRY, IN RESPONSE?



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1 **JONATHAN FURMAN:** IN RESPONSE TO SUPERVISOR ANTONOVICH'S PRIOR  
2 QUESTIONS ABOUT COMPARING THE CURRENT OPERATION TO THE  
3 ORIGINAL DOCUMENTS, I THINK ONCE YOU'VE PUT THE PROCESS IN  
4 PLACE FOR A YEAR, PEOPLE THEN HAVE A STRONGER UNDERSTANDING OF  
5 WHAT THE DESIGN ACTUALLY MEANT IS HAPPENING? WHEREAS SOMETIMES  
6 THE LANGUAGE IN THE ORIGINAL PAPERS CAN HAVE DIFFERENT  
7 MEANINGS TO DIFFERENT PEOPLE. GOING BACK TO OUR RECOMMENDATION  
8 NUMBER 3 ON THE ROLE OF THE DEPUTY C.E.O.S, I THINK THE SAME  
9 LANGUAGE IN THE ORIGINAL BRIEFING PAPERS MIGHT HAVE BEEN  
10 INTERPRETED RATHER DIFFERENTLY BY DIFFERENT MEMBERS OF THE  
11 BOARD AND LED TO DIFFERENT EXPECTATIONS. AND THE DIFFERENCE IN  
12 EXPECTATIONS OF THE ROLES FOR THOSE DEPUTY C.E.O.S I THINK HAS  
13 BEEN ONE OF THE AREAS OF CONFLICT. SO PERHAPS NOW, AFTER A  
14 YEAR OF EXPERIENCING IT AND PERHAPS COMING TO SEE HOW THEY  
15 ACTUALLY ARE OPERATING, GOING BACK TO THE ORIGINAL JOB  
16 DESCRIPTIONS OR NEW JOB DESCRIPTIONS TO HELP CLARIFY A COMMON  
17 SET OF EXPECTATIONS WILL HELP US MAKE SOME PROGRESS IN THAT  
18 AREA AND ADDRESS SOME OF THE ISSUES THAT WERE APPARENT.

19

20 **C.E.O. FUJIOKA:** IF I MAY REAL QUICKLY ON THAT NOTE, SINCE IT  
21 WAS MENTIONED SEVERAL TIMES ABOUT THE ROLE OF THE D.C.O., WHAT  
22 I'D ASK IS THAT WE MODIFY THAT RECOMMENDATION SLIGHTLY TO RE-  
23 VISIT THE ROLE OF ALL PARTICIPANTS, WHETHER IT'S MYSELF,  
24 DEPARTMENT HEADS, IT COULD BE BOARD STAFF, DEPARTMENT STAFF  
25 BELOW THE DEPARTMENT HEADS, D.C.O.S OF COURSE, THAT'S AN





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1 ABSOLUTE FOCUS, BUT WE SHOULD-- I WOULD TAKE THE ORDINANCE AND  
2 RE-VISIT THE ENTIRE ORDINANCE AND LOOK AT WHETHER OR NOT THE  
3 INITIAL VISION WAS MET. AND IF IT WASN'T MET-- BECAUSE A LOT  
4 OF WORK, HONESTLY-- I WASN'T HERE, BUT I UNDERSTAND A TON OF  
5 WORK WAS COMMITTED TO DEVELOPING THAT ORDINANCE. SO WE SHOULD  
6 MAKE THAT COMPARISON AND WE SHOULD REVIEW IT. THE LAST COMMENT  
7 I'D HAVE IS THAT I KNOW THERE WAS A STATEMENT MADE WITH  
8 RESPECT TO THE COSTS ASSOCIATED WITH THE STRUCTURE, AND, YET,  
9 IT IS MY UNDERSTANDING THE COST WAS DISCUSSED AT LENGTH AND IT  
10 WASN'T A SURPRISE. BUT THE ONE THING THAT I INTEND TO DO  
11 THROUGH THE BUDGET PROCESS, I CAN DO IT SEPARATELY, IF YOU  
12 LIKE, BECAUSE I'M ABLE NOW TO IDENTIFY SOME ABSOLUTE SAVINGS  
13 WE'VE ACHIEVED THROUGH THIS COLLABORATIVE, COORDINATED EFFORT  
14 AND ALSO SOME EFFICIENCIES WE'VE ACHIEVED AND WILL REALIZE  
15 THROUGH THIS UPCOMING BUDGET YEAR, AND I'M ABSOLUTELY  
16 CONFIDENT THAT WHAT WE'VE ACHIEVED THROUGH OUR SAVINGS OR  
17 EFFICIENCIES WILL FAR OUTWEIGH THE COSTS ASSOCIATED WITH THIS  
18 INITIAL EFFORT.

19

20 **SUP. BURKE, CHAIR:** BEFORE I CALL ON SUPERVISOR KNABE, ACTUALLY  
21 THIS IS YOUR ANNIVERSARY, RIGHT?

22

23 **C.E.O. FUJIOKA:** MONDAY WAS MY ONE YEAR ANNIVERSARY.

24 [APPLAUSE.] IT HAS BEEN A YEAR. I STARTED WITH ALL BLACK HAIR.

25 [LAUGHTER.] I'VE NOTICED THAT. I'M TRYING TO AVOID MY FACIAL





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1 TWITCH, THOUGH. OTHERWISE IT'S BEEN A WONDERFUL YEAR. AND MY  
2 APPRECIATION FIRST GOES TO, OF COURSE, MY OFFICE, BUT THEN OF  
3 COURSE TO EACH BOARD OFFICE. IT'S BEEN A WONDERFUL YEAR.

4

5 **SUP. BURKE, CHAIR:** AND I THINK AS PART OF THAT, AT THE END OF  
6 ONE YEAR, WE'VE ALL HAD ORDINARY, WE WOULD HAVE TIME TO  
7 EVALUATE, WE MIGHT WANT TO SET A CLOSED SESSION WHERE WE COULD  
8 HAVE THAT KIND OF DISCUSSION.

9

10 **C.E.O. FUJIOKA:** WONDERFUL.

11

12 **SUP. BURKE, CHAIR:** IS THAT AGREEABLE WITH EVERYONE? THAT WE DO  
13 THAT? MAYBE NEXT WEEK'S CLOSED SESSION, IF EVERYONE'S GOING TO  
14 BE HERE?

15

16 **SUP. ANTONOVICH:** I'M NOT HERE NEXT WEEK. AFTER, BUT THE WEEK  
17 AFTER. TWO WEEKS.

18

19 **SUP. BURKE, CHAIR:** IN TWO WEEKS? ALL RIGHT. SO I'LL SET THAT  
20 UP AS A CLOSED SESSION ITEM. OKAY. SUPERVISOR KNABE?

21

22 **SUP. KNABE:** YEAH, I JUST HAD A FEW THOUGHTS AGAIN TO EVERYONE  
23 ON THE COMMISSION. I APPRECIATE IT. IT'S A GREAT REPORT. AND I  
24 ALWAYS THINK THEY'RE GREAT REPORTS IF I AGREE WITH MOST OF IT.  
25 SO BEGIN WITH THAT THEORY. BUT I THINK IN ADDITION TO THE



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1    THANKS, AS SUPERVISOR MOLINA HAD MENTIONED ABOUT LANGUAGE, ONE  
2    OF THE LANGUAGE SITUATIONS THAT REALLY BOTHERS ME IS, QUOTE  
3    UNQUOTE, "THE ADDED REVIEW". THAT CERTAINLY WASN'T IN MY  
4    THOUGHT PROCESS IN CREATING THIS NEW FORM OF GOVERNANCE WAS  
5    ADDED REVIEW. I THINK WE LOOKED AT IT SOMEWHAT DIFFERENTLY AND  
6    SORT OF EXPEDITING CERTAIN THINGS FROM AN OPERATIONAL  
7    STANDPOINT SO THAT WE COULD DEAL MORE WITH POLICY ISSUES. I  
8    ALSO THINK THAT ONE OF THE THINGS THAT WE TRIED TO LOOK AT--  
9    AND I'M VERY THANKFUL THIS BOARD MADE THE DECISION TO DO THIS  
10    BY ORDINANCE VERSUS RUSHING TO JUDGMENT TO PUT IT ON A  
11    CHARTER. AND IN MY PARTICULAR MIND, IT MAY NEVER BE-- I MAY  
12    NEVER SUPPORT PUTTING IT ON A BALLOT UNTIL WE GET THROUGH ALL  
13    THIS BECAUSE I THINK IT'S GOING TO TAKE A LOT OF WORK. THERE'S  
14    STILL DEPARTMENT HEADS OUT THERE THAT HAVE BEEN HIRED BY ALL  
15    OF US VERSUS THE C.E.O. I MEAN, THIS PROCESS IS STILL GROWING  
16    AND WE NEED TO LOOK AT HOW IT MANAGES ITSELF. I DO HAVE SOME  
17    CONCERNS ABOUT THE POSITION. I WAS SOMEWHAT SURPRISED, AND  
18    HOPEFULLY YOU'LL BE ABLE TO ISOLATE THINGS THAT WE DO HAVE  
19    SOME SAVINGS AND DO HAVE SOME EFFICIENCIES THAT HAVE BEEN  
20    CREATED OUT OF THIS. BUT ON THE OTHER HAND I KNOW THAT ONE OF  
21    THE THINGS WHEN WE DISCUSSED THIS ORIGINALLY WAS TO BE ABLE TO  
22    PUSH THE DECISION MAKING OUT QUICKER, AND AS SUPERVISOR MOLINA  
23    MENTIONED AGAIN, THE LANGUAGE SITUATION IS SORT OF A FILTERING  
24    PROCESS. WHAT I SEE HAPPENING FROM TIME TO TIME IS THINGS GET  
25    BOGGED DOWN INSIDE THE DEPUTY C.E.O. POSITION AND NOT PUSHING



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1 IT OUT. AND THE DEPARTMENT HEADS ARE EITHER FROZEN OR THERE'S  
2 AN INABILITY TO MAKE A DECISION. AND I THINK THAT'S AN  
3 IMPORTANT PART OF THIS PROCESS IS THE FILTERING, THE PUSHING  
4 OUT, THE EXPEDITING OF A LOT OF THESE NON POLICY BUT VERY  
5 IMPORTANT OPERATIONAL ISSUES. AND SO HOPEFULLY AS WE MASSAGE  
6 THIS ENTIRE ORDINANCE, THAT WE CAN CONTINUE TO DEAL WITH THAT.  
7 AND I KNOW, TOO, I MEAN OBVIOUSLY YOU WERE NOT HERE WHEN DAVID  
8 PUT THIS TOGETHER. WE VALUE YOUR INPUT AS WELL, TOO. AND AGAIN  
9 LAST STATEMENT MADE, I THINK AN IMPORTANT PART OF THIS REVIEW  
10 IS TO LOOK AT THE ORDINANCE ITSELF AND TO SEE WHETHER OR NOT  
11 IT FITS WHAT WE REALLY THOUGHT IT WAS GOING TO FIT AT THAT  
12 PARTICULAR TIME, WHETHER THE ORDINANCE NEEDS TO BE CHANGED TO  
13 SORT OF FREE THINGS UP, WHATEVER IT MAY BE. BUT I THINK WE  
14 NEED TO LOOK AT EVERYTHING ON THE TABLE. BUT AT THE END OF THE  
15 DAY, I STILL THINK, AND YOUR REPORT KIND OF SAYS IT, WHILE  
16 THERE MAY BE SOME AREAS OF FINE-TUNING OR MAYBE TO LOOK AT IT  
17 AGGRESSIVELY IN CERTAIN AREAS, IT'S WORKING. AND I THINK  
18 THAT'S IMPORTANT, AS WELL, TOO.

19

20 **C.E.O. FUJIOKA:** I NEED TO COMMENT ON THAT, THAT REVIEW ISSUE.  
21 BECAUSE CANDIDLY, OVER THIS PAST YEAR IT'S BEEN SOMETHING THAT  
22 DIDN'T MAKE A WHOLE LOT OF SENSE FROM MY PERSPECTIVE. AND SO  
23 WITHIN THE LAST MONTH, WE'VE TAKEN THE BOARD LETTER PROCESS  
24 AND WE'VE SENT IT BACK TO THE DEPARTMENTS TO ELIMINATE THAT,  
25 THAT LINEAR REVIEW AND MAKE IT MORE ON A PARALLEL BASIS.



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1 BECAUSE FOR THE DEPARTMENT HEADS AFTER THIS YEAR OF WORKING  
2 WITH US AND WE CAN UNDERSTAND WHAT THE BOARD NEEDS TO SEE IN A  
3 LETTER, UNDERSTANDS WHAT KIND OF INFORMATION WE WOULD LIKE TO  
4 SEE, WHETHER IT'S MYSELF OR STAFF IN THE C.E.O.'S OFFICE,  
5 ABOUT A MONTH AGO, AND I MET WITH THE DEPARTMENT HEADS SEVERAL  
6 WEEKS AGO, WE MADE THAT DECISION TO PUSH THAT BACK-- NOT PUSH  
7 IT BACK, BUT TO ELIMINATE THAT SECOND LAYER OF REVIEW AND ASK  
8 DEPARTMENTS TO REPORT THE INFORMATION DIRECTLY TO THE BOARD  
9 BECAUSE ALL OF YOU, AND THIS REPORT HIGHLIGHTS IT, YOU MADE  
10 THE COMMENT, SUPERVISOR ANTONOVICH AND MOLINA HAS MADE THE  
11 COMMENT, THAT EXTRA LAYER OF REVIEW ONLY BOGGED DOWN THE  
12 PROCESS. BUT WE'VE MADE THAT CHANGE ALREADY. THAT WAS ONE OF  
13 THE CHANGES I MENTIONED EARLIER.

14

15 **SUP. KNABE:** I'M GLAD TO HEAR THAT. BECAUSE TO CONTINUE TO TALK  
16 ABOUT ADDED REVIEW, I DON'T THINK THAT WAS THE INTENT OF THE  
17 PROCESS, WAS TO ADD ADDITIONAL BUREAUCRACY TO WHATEVER  
18 OPERATIONAL DECISION. BUT I THINK, TOO, WHATEVER ROLE THAT THE  
19 COMMISSION WILL PLAY IN SORT OF UPDATING THEIR REPORT AND  
20 LOOKING AT WHAT'S GOING ON, I DON'T THINK IT HURTS TO TALK TO  
21 PREVIOUS C.E.O.S. I KNOW MICHAEL MENTIONED MR. HUFFORD AND MR.  
22 HUFFORD WAS A STRONG A ADVOCATE OF THE C.A.O. HAVING THE  
23 ABILITY TO HIRE AND FIRE. JIM HANKLA WAS ANOTHER ONE THAT WAS  
24 A STRONG ADVOCATE. SO IT MIGHT JUST BE GOOD TO LOOK AT THEIR  
25 INPUT. THEY WERE-- ALL HAD STRONG OPINIONS.



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1  
2 **SUP. BURKE, CHAIR:** I ALSO WANT TO THANK YOU. I THINK YOU DID  
3 AN EXCELLENT JOB ON THE REPORT. I DO AGREE WITH MOST OF THE  
4 THINGS IN THE REPORT. PARTICULARLY ONE OF THE INTERESTS THAT I  
5 HAVE IS IN INTERDEPARTMENTAL COORDINATION AND COOPERATION AND  
6 GETTING OVER THE PROBLEM OF BUDGET ALLOCATIONS WHEN YOU BRING  
7 TWO DEPARTMENTS TOGETHER IN ORDER TO MOVE FORWARD WITH A  
8 PARTICULAR PROJECT OR A GOAL. SO I DO THINK THAT THAT HAS BEEN  
9 VERY POSITIVE AND YOU IDENTIFIED THAT SO WELL. PART OF THE  
10 DIFFERENCE, I THINK, IN TERMS OF POLICY DISCUSSIONS IS THE  
11 DISCUSSION OF POLICY ISSUES THAT WE RAISED INDIVIDUALLY BEFORE  
12 THE BOARD RATHER THAN AT GENERAL BRAINSTORMING SESSIONS. AND I  
13 THINK THAT'S THE WORD, POLICY WAS AS IT APPEARS IN THIS  
14 DOCUMENT, APPEARS TO BE A TIME SET ASIDE FOR BRAINSTORMING,  
15 ALBEIT ON ONE PARTICULAR ISSUE, ONE PARTICULAR CONCERN, OR IN  
16 GOALS OR A NUMBER OF THINGS LIKE THAT. AND THAT'S ALWAYS A  
17 VERY POSITIVE THING. WE'RE ALWAYS RUSHED. SO WE DON'T  
18 NECESSARILY SET ASIDE THAT KIND OF TIME FOR JUST STRATEGY,  
19 GOALS, EVALUATIONS. AND WHEN WE DO DO STRATEGY, IT GETS DOWN  
20 TO TECHNICAL ISSUES. AND RATHER THAN THE BROAD ISSUES IN TERMS  
21 OF POLICY GOALS. SO I SEE THE DISTINCTION HERE. OBVIOUSLY WE  
22 SPEND A LOT OF TIME ON POLICY. THAT'S ALL BASICALLY WE'RE  
23 SUPPOSED TO BE DOING. WE'RE NOT SUPPOSED TO BE MICROMANAGING.  
24 BUT IN TERMS OF BRAINSTORMING, WE REALLY HAVE NOT DONE A GREAT  
25 DEAL OF THAT IN THE USUAL TERM OF POLICY DISCUSSION. I DO



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1 THINK THAT YOU HAVE BEEN ABLE TO IDENTIFY SOME OF OUR CONCERNS  
2 VERY WELL. AND I FEEL VERY COMFORTABLE WITH THE REPORT AND  
3 WANT TO COMMEND YOU ON THE KIND OF RESEARCH YOU DID, THE KIND  
4 OF COMMUNICATION YOU WERE ABLE TO ESTABLISH WITH BOARD MEMBERS  
5 AND STAFF AND THOSE PEOPLE THAT YOU INTERVIEWED. AND I DO FEEL  
6 THAT THIS REPORT IS ONE THAT REFLECTS SOME THINGS THAT NEEDED  
7 TO BE POINTED OUT AND EVALUATED. AND MAYBE IT IS APPROPRIATE  
8 FOR YOU TO GO FORWARD AND TO LOOK AT ADDITIONAL ISSUES. AND I  
9 ASSUME THAT THAT'S GOING TO COME UP AT SOME FUTURE TIME. BUT I  
10 JUST WANT TO SAY THAT I FEEL COMFORTABLE. I WOULD VOTE FOR  
11 THIS REPORT. I THINK THE RECOMMENDATIONS ARE WONDERFUL AND IT  
12 PINPOINTS ISSUES THAT WE NEED TO DISCUSS. SUPERVISOR  
13 YAROSLAVSKY.

14

15 **SUP. YAROSLAVSKY:** THANK YOU. I ALSO WANT TO COMMEND THE  
16 COMMISSION ON WHAT I THOUGHT WAS A VERY BALANCED,  
17 DISPASSIONATE REPORT AND I THOUGHT IT IDENTIFIED LARGELY BOTH  
18 THE SUCCESSES AND THE DEFICIENCIES IN THE PROCESS AS THE  
19 COUNTY FAMILY AT THIS LEVEL AND AT THE DEPARTMENT HEAD LEVEL  
20 HAVE EXPRESSED. AND THERE HAVE BEEN PLUSES AND MINUSES. SO I  
21 THOUGHT YOU CAPTURED IT REAL WELL. I JUST WANT TO MAKE A  
22 COUPLE OF COMMENTS, JUST FOR THE RECORD. I'M NOT SO SURE THAT  
23 THE ORDINANCE LANGUAGE ITSELF IS THE PROBLEM. IT MAY DESERVE  
24 TO BE CHANGED OR TWEAKED OR MODIFIED. BUT IT'S HOW IT'S BEING  
25 IMPLEMENTED THAT'S REALLY THE PROBLEM OR THE ISSUE. MAYBE A





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1 PROBLEM FOR SOME AND AN ISSUE, AND NOT A PROBLEM FOR OTHERS.  
2 BUT I DO THINK YOU CAPTURED FROM JUST ABOUT EVERYBODY THE  
3 ISSUE OF THE MANAGEMENT LAYER RIGHT UNDER THE C.E.O. AND THIS  
4 HAS BEEN A SOURCE OF GREAT FRUSTRATION TO ME. AND I APPRECIATE  
5 THAT MR. FUJIOKA HAS MADE MOVES TO MODIFY THAT TWICE, ONCE A  
6 FEW MONTHS AGO AND I THINK AS A RESULT OF THIS OR MAYBE  
7 COINCIDENTALLY WITH THIS MADE ANOTHER MOVE. THE KEY IS GOING  
8 TO BE IN HOW THAT'S IMPLEMENTED. AND IT'S AN ISSUE THAT I'M  
9 GOING TO BE A LOT MORE COMFORTABLE DISCUSSING WITH YOU IN THE  
10 CLOSED SESSION WE HAVE THAN IN HERE. BUT I THINK IT'S ALL IN  
11 THE WAY THAT IT'S IMPLEMENTED AND RELATIONSHIPS BETWEEN  
12 DEPARTMENT HEADS AND THE D.C.E.O.S, WHAT THE ROLE OF THE  
13 D.C.E.O. WAS. I SAID TO MR. FUJIOKA SOME MONTHS AGO PRIVATELY,  
14 AND I'LL SAY IT HERE, THAT THERE IS NO WAY IN THE WORLD THAT  
15 ANY ONE OF THESE D. C.E.O.S, DEPUTY CHIEF EXECUTIVE OFFICERS,  
16 CAN TAKE THE PLACE OF ONE OF THE DEPARTMENT HEADS THAT ARE IN  
17 THEIR CLUSTER LET ALONE ALL OF THEM. WE HIRE DEPARTMENT HEADS  
18 AT 180, 200, 250, \$300,000 A YEAR IN THE CASE OF THE HEALTH  
19 DIRECTOR, IT'S AT LEAST THAT MUCH. AND WE OUGHT TO GET THE  
20 BEST HEALTH DIRECTOR AND THE BEST I.S.D. DIRECTOR AND THE BEST  
21 DEPARTMENT HEAD THAT WE CAN GET AND THEN LET HIM MANAGE. THE  
22 GREAT SOURCE OF FRUSTRATION THAT I'VE HEARD FROM DEPARTMENT  
23 HEADS-- AND I'VE HEARD FROM A LOT OF THEM. I TALK TO A LOT OF  
24 THEM-- IS THAT THEY FEEL, IN MANY CASES, THEY'RE BEING  
25 MICROMANAGED. AND I THINK WE'RE GOING TO INCREASINGLY FIND IT





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1 DIFFICULT TO ATTRACT GOOD PEOPLE TO JOBS IF THEY FEEL THAT  
2 THEY'RE NOT GOING TO BE FREE TO RUN THEIR DEPARTMENT. IT'S NOT  
3 THAT THEY'RE NOT GOING TO BE OVERSEEN, AND THE ROLE OF THE  
4 D.C.E.O., AS I RECALL, WHAT I THOUGHT WAS THE PURPOSE OF IT,  
5 WAS FOR CERTAIN, AN INTERDEPARTMENTAL COORDINATING FUNCTION  
6 AND ALSO JUST AN OVERSIGHT FUNCTION. NOT A MICROMANAGING  
7 FUNCTION. I THINK THAT WE'RE GETTING AWAY FROM THAT NOW.  
8 THERE'S A GOOD TRAJECTORY NOW. AND THAT'S AN ISSUE THAT I  
9 THINK REALLY NEEDS TO BE FOCUSED ON QUICKLY BEFORE THE CULTURE  
10 IS DEVELOPED THAT IS REALLY UNHEALTHY. AND I THINK SOME REAL  
11 FOCUS AND ATTENTION HAS TO BE GIVEN TO THAT. THE SECOND THING  
12 I WANTED TO SAY WAS-- AND THIS HAS COME UP OVER A PERIOD-- AS  
13 A RESULT OF THE BUDGET PROCESS, I WAS NOT KEENLY AWARE UNTIL  
14 THE BUDGET PROCESS WENT INTO EFFECT, THIS DIDN'T EVEN COME UP  
15 IN MY INTERVIEW WITH YOU, THAT BEFORE MR. FUJIOKA GOT HERE,  
16 WHEN MR. JANSSEN WAS IMPLEMENTING THIS, AND ACTUALLY I  
17 REVIEWED THE DOCUMENT LAST NIGHT, THAT THERE WAS A MOVE TO  
18 SHIFT QUITE A BIT OF-- THE LION'S SHARE OF THE BUDGET SECTION  
19 OF YOUR OFFICE, AGAIN, THIS IS BEFORE YOU GOT THERE, TO STAFF  
20 THE D.C.E.O.S AND THE CLUSTERS. AND I THINK I UNDERSTAND WHY  
21 THAT WAS DONE. IT WAS DONE IN ORDER TO MINIMIZE COST AND TO  
22 BETTER UTILIZE TAKING PEOPLE OUT OF THIS BULLPEN AND PUT THEM  
23 ON THE MOUND OVER HERE, WHATEVER THE REASON WAS. BUT IN THE  
24 PROCESS, I DIDN'T REALIZE AT THE TIME, WAS THAT THIS WAS ALL  
25 COMING, AT LEAST LARGELY COMING, OUT OF BUDGET SHOP IN YOUR



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1 OFFICE. AND I THINK THAT'S AN ISSUE THAT YOU OUGHT TO TAKE A  
2 LOOK AT GOING FORWARD, THAT IS NOT WHETHER YOU NEEDED MORE  
3 SUPPORT FOR THE CLUSTERS. THAT CLEARLY IS THE CASE. BUT I  
4 THINK YOU NEED TO BE SURE THAT YOU HAVE ENOUGH SUPPORT IN YOUR  
5 FINANCE SECTION. BECAUSE WHAT'S HAPPENED-- AND I THINK EVERY  
6 BUDGET DEPUTY, AT LEAST WHAT I'VE HEARD IN THE MEETINGS  
7 THEY'VE HAD, HAS EXPRESSED THIS IN ONE ITERATION OR ANOTHER,  
8 IS THAT A BUDGET OFFICER OR A BUDGET BUREAUCRAT IN YOUR OFFICE  
9 WHO IS ESSENTIALLY BEEN IN THE PAST, AS LONG AS I'VE BEEN  
10 HERE, KIND OF A LOOSELY ANALOGOUS TO THE OFFICE OF MANAGEMENT  
11 AND BUDGET OF THE FEDERAL GOVERNMENT, THEY ARE THE ONES THAT  
12 KEEP US STRAIGHT ABOUT WHAT'S AVAILABLE, WHAT ISN'T AVAILABLE,  
13 WHAT'S BEING DOUBLE-COUNTED, WHAT ISN'T BEING DOUBLE-COUNTED,  
14 WHAT LATEST IDEA FROM SOME CRAZY DEPARTMENT HEAD IS JUST  
15 ABSOLUTELY RIDICULOUS AND UNAFFORDABLE AND WHAT ISN'T. BUT I  
16 THINK THE OVERWHELMING MAJORITY OF THAT SHOP HAS BEEN MOVED TO  
17 THE CLUSTERS. AND I THINK WHAT I'M CONCERNED ABOUT IS STARTING  
18 TO SURFACE IS THAT THOSE INDIVIDUALS OVER TIME WILL BECOME  
19 ADVOCATES FOR THEIR CLUSTERS AND NOT BACKSTOPS FOR THE  
20 FINANCES OF THE COUNTY. NOW, THERE'S NOTHING WRONG WITH HAVING  
21 PEOPLE WHO ARE ADVOCATES FOR THE CLUSTERS, BUT THERE IS  
22 SOMETHING WRONG IF YOU HAVE ADVOCATES FOR THE CLUSTERS AND  
23 NOBODY-- NO TRUTH TELLER BACK HERE THAT SAYS "HEY, BILL, JOE  
24 IS SAYING SPEND A BILLION DOLLARS ON X, BUT WE DON'T HAVE A  
25 BILLION DOLLARS." AND YOU NEED TO HAVE AN EQUILIBRIUM IN YOUR



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1 SHOP THAT HAS BEEN SOMEWHAT LOST. I'M REALLY LOOKING AHEAD.  
2 I'M CONCERNED THAT OVER TIME, IT WILL BE LOST. YOU'RE LOSING  
3 IT NOW. SO I JUST WANT TO CALL THAT OUT TO YOUR ATTENTION. I  
4 THINK YOU NEED TO LOOK AT YOUR BUDGET SECTION, MISS LIZZARI'S  
5 SHOP IN PARTICULAR. I THINK THAT SHOP HAS DONE GREAT WORK OVER  
6 THE TIME THAT I'VE BEEN HERE. IT DOESN'T MEAN I ALWAYS AGREED  
7 WITH HER OR WITH HER PEOPLE, BUT AT LEAST THERE WAS SOMEBODY  
8 IN THIS COUNTY ORGANIZATION THAT SAYS "HEY, YOU DON'T HAVE  
9 THAT KIND OF MONEY TO DO THAT KIND OF THING." THEY'VE SAID IT  
10 TO ME AND THEY'VE SAID IT TO DEPARTMENT HEADS. AND WE TRIED TO  
11 RECONCILE. BUT IF YOU DON'T HAVE THAT, YOU FIND YOURSELF IN A  
12 VORTEX PRETTY DARN QUICK.

13

14 **C.E.O. FUJIOKA:** SUPERVISOR, IN FACT, THAT IS-- I MENTIONED THE  
15 EXTRA LAYER OF REVIEW WAS AN AREA OF FOCUS. EQUALLY IF NOT  
16 MORE IMPORTANT, I CUT MY TEETH ON THE BUDGET PROCESS, IS  
17 REVIEWING THAT, IS REVIEWING THE BUDGET PROCESS. WE'VE ALREADY  
18 IDENTIFIED SOME CHANGES THAT MUST BE MADE BECAUSE THROUGH THE  
19 LAST YEAR-- THIS IS MY FIRST YEAR OF PREPARING A COUNTY  
20 BUDGET, I SAW SOME AREAS WHERE WE CAN MAKE SOME SIGNIFICANT  
21 IMPROVEMENTS. AND WHAT YOU'RE SAYING, WHAT YOU'RE TOUCHING ON  
22 IS SOMETHING THAT WE'RE VERY MINDFUL OF. WE ARE GOING TO LOOK  
23 AT THAT. THAT HAVING THAT BALANCE IN ANY ORGANIZATION? IT'S  
24 KIND OF A CULTURAL THING FOR ME. BALANCE IS EXTREMELY  
25 IMPORTANT SO YOU HAVE THAT CHECK AND THAT BALANCE.



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1

2 **SUP. YAROSLAVSKY:** I THINK ONE OF THE THINGS YOU SHOULD LOOK  
3 AT, BECAUSE THIS WASN'T YOUR DECISION, IT WAS WHAT YOU  
4 INHERITED WHEN YOU GOT HERE, IS YOU OUGHT TO TAKE A LOOK AT  
5 THAT AND SEE WHERE YOU WANT TO MAYBE PULL BACKWARDS, WHICH I  
6 THINK WOULD BE A STEP FORWARD IF YOU WENT BACKWARDS, TO KIND  
7 OF BEEF THAT UP. OVER TIME IT WILL SERVE YOU WELL, IT WILL  
8 SERVE US WELL AS WE DEAL WITH THE BUDGET EVERY YEAR.  
9 OTHERWISE-- I'LL RESERVE ALL MY OTHER COMMENTS TO SOME OTHER  
10 VENUE. BUT I WANT TO AGAIN THANK YOU FOR THE TIME AND EFFORT  
11 YOU PUT INTO IT AND THE WAY IT WAS TRANSMITTED. THE WAY IT WAS  
12 ARTICULATED AND TRANSMITTED. THANK YOU VERY MUCH.

13

14 **SUP. BURKE, CHAIR:** DR. CLAVREUL? THANK YOU VERY MUCH.

15

16 **JONATHAN FURMAN:** MADAME CHAIR, ON BEHALF OF THE COMMISSION,  
17 JUST LET ME REITERATE OUR THANKS TO THE MANY DEPARTMENT HEADS,  
18 D.C.E.O.S, BOARD DEPUTIES WHO GAVE SO GENEROUSLY OF THEIR TIME  
19 AND CANDOR TO THE COMMISSION THAT ENABLED US TO PRESENT THE  
20 REPORT TO YOU.

21

22 **SUP. BURKE, CHAIR:** EXCELLENT.

23

24 **SUP. YAROSLAVSKY:** MADAME CHAIR, CAN I MAKE ANOTHER COMMENT?  
25 JUST ON THE RECOMMENDATIONS, THERE ARE A COUPLE OF



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1 RECOMMENDATIONS THAT I'M NOT PREPARED TO SUPPORT OR OPPOSE  
2 TODAY. AND I JUST, AND I DON'T KNOW WHETHER THERE'S A  
3 CONSENSUS AROUND THE TABLE HERE TODAY, BUT I DEFINITELY, ON  
4 RECOMMENDATIONS 6 AND 7, AM NOT PREPARED TODAY ON THE POLICY  
5 DISCUSSION ISSUE.

6

7 **SUP. BURKE, CHAIR:** ON THE AGENDA?

8

9 **SUP. YAROSLAVSKY:** NO. THE ISSUE OF DIRECTING THE C.A.O. TO  
10 DESIGN A FRAMEWORK. WELL THAT'S THE POLICY ISSUE. NUMBER 7 IS  
11 TO "CONSIDER DIRECTING THE EXECUTIVE TO PROPOSE A NEW AGENDA"  
12 YOU'RE RIGHT. ON THOSE TWO. THE BROWN ACT ISSUE, I DON'T KNOW,  
13 MAYBE YOU WANT TO ADDRESS THAT ISSUE AS TO WHY THAT'S-- WHAT  
14 YOU SAW HERE?

15

16 **JONATHAN FURMAN:** THE RESPONSE WE RECEIVED FROM MANY  
17 PARTICIPANTS WAS THAT THE CURRENT STRUCTURE OF THE CLUSTER  
18 MEETINGS CONVENED BY THE D.C.E.O.S, PUBLICLY SUBJECT TO THE  
19 BROWN ACT, WAS NOT CONDUCIVE TO ACCOMPLISHING WHAT THEY HOPED  
20 TO ACCOMPLISH IN THOSE MEETINGS. THEY FELT THE MEETINGS WERE  
21 ENLARGED. THEY FELT THE NEED TO AGENDIZE ITEMS PREVENTED FREER  
22 DISCUSSION AND ABILITY TO ADDRESS ITEMS THAT MIGHT COME UP  
23 SUDDENLY. THEY FELT THE MEETINGS, BY AND LARGE, WERE NOT  
24 WORKING FOR THEM. WE HEARD THAT FROM DEPARTMENT HEADS, WE  
25 HEARD THAT FROM BOARD DEPUTIES.



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1

2 **SUP. YAROSLAVSKY:** WAS THAT A BROWN ACT ISSUE OR WAS THAT THE  
3 CLUSTER MEETING ISSUE? I'VE HEARD A LOT OF COMPLAINTS, AND I  
4 PERSONALLY HAVE A LOT OF COMPLAINTS-- I HAVE A COMPLAINT  
5 ABOUT-- I'VE SHARED THEM WITH BILL AND IT'S BECOME ALMOST A  
6 JOKE NOW-- IS THE CLUSTER MEETINGS HAVE BEEN A TOTAL JOKE.

7

8 **JONATHAN FURMAN:** I THINK AT LEAST ONE PART OF THE PROBLEM,  
9 FROM THE PERSPECTIVE OF THE RESPONDENTS THAT WE HEARD, WAS THE  
10 FORMALIZED STRUCTURE AND THE LIMITATIONS THAT PUTS ON FREER  
11 DISCUSSION AND FREER INTERCHANGE.

12

13 **SUP. YAROSLAVSKY:** I THINK THAT THE ISSUE OF THE BROWN ACT IS A  
14 SENSITIVE ONE. I WOULDN'T WANT TO GO BACKWARDS ON THE BROWN  
15 ACT. MY VIEW ON THIS IS THAT THE PROBLEM IS TO SOME MAY BE A  
16 BROWN ACT PROBLEM, AND WHETHER IT'S A BROWN ACT PROBLEM OR  
17 NOT, I THINK THERE ARE PEOPLE WHO HAVE TROUBLE REALLY  
18 EXPRESSING THEMSELVES UNDER ANY STRUCTURE, AND CERTAINLY UNDER  
19 THIS STRUCTURE IT HASN'T BECOME ANY EASIER. BUT THE PROBLEM  
20 THAT I HAD AND THAT I HAVE HEARD FROM BOTH THE EIGHTH FLOOR  
21 AND ELSEWHERE IS JUST THE NUMBER OF MEETINGS, THE TIME THESE  
22 MEETINGS TAKE, THE USELESSNESS OF THEM, WHEN YOU GET 60, 70,  
23 80 PEOPLE IN A MEETING ABOUT ONE SUBJECT AND IT GOES FOR 3 1/2  
24 HOURS IN AN AFTERNOON, THAT'S A COLOSSAL WASTE OF EVERYBODY'S  
25 TIME, AND IT'S COSTING-- THAT'S WHERE THE COST IS, MR.



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1 ANTONOVICH. I'M LESS CONCERNED ABOUT THE STAFFING COST THAN I  
2 AM ABOUT THE TIME COST, THE OPPORTUNITY COSTS THAT ARE MISSED.  
3 THERE MAY BE A TIME WHEN SUCH CONVOCATIONS ARE NECESSARY, BUT  
4 AS A GENERAL RULE, THAT'S NOT A GOOD MANAGEMENT TECHNIQUE. I'M  
5 NOT SURE WHERE-- I'M NOT SURE I.B.M. OPERATES THAT WAY OR  
6 GOOGLE OR YAHOO. MY IMPRESSION IS THAT THOSE KINDS OF MEETINGS  
7 HAVE DIMINISHED IN NUMBER LATELY AND I HOPE THAT IS A TREND  
8 FOR THE FUTURE. I DIDN'T HEAR THIS AS A BROWN ACT ISSUE SO  
9 MUCH. MAYBE YOU DID, AND I WILL RESPECT THAT BECAUSE YOU HAVE  
10 TALKED TO MORE PEOPLE THAN I HAVE IN PURSUING THIS STUDY, BUT  
11 I WOULDN'T-- THAT WAS AN ISSUE THAT WAS CAREFULLY WEIGHED WHEN  
12 WE, FOR A VARIETY OF REASONS, WHEN WE DID THIS, BUT I THINK  
13 THE-- ANYWAY, I'M NOT GOING TO REPEAT MYSELF. SO ANYWAY, THOSE  
14 ARE THE THREE THAT I WOULD JUST-- AND MAYBE WE CAN--

15

16 **SUP. BURKE, CHAIR:** ALL RIGHT, AFTER DR. CLAVREUL, WE'LL  
17 RECOGNIZE A MOTION?

18

19 **SUP. ANTONOVICH:** WHY DON'T WE JUST HAVE A MOTION REFERRING THE  
20 E&E COMMISSION REPORT TO THE C.E.O. AND COME BACK WITH A  
21 REVIEW. THEN WE CAN DISCUSS THESE VARIOUS--

22

23 **SUP. YAROSLAVSKY:** I WOULDN'T REFER IT TO THE C.E.O. IT'S ABOUT  
24 THE C.E.O. SO I THINK WE NEED TO DECIDE WHAT WE WANT TO DO.  
25 HE'S ANXIOUS TO TAKE IT.





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1

2 **SUP. ANTONOVICH:** FOR HIM TO REVIEW IT AND REPORT BACK.

3

4 **SUP. BURKE, CHAIR:** REPORT BACK, TOO. IN TERMS OF WHETHER OR  
5 NOT THERE'S A NEED FOR AN ADDITIONAL REPORT.

6

7 **SUP. ANTONOVICH:** YEAH, JUST HAVING HIM REVIEW IT AND MAKE A  
8 REPORT BACK TO US ON THESE RECOMMENDATIONS.

9

10 **SUP. BURKE, CHAIR:** FIRST LET'S HEAR FROM DR. CLAVREUL AND THEN  
11 WE CAN HAVE A CHANCE TO HAVE A MOTION.

12

13 **JONATHAN FURMAN:** THANK YOU.

14

15 **C.E.O. FUJIOKA:** THE LAST COMMENT WITH RESPECT TO THESE  
16 RECOMMENDATIONS. I HEARD THE CONCERN. WHETHER IT'S JUST THE  
17 APPROPRIATENESS OF JUST SENDING IT TO OUR OFFICE, IT WAS MY  
18 INTENT TO SIT DOWN WITH YOU, ONCE WE WENT THROUGH TODAY'S  
19 SESSION, TO SIT DOWN WITH YOUR CHIEF DEPUTIES AND GO THROUGH  
20 THIS REPORT IN DETAIL AND TALK ABOUT THE NEXT STEPS. BECAUSE  
21 IT SHOULD BE SOMETHING THAT'S HANDLED. I MENTION THE STRENGTH  
22 OF THIS IS COLLABORATION AND COORDINATION. FOR THIS PARTICULAR  
23 ISSUE IN THIS STRUCTURE, THERE'S NOTHING THAT SPEAKS LOUDER TO  
24 DOING IT ON A COLLABORATIVE BASIS WITH YOUR OFFICES. SO  
25 WHETHER IT'S YOUR CHIEF DEP.S OR WHOEVER, I WOULD LIKE TO SIT



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1 DOWN AND GO THROUGH THIS REPORT AND THEN TALK ABOUT THE NEXT  
2 STEPS AND COME BACK WITH A JOINT PROPOSAL PRESENTED BY ALL OF  
3 US TO THIS BODY.

4

5 **SUP. BURKE, CHAIR:** SO A MOTION IS NOT NECESSARY FOR THAT. IT  
6 WON'T BE NECESSARY FOR A MOTION FOR THAT. YES, DR. CLAVREUL.

7

8 **SUP. YAROSLAVSKY:** THAT'S FINE WITH ME.

9

10 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS,  
11 DR. GENEVIEVE CLAVREUL. I'M GLAD YOU MENTIONED THE BROWN ACT,  
12 BECAUSE NOT HAVING A COPY OF THAT REPORT 72 HOURS BEFORE THIS  
13 MEETING IS A VIOLATION OF THE BROWN ACT. SO I AM SO PLEASED  
14 THAT YOU ARE DEALING WITH THOSE ISSUES AS USUAL. IT IS VERY  
15 DIFFICULT TO RESPOND TO A REPORT THAT YOU HAVE NOT SEEN THE  
16 SPECIFICS. PERSONALLY, I'M THE KIND OF PERSON WHO LIKE TO SEE  
17 IT BLACK AND WHITE OR ON A COMPUTER SO I CAN INTERPRET THE  
18 LANGUAGE MYSELF AND NOT THE INTERPRETATION OF OTHER PEOPLE.  
19 I'M ALSO VERY, VERY AMAZED ON THE EFFICIENCY COMMISSION, WOULD  
20 VIOLATE THE BROWN ACT RIGHT AND LEFT IN THEIR MEETINGS, IS  
21 ASKING AN OPINION ON A BROWN ACT VIOLATION. THAT'S KIND OF  
22 FUNNY. PERSONALLY, HAVING NOT READ THE REPORT OR SEEN IT, MY  
23 PERSONAL OPINION IS THAT WITHIN THE LAST YEAR, WE HAVE HAD  
24 LESS QUALITY MEETINGS AT THIS BOARD THAN WE HAD IN THE PAST.  
25 AND I SAY THAT VERY-- WITH CONSTERNATION BECAUSE I HAD CONCERN



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1 BEFORE BUT LAST YEAR WAS KIND OF A JOKE. WE HAVE WONDERFUL  
2 PRESENTATIONS WHICH I THINK IT SHOULD BE DONE AT NIGHT AND NOT  
3 AT THE BUSINESS MEETING. THE REST OF THE MEETING PART OF THIS  
4 BOARD SINCE THE NEW STRUCTURE, HAS ABSOLUTELY NO VALIDITY. I  
5 MEAN, WE HAVE RUSHED THROUGH ITEMS LIKE WE NEVER HAVE BEFORE.  
6 WE ARE POSTPONING ITEMS LIKE I HAVE NEVER SEEN BEFORE.  
7 EVERYTHING IS SENT BACK TO THE C.E.O. OR BACK TO THE ORIGINAL  
8 SUBMITTING OF THE MOTION. AND WE VERY SELDOM GET THE RESULT OF  
9 THOSE. SO I DON'T, FROM AN EFFICIENCY POINT OF VIEW, AND I AM  
10 A MANAGEMENT EXPERT, I DON'T THINK WE HAVE ACCOMPLISHED-- THE  
11 ONLY THING WE HAVE ACCOMPLISHED, WE HAVE SHORTENED THE  
12 MEETING. AND THANK YOU FOR THAT BECAUSE I HAVE MORE TIME TO  
13 RELAX AFTER I LEAVE HERE. BUT NOT IN THE QUALITY OF WHAT YOU  
14 HAVE PRESENTED. AND I THINK WHEN YOU'RE TALKING ABOUT POLICIES  
15 AND SO ON, I DON'T THINK YOU HAVE DONE IT WITH THE SAME KIND  
16 OF CARING YOU HAVE DONE IN THE PAST. AND I THINK MANY TIMES IT  
17 IS JUST A MATTER OF GOING THROUGH THE MOTIONS. LIKE I SAID, I  
18 HAVE NEVER SEEN SO MANY ITEMS GOING BACK TO THE C.E.O. AND HE  
19 HAS MORE STAFF THAN BEFORE AND SO ON. IT IS NO REASON WHY  
20 THOSE ITEMS ARE NOT DEALT WITH, INCLUDING THE BUDGET. AND I  
21 WISH THAT ITEM WILL HAVE COME AT THE BALLOT AT THE ELECTION  
22 BECAUSE THAT WAS PART OF THE PROBLEM FROM THE BEGINNING. YOU  
23 DID NOT WANT TO GO TO BALLOT, AND YOU GOT TO DO EVERYTHING NOT  
24 TO GO TO BALLOT. THANK YOU.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE, CHAIR:** IS THERE A MOTION?

2

3    **SUP. YAROSLAVSKY:** I WOULD MOVE THAT, AS THE C.E.O. PROPOSED,  
4    THE C.E.O. MEET WITH THE CHIEFS OF STAFFS TO GO OVER THE  
5    RECOMMENDATIONS AND REPORT BACK TO THE BOARD WITHIN 30 DAYS.

6

7    **SUP. ANTONOVICH:** SECOND.

8

9    **SUP. BURKE, CHAIR:** MOVED AND SECONDED. ANY OBJECTION? WITHOUT  
10    OBJECTION.

11

12    **SUP. YAROSLAVSKY:** THAT'S ALL I HAVE, MADAME CHAIR.

13

14    **SUP. BURKE, CHAIR:** SUPERVISOR KNABE, FOR YOUR ADJOURNMENTS?

15

16    **SUP. KNABE:** YES, MADAME CHAIR. I'VE NOT SURE WHAT GENEVIEVE  
17    WAS TALKING ABOUT, BUT THAT REPORT HAS BEEN AVAILABLE SINCE  
18    JULY 9TH AS A PUBLIC RECORD. ALSO THAT WE ADJOURN IN MEMORY  
19    TODAY OF SERGEANT ISRAEL GARCIA, A LONG BEACH RESIDENT THAT  
20    WAS KILLED IN COMBAT IN AFGHANISTAN ON JULY 13TH. HE WAS 24  
21    YEARS YOUNG. HE GRADUATED FROM POLY HIGH SCHOOL AND JOINED THE  
22    ARMY SOON AFTER GRADUATION. HE WAS ASSIGNED TO THE SECOND  
23    BATTALION 503RD INFANTRY REGIMENT, 137TH AIRBORNE BRIGADE  
24    COMBAT AND HE WAS IN HIS THIRD TOUR OF DUTY. HE PLAYED SOCCER  
25    FOR POLY, AND LOVED HIS HORSES. HE WAS LOVED BY EVERYBODY AND



**The Meeting Transcript of  
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1 WILL BE MISSED. OUR SINCERE GRATITUDE GOES OUT TO HIS FAMILY  
2 AND FRIENDS AS WELL AS OUR CONDOLENCES. HE IS SURVIVED BY HIS  
3 WIFE LESLY, PARENTS VICTOR AND MARICRUZ, AND BROTHER RAMSSES.  
4 ALSO ADJOURN IN MEMORY OF JACKIE DODGE, LONG TIME RESIDENT OF  
5 LONG BEACH WHO PASSED AWAY ON JULY 18TH. SHE SERVED OVER 40  
6 YEARS IN ELEMENTARY EDUCATION AS A TEACHER, PRINCIPAL AND  
7 CONSULTANT. SHE HAD TWO PUBLISHED BOOKS IN THE AREA OF SENSORY  
8 MOTOR EDUCATION, "HOP, SKIP, JUMP AND READ" AND "MORE HOP,  
9 SKIP, JUMP AND READ." SHE WAS VERY INVOLVED IN THE  
10 INTERNATIONAL CITY THEATER WHERE I SERVED WITH HER AND WAS  
11 VERY INVOLVED FROM DAY ONE. SHE HAD A GREAT SPIRIT AND WILL BE  
12 DEEPLY MISSED BY HER FAMILY AND FRIENDS. SHE IS SURVIVED BY  
13 HER HUSBAND STEVE. ALSO ADJOURN IN MEMORY OF DON GRISHAM, A  
14 LIFE LONG RESIDENT OF LONG BEACH FOR 81 YEARS WHO PASSED AWAY  
15 ON THURSDAY, JULY 17TH. GRADUATE OF JORDAN HIGH SCHOOL,  
16 UNIVERSITY OF SOUTHERN CALIFORNIA WHERE HE BECAME-- WHERE HE  
17 EARNED HIS LAW DEGREE AS WELL. AND HE PRACTICED AS AN ATTORNEY  
18 IN LONG BEACH FOR OVER 50 YEARS. HE WAS A VERY AVID GOLFER. HE  
19 WILL BE SORELY MISSED BY THOSE WHO NEW HIM PROFESSIONALLY AND  
20 PERSONALLY. SURVIVED BY HIS FOUR CHILDREN, ROB, GREG, MIKE,  
21 LYNNE AND SIX GRANDCHILDREN. AND HE IS ALSO SURVIVED BY HIS  
22 BROTHER WAYNE, WHO MANY OF US KNOW AS A FORMER MEMBER OF  
23 CONGRESS AND STATE LEGISLATOR. ALSO WE ADJOURN IN MEMORY OF  
24 TONY PENA LONG TIME DOWNEY RESIDENT. HE WAS A STRONG COMMUNITY  
25 VOLUNTEER, VERY ACTIVE, GREAT SUPPORTER OF THE DOWNEY SISTER



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CITIES ASSOCIATION, THE ELKS CLUB AND THE UNITED STATES MEXICO  
2 SISTER CITIES ASSOCIATION. HE IS SURVIVED BY HIS WIFE RAQUEL,  
3 ONE SON, FOUR GRANDCHILDREN AND FIVE GREAT GRANDCHILDREN. ALSO  
4 ADJOURN IN MEMORY OF DR. RICHARDSON, HE PASSED AWAY AT THE AGE  
5 OF 86. HE MOVED TO LONG BEACH IN 1951 AND SERVED AS CHIEF OF  
6 STAFF TO ST. MARY'S HOSPITAL, WAS NAMED DOCTOR OF THE YEAR AND  
7 TAUGHT RESIDENTS AT U.C.I. HE WAS ACTIVE BOATER AND FISHERMAN.  
8 HE WAS DEDICATED TO HIS PATIENTS. AND WILL BE MISSED BY ALL  
9 THOSE WHOSE LIVES HE TOUCHED. DR. RICHARDSON IS SURVIVED BY  
10 HIS WIFE BARBARA, CHILDREN MARILYN, BOB, BILL, SIX  
11 GRANDCHILDREN AND ONE GREAT GRANDCHILD. ALSO ADJOURN IN MEMORY  
12 OF JULIETTA LANGE, A LONG TIME RESIDENT OF THE FOURTH  
13 DISTRICT. SHE IS SURVIVED BY HER HUSBAND FRITZ, DAUGHTERS  
14 CATHERINE AND KAREN AND SIBLINGS LENOR AND PETE. ALSO WE  
15 ADJOURN IN MEMORY OF KATHERINE LOKER, LIFE LONG RESIDENT OF  
16 SAN PEDRO, AND A PHILANTHROPIST OF HIGHER EDUCATION,  
17 HEALTHCARE, SCIENCE AND THE ARTS, WHO PASSED AWAY RECENTLY.  
18 SHE IS SURVIVED BY HER DAUGHTERS DEBORAH AND KATHERINE, HER  
19 SISTER NINA, SIX GRANDCHILDREN, ONE GREAT GRANDCHILD, MANY  
20 NIECES AND NEPHEWS. ALSO THAT ADJOURN IN MEMORY OF STANLEY  
21 ULSTEIN WHO PASSED AWAY ON JULY 11TH IN RANCHO PALOS VERDES IN  
22 THE '60S HE MOVED TO CALIFORNIA, PUT HIMSELF THROUGH SCHOOL  
23 BUT HE RETIRED IN 1994 AFTER 30 YEARS WITH T.R.W./NORTHROP.  
24 HIS PASSION WAS WORKING AS A VOLUNTEER AT OUR SHERIFF'S  
25 DEPARTMENT AT THE LOMITA STATION. HE AMASSED OVER 5,000 HOURS





**The Meeting Transcript of  
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1 SERVING THE COMMUNITIES ON THE PENINSULA IN LOMITA. HE'LL BE  
2 SORELY MISSED. AND FINALLY THAT WE ADJOURN IN MEMORY OF JOHN  
3 CALLARD WHO PASSED AWAY AT THE AGE OF 79. HE WAS A FOOTBALL  
4 STANDOUT AT LONG BEACH POLY, AND LONG BEACH CITY, SERVED IN  
5 THE MARINES. HE COACHED FOOTBALL AND TAUGHT MATHEMATICS AT  
6 RANCHO ALAMITOS HIGH SCHOOL IN GARDEN GROVE. AFTER RETIREMENT,  
7 HE CONTINUED TO TEACH AT SADDLEBACK, WHERE HE WAS NAMED  
8 PROFESSOR OF THE YEAR. HE WAS LOVED BY HIS FAMILY AND SPENDING  
9 TIME WITH HIS GRANDKIDS. SURVIVED BY HIS WIFE BARBARA, SONS  
10 CHRIS AND JEFF, SIX GRANDCHILDREN AND ONE GREAT GRANDCHILD.  
11 THOSE ARE MY ADJOURNMENTS, MADAME CHAIR.

12

13 **SUP. BURKE, CHAIR:** SO ORDERED. SUPERVISOR ANTONOVICH?

14

15 **SUP. ANTONOVICH:** I'D LIKE TO ALSO MOVE THAT WE ADJOURN TODAY  
16 IN MEMORY OF A GOOD FRIEND, JERRY FRIEDMAN, WHO PASSED AWAY  
17 LAST WEEK AT THE AGE OF 85. JERRY WAS A WONDERFUL MAN, GOOD  
18 FRIEND. HE WAS THE GLUE THAT HELD THE SUNLAND-TUJUNGA  
19 COMMUNITY TOGETHER. ALWAYS HAD A SMILE AND A HELPING HAND.  
20 JERRY DONATED OVER 23 GALLONS OF BLOOD TO THE AMERICAN RED  
21 CROSS DURING HIS LIFETIME, 23 GALLONS OF BLOOD HE DONATED. HE  
22 WAS INVOLVED WITH THE LITTLE LEAGUE, THE VERDUGO HILLS HIGH  
23 SCHOOL BOOSTER CLUB, THE AMERICAN LEGION, VETERANS OF FOREIGN  
24 WAR, JUST A WONDERFUL PERSON. AND HE LEAVES HIS WIFE LORRAINE  
25 AND HIS CHILDREN MICHAEL, LORI AND CHERYL, AND THEIR HUSBANDS





**The Meeting Transcript of  
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1 AND WIFE WENDY AND HUSBAND BRIAN AND THEIR GRANDCHILDREN  
2 KATRINA AND JESSICA. ALSO MOVE THAT WE ADJOURN IN MEMORY OF  
3 DONALD WAYNE FORMALLY FROM BURBANK, THEN MOVED TO OCEANSIDE,  
4 QUITE ACTIVE IN THE BURBANK COMMUNITY, HE AND HIS WIFE BETTY.  
5 HE PASSED AWAY AT THE AGE OF 89. PATRICIA BUCKLEY BOZELL.  
6 PATRICIA WAS WILLIAM BUCKLEY'S SISTER. SHE AND HER HUSBAND  
7 BRENT BOZELL WERE THE PUBLISHER AND STARTED "TRIUMPH" MAGAZINE  
8 WHICH WAS A JOURNAL OF ROMAN CATHOLIC ORTHODOXY, WHICH LASTED  
9 OVER A DECADE. OF HER NINE SIBLINGS AGAIN WAS WILLIAM BUCKLEY,  
10 THE FOUNDER OF "NATIONAL REVIEW" WHICH SHE WAS VERY MUCH A  
11 PART OF, AND HER 10 CHILDREN. SHE HAD BRENT BOZELL, JR. IS  
12 THAT WHO IS INVOLVED IN PUBLISHING TODAY AND A WRITER. SHE WAS  
13 ALSO FREELANCE EDITOR OF BRITTANY PUBLISHING. SHE IS SURVIVED  
14 BY HER SIX SONS, TWO BROTHERS, TWO SISTERS AND SEVERAL GRAND  
15 AND GREAT GRANDCHILDREN. NELLIE BOZIGIAN FROM THE ANTELOPE  
16 VALLEY PASSED AWAY AT 79. SHE WAS A VOLUNTEER FOR MANY OF THE  
17 ORGANIZATIONS AT DESERT HAVEN, THE AMERICAN CANCER SOCIETY.  
18 SHE WAS AWARDED THE CANNER IS SOCIETY'S AMBASSADOR OF THE  
19 YEAR. SHE WAS A WORLD TRAVELER MARRIED TO LOU, QUITE ACTIVE IN  
20 THE VALLEY, AND MARRIED OVER 60 YEARS. SHE LEAVES THREE  
21 CHILDREN, THREE DAUGHTERS. ROY HUFFINGTON, WHO WAS A  
22 BUSINESSMAN. HIS SON WAS MICHAEL WHO WAS A FORMER CONGRESSMAN  
23 FROM SOUTHERN CALIFORNIA. AND HE SERVED AS AMBASSADOR TO  
24 AUSTRIA UNDER PRESIDENT GEORGE BUSH. PASSED AWAY AT THE AGE OF  
25 90. HE WAS A WORLD WAR II VETERAN. HE RECEIVED A BRONZE STAR.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HE SERVED ON THE NAVY ABOARD THE AIRCRAFT CARRIER HORNET. HE  
2 HAD ESTABLISHED THE HUFFINGTON FOUNDATION, WHICH GIVES FUNDS  
3 TO CHARITIES, ACADEMIC INSTITUTIONS AND ALSO THE HUFFINGTON  
4 CENTER OF AGING AT BAYLOR COLLEGE.

5

6 **SUP. KNABE:** I'D LIKE TO BE ADDED TO THE HUFFINGTON  
7 ADJOURNMENT.

8

9 **SUP. ANTONOVICH:** CLIFFORD RISHER. HE WAS A LOS ANGELES POLICE  
10 DEPARTMENT OFFICER INVESTIGATOR FOR 30 YEARS. HE WAS A P.O.W.  
11 DURING WORLD WAR II IN GERMANY, AND MEMBER OF THE AMERICAN  
12 LEGION, N.R.A. AND THE ELKS LODGE AND LAKE ELSINORE JO  
13 STAFFORD, THE ACCLAIMED SINGER, WHO PASSED AWAY ON JULY 13TH.  
14 SHE WAS THE ONE OF THE TOP RECORDING ARTISTS BETWEEN THE '30S  
15 AND THE '60S. SIR JOHN TEMPLETON, GRADUATE OF YALE, RHODES  
16 SCHOLAR, CREATED THE FIRST DIVERSIFIED MUTUAL FUNDS IN 1954.  
17 HE WAS COMMITTED TO BUILDING THE WORLD'S SPIRITUAL WEALTH AND  
18 LAUNCHED THE ANNUAL TEMPLETON PRIZE WHICH HAD RECIPIENTS IN  
19 THE PAST INCLUDED MOTHER TERESA, PASTOR REVEREND BILLY GRAHAM  
20 AND HE WAS KNIGHTED BY QUEEN ELIZABETH FOR HIS PHILANTHROPIC  
21 ACTIVITIES. DION SHANTE ROUBE, PASSED AWAY AT THE AGE OF 31.  
22 HE WAS QUITE INVOLVED IN THE ANTELOPE VALLEY. GRADUATE OF CAL.  
23 STATE NORTHRIDGE. HE WAS ACTIVE IN HIS CHURCH AND HE WAS A  
24 SONGWRITER. HE IS SURVIVED BY HIS EXTENDED FAMILY. IRMA KUNOW  
25 PASSED AWAY AT THE AGE OF 96. SHE WAS A RETIRED LIEUTENANT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WITH THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT WHERE SHE  
2 PROUDLY SERVED FOR 22 YEARS BETWEEN 1947 AND 1969. DAVID  
3 BARTHEL HALL PASSED WAY AT THE AGE OF 58. HE ALSO WORKED FOR  
4 THE COUNTY OF LOS ANGELES FOR ALMOST 40 YEARS. HE WAS FROM THE  
5 ANTELOPE VALLEY, COUNTY EMPLOYEE. RON CHANEY WORKED FOR THE  
6 COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES. HE WAS AN  
7 EMPLOYEE FOR THE PAST 34 YEARS. CATHERINE KRALL FROM THE SAN  
8 GABRIEL VALLEY, FROM PASADENA, AND MICHAEL CLAYTON, RETIRED  
9 LOS ANGELES COUNTY MARSHAL, MERGED WITH THE SHERIFF'S  
10 DEPARTMENT, THE DEPUTY. HE WAS IN COURT SERVICES THROUGH  
11 JANUARY 2000. HE PASSED AWAY AT 18 WITH THE LOS ANGELES COUNTY  
12 SHERIFF'S DEPARTMENT. THAT'S ALL I HAVE.

13  
14 **SUP. YAROSLAVSKY:** I'D LIKE TO ASK TO BE ADDED TO JO STAFFORD.  
15 SHE WAS THE AUNT OF A GOOD FRIEND OF MINE. AND IF I COULD, I  
16 JUST LEARNED THAT ESTELLE GETTY, ACTRESS ESTELLE GETTY,  
17 CONSTITUENT OF OURS FROM WEST HOLLYWOOD, PASSED AWAY THIS  
18 MORNING AFTER A LENGTHY ILLNESS. SHE WAS THE STAR OF COURSE OF  
19 "GOLDEN GIRLS," ONE OF THE STARS OF "GOLDEN GIRLS." ACTIVE IN  
20 THE COMMUNITY IN MANY WAYS OVER TIME. ASK THAT WE ADJOURN IN  
21 HER MEMORY.

22  
23 **SUP. BURKE, CHAIR:** ALL MEMBERS. SUPERVISOR MOLINA, DO YOU HAVE  
24 ANY ADJOURNMENTS? WHILE WE'RE GETTING HER, SUPERVISOR  
25 ANTONOVICH-- DID SHE HAVE ANY ADJOURNMENTS?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** THAT'S ALL I HAVE. I ALREADY GAVE MY  
3 ADJOURNMENTS.

4

5 **CLERK SACHI HAMAI:** WE HAVE PUBLIC COMMENT.

6

7 **SUP. BURKE, CHAIR:** DAVE ROBERTS? ELIZABETH MUNSE? JAY SHEFI?  
8 PLEASE COME FORWARD. AND MR. SACHS, WOULD YOU START COMING  
9 FORWARD, BECAUSE YOU WILL BE NEXT. AND WE DO HAVE FOUR CHAIRS.  
10 DAVID ROMERO? ELIZABETH MUNSE? JAY SHEFI? ALL RIGHT. STATE  
11 YOUR NAME.

12

13 **JAY SHEFI:** MY NAME IS JAY SHEFI. GO.

14

15 **SUP. BURKE, CHAIR:** GO RIGHT ON.

16

17 **JAY SHEFI:** HI. THANK YOU FOR TAKING A FEW MOMENTS TO LISTEN TO  
18 ME. I AM A SMALL BUILDING OWNER WITH F.I.C.A. SCORE OF 850,  
19 LIVE WITH MY WIFE AND TWO COLLEGE STUDENTS AT THE BUILDING. I  
20 REFINANCED MY BUILDING AT THE END OF DECEMBER. THE ESCROW  
21 COMPANY HAD TOLD ME THAT THE TAXES WILL BE DEDUCTED AND LATER  
22 I FOUND OUT THAT THEY DEDUCTED ONLY HALF OF THAT. I'M STUCK  
23 WITH ABOUT \$1,200 PENALTY. ASKED FOR REFUND. IT GOT REJECTED.  
24 RUNNING ON NEGATIVE CASH FLOW RIGHT NOW. NEVER HAD DELINQUENCY  
25 IN MY LIFE. I KNOW COUNTY DOESN'T NEED MY \$1200 WHICH CAN BE



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1 SPENT ON TWO COLLEGE MEDICAL STUDENTS TO HELP THEM TO BECOME  
2 FUTURE STUDENTS, PEOPLE. I HOPE YOU FORGIVE THIS ONE-TIME  
3 EVENT AND THANK YOU FOR UNDERSTANDING AND HELPING ME IN THIS  
4 MATTER IF POSSIBLE.

5

6 **SUP. BURKE, CHAIR:** UNFORTUNATELY WE ARE BOUND BY THE STATE LAW  
7 AS IT RELATES TO DELINQUENCIES AND FINES. BUT IF YOU CAN TALK  
8 TO SOMEONE-- WHAT DISTRICT ARE YOU IN?

9

10 **JAY SHEFI:** I ALREADY SUBMITTED THE COPY OF THIS TO MR. ZEV.

11

12 **SUP. BURKE, CHAIR:** OKAY. WELL SOMEONE FROM HIS STAFF CAN  
13 PERHAPS TALK TO THE PEOPLE WHERE YOU--

14

15 **JAY SHEFI:** I SEND THIS TO YOU, MR. ZEV. AND THEN YOU SEND IT  
16 TO MR. MARK SOLOMIDO?

17

18 **SUP. BURKE, CHAIR:** MAYBE THE COMPANY THAT SOMEONE FROM  
19 CONSUMER AFFAIRS. GO TO CONSUMER AFFAIRS. THEY MAY BE ABLE TO  
20 WORK OUT SOMETHING WITH THE COMPANY TO ALLOCATE IT.

21

22 **SUP. YAROSLAVSKY:** I'LL HAVE SOMEBODY FROM MY STAFF WILL BE  
23 WITH YOU IN A SECOND.

24

25 **JAY SHAFI:** APPRECIATE IT.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE, CHAIR:** ALL RIGHT. DAVID ROMERO?

3

4 **JAY SHEFI:** MAY I LEAVE?

5

6 **SUP. BURKE, CHAIR:** YES, SURELY. AND LINA PHILIPP CAN COME  
7 FORWARD.

8

9 **DAVID ROMERO:** THANK YOU. IF MISS MUNSE COULD SPEAK FIRST.

10

11 **ELIZABETH MUNSE:** OKAY. HELLO MY NAME IS ELIZABETH MUNSE AND I  
12 REPRESENT THE CALIFORNIA PUBLIC INTERESTS RESEARCH GROUP ALSO  
13 KNOWN AS CAL.P.I.R.G. SO AS YOU PROBABLY KNOW, CALIFORNIA'S  
14 TRANSPORTATION NEEDS ARE GROWING QUICKLY. CALIFORNIA'S  
15 POPULATION IS EXPECTED TO GROW FROM 37 MILLION TO 50 MILLION  
16 BY THE YEAR 2050. COMMUTERS IN CALIFORNIA'S BIGGEST CITIES  
17 ALREADY WASTE 60 TO 70 HOURS EACH YEAR BECAUSE OF TRAFFIC  
18 CONGESTION. AND THIS IS SOMETHING THAT L.A. COUNTY RESIDENTS  
19 ARE ESPECIALLY FAMILIAR WITH. NOW, WE COULD TRY TO MEET OUR  
20 INCREASING TRANSPORTATION NEEDS BY EXPANDING HIGHWAYS, BUT OF  
21 COURSE THAT WOULD INCREASE OUR DEPENDENCE ON OIL, CREATE MORE  
22 TRAFFIC AND INCREASE POLLUTION. SO INSTEAD AT CAL.P.I.R.G., WE  
23 ARE WORKING TO BRING HIGH SPEED RAIL TO CALIFORNIA, WHICH  
24 WOULD CUT HARMFUL POLLUTION AND COST LESS THAN THE  
25 ALTERNATIVES. THIS YEAR, LEGISLATION IN CONGRESS AND A STATE



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1 BOND ON THE BALLOT COULD PROVIDE THE FUNDING NEEDED TO START  
2 LAYING THESE TRACKS. SO WE'RE HERE TO BRING THE BOARD'S  
3 ATTENTION TO THE ISSUE OF HIGH SPEED RAIL DEVELOPMENT AND  
4 RESPECTFULLY REQUEST THAT YOU CONSIDER IT IN FUTURE MEETINGS.

5

6 **DAVID ROMERO:** THANK YOU, GOOD MORNING, BOARD. MY NAME IS DAVID  
7 ROMERO AND I AM ALSO WITH THE CALIFORNIA PUBLIC INTEREST AND  
8 RESEARCH GROUP, OTHERWISE KNOWN AS CAL.P.I.R.G. TO ADVOCATE  
9 FOR HIGH SPEED RAIL IN CALIFORNIA. I'D LIKE TO CALL YOUR  
10 ATTENTION TO OUR DELEGATION WITH THEIR SIGN. I'D RATHER BE  
11 RIDING HIGH SPEED RAIL. AND ALSO AT THIS TIME I'D LIKE TO CALL  
12 ATTENTION TO POSTCARDS THAT WE'VE BEEN GOING AROUND DOOR-TO-  
13 DOOR RAISING GRASSROOTS SUPPORT FOR THIS-- FOR LEGISLATION TO  
14 ADVOCATE HIGH SPEED RAIL. AND AT THIS TIME IF IT IS NOT IN THE  
15 BOARD'S PLACE OR IT IS NOT THE BOARD'S POSITION TO ENDORSE  
16 SUCH A CAMPAIGN FOR HIGH SPEED RAIL IN CALIFORNIA AT THIS  
17 PRESENT JUNCTURE, WE RESPECTFULLY REQUEST AN OPPORTUNITY TO  
18 LEAVE THE INDIVIDUAL MEMBERS OF THE BOARD AND ANY OTHER  
19 INTERESTED PARTIES WITH THESE POSTCARDS TO BE FILLED OUT AND  
20 SENT TO OUR STATE LEGISLATORS TO SHOW SUPPORT FOR HIGH SPEED  
21 RAIL IN CALIFORNIA. THANK YOU.

22

23 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. ARNOLD SACHS? LINA  
24 PHILIPP? DAMIEN GOODMAN, AND JAMES HOLT, PLEASE COME FORWARD.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **ARNOLD SACHS:** GOOD AFTERNOON COUNTY BOARD OF SUPERVISORS,  
2   ARNOLD SACHS. I'D NORMALLY USE THIS TIME TO DISCUSS AN  
3   UPCOMING EVENT REGARDING METRO BUT ACTUALLY SOMETHING OCCURRED  
4   THIS WEEK THAT TAKES PRECEDENT OVER THAT. AND TODAY THE CITY  
5   COUNCIL IN L.A. HAS AN ITEM ON THEIR AGENDA CALLING FOR A  
6   BOYCOTT OF THE "NEW YORKER" MAGAZINE FOR THE CARICATURE OF  
7   SENATOR BARACK OBAMA AND HIS WIFE. THEY'RE ALSO ASKING FOR THE  
8   REMOVAL OF THE MAGAZINE FROM THE NEWSSTANDS, WHICH IS REALLY  
9   DOING NOTHING, BECAUSE I BELIEVE THE NEW ISSUE COMES OUT THIS  
10   WEEK, ANYWAY. SO THE OLD ISSUE WOULD BE REMOVED. BUT WHAT IS  
11   REALLY IMPORTANT IS THAT IN ADDITION TO THAT OCCURRING, THERE  
12   WAS SOMETHING ELSE THAT OCCURRED THIS WEEK. IN THE MID EAST,  
13   THERE WAS A TRANSFER BETWEEN ISRAEL AND LEBANON OF SOME  
14   SOLDIERS WHO HAD BEEN KILLED FOR A TERRORIST WHO WAS BEING  
15   HONORED IN LEBANON BY THE HAMAS FOR BASHING A YOUNG CHILD'S  
16   HEAD AGAINST A STONE AND KILLING THE CHILD AND THE FATHER. AND  
17   I DON'T ASK-- OR I DON'T THINK OR I DON'T KNOW THAT IT'S YOUR  
18   SPOT TO HAVE A POINT OF ISSUE REGARDING THE CONFLICT IN THE  
19   MID EAST, BUT I WOULD THINK THAT YOU'D HAVE AN ISSUE OR A  
20   POINT OF VIEW REGARDING THE FACT THAT THIS TERRORIST PERSON  
21   WAS GIVEN A HERO'S WELCOME. CHILD KILLERS SHOULD NOT BE  
22   RECOGNIZED FOR THEIR ACHIEVEMENTS. AND IT WOULD BE REALLY  
23   STRONGLY APPRECIATED IF THE COUNTY BOARD STEPPED UP AND SAID  
24   THAT WE DO NOT ENDORSE THIS WELCOMING PARADE FOR THIS KIND OF  
25   ACTION NO MATTER WHERE IT TAKES PLACE. BECAUSE NO MATTER WHERE



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1 IT TAKES PLACE, THERE IS NO ACCOUNTABILITY FOR IT. AND IF THE  
2 CITY IS GOING TO HAVE A BOYCOTT, MAYBE THE CITY OF L.A. COULD  
3 HAVE A LETTER OF CENSURE AND THE COUNTY JOIN IN CONDEMNING  
4 THAT KIND OF ACTION REGARDING THE HERO WORSHIP FOR A CHILD  
5 KILLER. THANK YOU FOR YOUR TIME, YOUR ANSWERS AND YOUR  
6 ATTENTION.

7

8 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. PLEASE STATE YOUR NAME  
9 AND WOULD MARQUIS DREW COME FORWARD?

10

11 **JAMES HOLT:** OKAY. JAMES HOLT. I'M HERE FROM MANNA MANOR GROUP  
12 HOME. I'M HERE ON BEHALF OF OUR GROUP HOME THAT HAS BEEN IN  
13 BUSINESS FOR THE PAST 23 YEARS. OUR PROGRAM SERVES BOTH D.C.F.  
14 AND JUVENILE DELINQUENTS. AND WE WANT TO CONTINUE TO SERVE  
15 THEM. WE HAVE 6 HOMES, 36 CHILDREN. AND I DO UNDERSTAND THAT  
16 WITH THE SPA 8 THAT THEY WERE LEANING TOWARDS PROBATION ONLY.  
17 BUT WE WANT TO BE ABLE TO SERVE THESE CHILDREN. WE HAD A VERY  
18 SUCCESSFUL RATE OVER THE PAST 23 YEARS. WE'VE HAD SOME 3,500  
19 CHILDREN THAT HAVE COME THROUGH. SOME OF THEM HAVE GONE ON TO  
20 COLLEGE. SOME HAVE THAT HAVE BEEN REUNITED WITH THEIR  
21 FAMILIES. AND OUR CONCERN IS THAT WE CAN CONTINUE TO SERVE  
22 THESE CHILDREN. WE SERVE SOME FRAGILE CHILDREN, MEDICALLY  
23 FRAGILE CHILDREN. AND WE WANT TO CONTINUE TO SERVE THEM. AND I  
24 UNDERSTAND THAT WITH THE SPA 8 THAT THEY WERE LEANING TOWARDS  
25 PROBATION. BUT LIKE WE WERE A 9 LEVEL AND WE SERVED CHILDREN



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1 AT LEVEL 14 FOR MANY YEARS. SO I COME HERE TODAY WITH AN  
2 APPEAL THAT WE COULD BE ABLE TO HELP THESE CHILDREN. IT'S A  
3 JOB, BUT IT GOES FURTHER BEYOND A JOB BECAUSE I'M CONCERNED  
4 ABOUT THEIR WELFARE. AND THIS IS SORT OF A TRAUMATIC THING FOR  
5 THEM RIGHT NOW NOT KNOWING WHAT'S GOING TO HAPPEN, WHAT'S  
6 GOING TO TAKE PLACE. AND WE ARE THE FAMILY. WE SEE THAT THEY  
7 GO TO SCHOOL, DO THEIR HOMEWORK, TAKE THEM TO DOCTORS AND  
8 EVERYTHING. IT IS A FAMILY GROUP. SO THIS IS MY APPEAL TO YOU  
9 TODAY AND COMING HERE ON BEHALF FOR OUR CHILDREN, IF WE COULD  
10 CONTINUE TO SERVE THEM AND CONTINUE TO MEET THEIR NEEDS. THANK  
11 YOU.

12

13 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. LINA PHILIPP?

14

15 **LINA PHILIPP:** YES, GOOD AFTERNOON. SORRY. I GOT OVER A PAPER  
16 THAT MORE OR LESS I WANT IT TO BE GIVEN, PLEASE.

17

18 **SUP. BURKE, CHAIR:** I'M GOING TO ASK MARQUIS DREW AND JANET  
19 BELL TO ALSO COME FORWARD.

20

21 **LINA PHILIPP:** FOR THE LAST 23 YEARS, WE HAVE BEEN DEALING WITH  
22 THE TWO PROGRAMS THAT WE HAVE, WHICH IS ABUSE AND NEGLECTED  
23 CHILDREN AND JUVENILE AND DELINQUENT CHILDREN. BUT ON JUNE  
24 30TH WE FINALLY RECEIVED A REGISTERED LETTER IN HERE, WHICH IS  
25 SUPPOSED TO BE IN AUGUST THE PROCESS, AND IF WE HAVE THIS



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1   PROCESS LAST AUGUST, THEN THERE SHOULD BE NO COMPLICATIONS OR  
2   ANYTHING. BUT THEY DID AN ADDENDUM 6 WHEREIN THE SPA 8'S ONLY  
3   FOR PROBATION YOUTH CHILDREN. I'M A REGISTERED NURSE FOR THE  
4   LAST 35 YEARS AND I CAN'T TURN MY BACK ON THESE CHILDREN, BUT  
5   THEY BECOME PART OF MY LIFE. AND RIGHT NOW WE GOT CHILDREN  
6   THAT DOESN'T KNOW WHERE TO GO. I MEAN, THEY HAVE BEEN BEGGING  
7   ME. I CAN JUST SAY I JUST HAD A STROKE AND I SAY LEAVE IT,  
8   I'LL BACK IT UP. BUT WITH THE CHILDREN BEGGING AND ASKING  
9   "LINA, THIS IS OUR HOME. WHAT IS OUR FUTURE?" BECAUSE THEY'RE  
10   HOPING, WE GOT ONE CHILD IN HERE WHO USED TO BE ONE OF OUR  
11   CHILD, AND RIGHT NOW IS ONE OF OUR STAFF. BUT THE THING IN  
12   HERE IS, WHY LIMIT US TO PROBATION YOUTH ONLY WHEREIN WE'RE  
13   SERVING D.C.F.S. AND PROBATION AT THE SAME TIME. AND I WENT TO  
14   THE MEETING LAST THURSDAY AND BLANCHET, THEY TOLD ME,  
15   "PROBATION YOUTH ONLY, LINA, AND THAT'S IT." AND THAT HURTS.  
16   AND I'M HERE ASKING FOR YOUR HELP. BECAUSE WE'VE BEEN DOING  
17   FOR 23 YEARS. WE DIDN'T RECEIVE ANY LETTER OF NOTIFICATION  
18   LAST YEAR. AND THEY SAID THEY'RE GOING TO DO A THOROUGH  
19   INVESTIGATION ABOUT IT. BUT FINALLY WHY IS IT THAT JUNE 30, I  
20   WAS ABLE TO GET A REGISTERED MAIL? WHY DID THEY NOT DO THIS  
21   LAST AUGUST? SO I'M ASKING FOR THE SAKE OF THE CHILDREN. I  
22   MYSELF, ONCE I HAVE THIS RUNNING, I'M GOING TO BE RETIRING.  
23   AND I'M GOING TO BE ASKING SOME OF THE STAFF TO WORK. AND PLUS  
24   THE THING WE HAVE 30 EMPLOYEES WHO ARE WORKING FOR MANNA



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1 MANOR, TOO. PLEASE CONSIDER THAT. PLEASE, DEAR BOARD OF  
2 SUPERVISORS. THANK YOU.

3

4 **SUP. BURKE, CHAIR:** I THINK THERE'S SOMEONE HERE FROM D.C.F.S.,  
5 I THINK THEY HAVE GONE OVER THIS WITH HER AND THERE WAS AN  
6 AUDITOR REPORT. BUT IS THERE SOMEONE FROM D.C.F.S. AND  
7 PROBATION THAT CAN GO OVER IT WITH HER AGAIN AND PERHAPS TALK  
8 TO SOME OF THE YOUNG PEOPLE, TOO. YES, DAMIEN GOODMAN?

9

10 **DAMIEN GOODMAN:** GOOD AFTERNOON, MADAME CHAIR. THERE ARE TWO  
11 DOCUMENTS BEING HANDED OUT TO YOU. MY NAME IS DAMIEN GOODMAN,  
12 I'M HERE REPRESENTING THE SOUTH LOS ANGELES COALITION OF 18  
13 HOMEOWNER ASSOCIATIONS COMMUNITY-BASED GROUPS AND BLOCK CLUBS  
14 THAT COMBINED MAKE UP THE CITIZEN'S CAMPAIGN TO FIX THE EXPO  
15 RAIL LINE. ONE OF THE DOCUMENTS BEING HANDED OUT TO YOU TODAY  
16 IS AN ARTICLE FROM 2007 IN THE "LOS ANGELES TIMES." THE TITLE  
17 IS "BOY, 14, KILLED BY TRAIN, IS MOURNED." I'M GOING TO READ  
18 FROM IT. "A DAY AFTER 14-YEAR-OLD LAVERT BAKER, JR. LOST HIS  
19 LIFE AFTER BEING STRUCK BY AN M.T.A. TRAIN, HIS FAMILY MEMBERS  
20 GRAPPLE WITH WHETHER HIS LOSS COULD HAVE BEEN AVOIDED. "HE WAS  
21 MY HARDEST," FATHER LAVERT, SR. SAID. "I LOST A BIG PART OF MY  
22 HEART YESTERDAY." THE TEENAGER WAS HIT THURSDAY AFTERNOON IN  
23 WATTS AS HE WALKED HOME FROM SCHOOL. WITNESSES SAID HE WAS IN  
24 THE MIDDLE OF THE TRAIN TRACKS WHEN WARNING LIGHTS STARTED  
25 BLINKING AND THE CROSSING GATES LOWERED. A SPOKESMAN FOR



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1 M.T.A., WHO OPERATES THE TRAIN SAID AN INVESTIGATION IS  
2 UNDERWAY. BY CHANCE, LAVERT'S 15-YEAR-OLD SISTER WAS A  
3 PASSENGER ON THE TRAIN BUT DID NOT LEARN THAT IT WAS HER  
4 BROTHER WHO HAD BEEN STRUCK UNTIL SHE HAD ARRIVED AT A  
5 RELATIVE'S HOME IN EAST LOS ANGELES. OF THE 13 SIBLINGS,  
6 LAVERT AND MONISHA SHARED A SPECIAL BOND BECAUSE OF THEIR  
7 CLOSENESS IN AGE, THE OLDER BAKER SAID. "THE TWO WERE LIKE  
8 THIS," HE SAID, HOLDING HIS INDEX AND MIDDLE FINGER TOGETHER.  
9 THE TEENAGER TOOK THE SAME ROUTE TO SCHOOL EVERY DAY, HIS  
10 FATHER SAID. THE OTHER BAKER WAS AT HIS HOME, LESS THAN A MILE  
11 FROM THE CROSSING, WHEN RESIDENTS RUSHED TO TELL HIM ABOUT THE  
12 ACCIDENT. BAKER SENIOR FOUND HIS SON ON THE GROUND AS THE  
13 CROWD BEGAN TO GATHER. HE RUSHED TO HIS SIDE AND HELD HIM  
14 DESPITE OFFICIALS ASKING HIM TO STEP ASIDE. LAVERT WAS TAKEN  
15 TO ST. FRANCIS MEDICAL CENTER IN LYNWOOD AND WAS PRONOUNCED  
16 DEAD AT 4:11 P.M. AT THE ACCIDENT SCENE, LAVERT'S FATHER SET  
17 UP A MEMORIAL CANDLES IN THE SHAPE OF A V THURSDAY NIGHT.  
18 FRIENDS AND FAMILY ON FRIDAY DESCRIBED LAVERT AS A WELL-LIKED  
19 AND AMBITIOUS TEAM, WHO WAS A VIDEO GAME FANATIC AND LIKED TO  
20 PLAY FOOTBALL AND BASKETBALL. HE WANTED TO BE AN ELECTRICIAN  
21 AND TO GO TO COLLEGE. "HE ALWAYS SHOWED ME HE WANTED TO GO TO  
22 COLLEGE", HIS FATHER SAID. "HE WOULD SAY 'YOU JUST WATCH, DAD.  
23 I'M GOING TO BE THE FIRST ONE.'" LAVERT IS ONE OF OVER A DOZEN  
24 YOUTHS THAT HAVE BEEN INJURED AND KILLED IN BLUE LINE  
25 ACCIDENTS THAT I'VE BEEN ABLE TO CONFIRM BECAUSE THE





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1 METROPOLITAN TRANSPORTATION AUTHORITY WILL NOT GIVE ME THE  
2 INFORMATION. TODAY THE OTHER ITEM THAT YOU HAVE BEFORE YOU IS  
3 THE HOLDING PEN AT DORSEY HIGH SCHOOL WHERE YOU GUYS ACTUALLY-  
4 - OR THE M.T.A. ACTUALLY CONSIDERS THAT THEY WILL BE ABLE TO  
5 HERD 700 STUDENTS IN A PERIOD OF 15 MINUTES INTO AN AREA  
6 CONFINED, WHERE THE DOOMSDAY SCENARIO IS A TRAIN BLOWING  
7 THROUGH THE CROSSING GATES AND HITTING THAT HOLDING AREA.  
8 COLUMBINE, VIRGINIA TECH, I DON'T WANT TO ADD DORSEY TO THAT  
9 LIST. THERE ARE FEW OPPORTUNITIES YOU HAVE TO SAVE LIVES. THE  
10 GREAT SEPARATION OF THAT CROSSING IS ONE.

11

12 **SUP. BURKE, CHAIR:** THANK YOU. MARQUIS DREW WOULD YOU PLEASE  
13 COME FORWARD AND STATE YOUR NAME, PLEASE?

14

15 **DANIEL SNYDER:** DANIEL SNYDER. GOOD AFTERNOON, SUPERVISORS. I'M  
16 HERE TO SUPPORT MANNA MANOR REQUEST THAT THIS COMPANY STAY  
17 OPEN. I HAVE STAYED WITH MANNA MANOR FOR NINE YEARS AS THE  
18 CLIENT AND NOW AS A CHILDCARE WORKER. I'M VERY GRATEFUL THAT  
19 LINA PHILIPP TOOK ME IN AND HELPED ME GROW INTO THE PERSON  
20 THAT I HAVE BECOME AND NOW I WANT TO GIVE BACK. ON BEHALF OF  
21 ALL MANNA MANOR CLIENTS, BESIDES OF THE FAMILY THAT THEY HAVE,  
22 MANNA MANOR, THE STAFF INCLUDING ME, IS THE FAMILY THAT THEY  
23 DEPEND ON WHEN TIMES ARE GOOD OR BAD, DAY IN AND DAY OUT. FOR  
24 THOSE CLIENTS THAT HAVE BEEN WITH MANNA MANOR FOR A WHILE,  
25 CLOSING MANNA MANOR WOULD BE TAKING HALF OF THEIR LIVES AWAY





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1 AND THE FUTURE THAT MANNA MANOR HAS TO OFFER. SO PLEASE HELP  
2 US.

3

4 **SUP. BURKE, CHAIR:** THANK YOU. THERE'S SOMEONE BACK THERE WHO  
5 WILL EXPLAIN IT TO YOU. PLEASE STATE YOUR NAME. AND HAS  
6 MARQUIS DREW COME FORWARD? YES. AND JANET BELL? ARE YOU JANET  
7 BELL? DANIEL SNYDER. THAT'S YOU FOLKS, ALL RIGHT. WHO IS GOING  
8 FIRST?

9

10 **MARQUIS DREW:** HELLO. MY NAME IS MARQUIS DREW. I'M HERE ON  
11 BEHALF OF MANNA MANOR. I'VE BEEN IN MANNER MAN OR FOR THE PAST  
12 SIX YEARS. AND THIS GROUP HOME HAS REALLY HELPED ME ACHIEVE A  
13 LOT. I CAME THERE AS A DELINQUENT. AND I JUST GRADUATED HIGH  
14 SCHOOL. I'M GOING TO BE STARTING COLLEGE SOON. AND I CAME HERE  
15 TO ASK YOU IF YOU CAN DO ANYTHING IN ALL YOUR POWER TO HELP  
16 THE GROUP HOME STAY OPEN BECAUSE I'VE SEEN IT DO WONDERS FOR A  
17 LOT OF KIDS. AND I KNOW THAT THERE ARE A LOT OF KIDS OUT THERE  
18 THAT CAN BENEFIT FROM GROUP HOMES LIKE THIS. ONCE AGAIN, IF  
19 THERE'S ANYTHING YOU GUYS CAN DO TO HELP THIS GROUP HOME STAY  
20 OPEN, IT WOULD JUST MEAN A LOT. THAT'S ALL I GOT TO SAY.

21

22 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. STATE YOUR NAME.

23

24 **JANET BELL:** MY NAME IS JANET BELL. AND I LIVE IN MANNA MANOR,  
25 TOO. I'D LIKE TO SAY THAT THIS GROUP HOME IS MY HOME, IT'S MY



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1 FAMILY. IT HELPED ME REUNITE WITH MY SISTER AND MARQUIS IS  
2 LIKE A BROTHER TO ME, AND LINA, ANITA, EVERYBODY, THAT'S MY  
3 FAMILY. AND I'D LIKE TO KNOW, I HOPE YOU GUYS CAN HELP US WITH  
4 KEEPING THE GROUP HOME OPEN BECAUSE IT HELPS THE KIDS AND  
5 EVERYTHING LIKE WITH SCHOOL, THEY ATTEND MY MEETINGS,  
6 EVERYTHING I NEED, I ASK, THEY CAN GIVE IT TO ME. THAT'S LIKE  
7 ISSUES THAT SINCE WE'VE BEEN TAKEN AWAY FROM OUR FAMILY IT'S  
8 JUST BETTER BECAUSE WE'VE GOT A NEW FAMILY AND THEY'RE THERE  
9 FOR US. BUT IF THEY'RE TAKEN AWAY, THERE'S NO ONE THERE FOR US  
10 TO BE WITH US. AND I WANT TO SAY THANK YOU AND I HOPE YOU CAN  
11 HELP US TO KEEP MANNA MANOR OPEN.

12

13 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH.

14

15 **SUP. BURKE, CHAIR:** THAT CONCLUDES PUBLIC COMMENT.

16

17 **CLERK SACHI HAMAI:** NOTICE IS HEREBY GIVEN THAT THE BOARD OF  
18 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS THE  
19 FOLLOWING ITEMS: ITEM NUMBER C.S.-1 CONFERENCE WITH LEGAL  
20 COUNSEL REGARDING EXISTING LITIGATION, ITEM NUMBER C.S.-2  
21 CONFERENCE WITH LEGAL COUNSEL REGARDING INITIATION OF  
22 LITIGATION ONE CASE. ITEM C.S.-4 DEPARTMENT HEAD PERFORMANCE  
23 EVALUATION AND ITEM NUMBER C.S.-5 CONSIDERATION OF  
24 APPOINTMENTS TO POSITION OF AUDITOR-CONTROLLER AND CONFERENCE



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1 WITH LABOR NEGOTIATOR, MICHAEL J. HENRY DIRECTOR OF PERSONNEL,  
2 AS INDICATED ON THE POSTED AGENDA. THANK YOU.

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1       **REPORT OF ACTION TAKEN IN CLOSED SESSION ON JULY 22, 2008**

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5       CS-1. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

6       (Subdivision (a) of Government Code Section 54956.9) City of

7       Santa Clarita v. Los Angeles County Board of Supervisors Case

8       No. CV 04-7355 AHM

9

10      This case challenged the County's approval of Cemex mining  
11      project in Soledad Canyon. (08-1700)

12

13      Action Taken: The Board of Supervisors authorized the County  
14      Counsel to file a motion in Federal District Court to seek  
15      attorney fees from the City of Santa Clarita incurred in this  
16      case.

17

18      The vote of the Board was as follows:

19

20      Ayes: Supervisors Molina, Burke, Yaroslavsky and Knabe.

21      Noes: Supervisor Antonovich.

22

23      CS-2. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION

24      (Subdivision (c) of Government Code Section 54956.9)

25      Initiation of litigation (one case) (08-1701)



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1 Action Taken: The Board of Supervisors authorized the County  
2 Counsel to initiate litigation. Once formally commenced, the  
3 action, the defendants and other particulars will be disclosed  
4 to any person upon inquiry.

5

6 The vote of the Board was unanimous.

7

8 ]CS-3. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION  
9 (Subdivision (b) of Government Code Section 54956.9)

10 Significant exposure to litigation (one case) (08-0070)

11

12 In Open Session, the Board continued this item two weeks to  
13 August 5, 2008.

14

15 No reportable action was taken on items CS-4 or CS-5.

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter

2 Number 6029/RPR/CRR qualified in and for the State of  
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the  
5 Los Angeles County Board of Supervisors July 22, 2008

6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as  
9 archived in the office of the reporter and which

10 have been provided to the Los Angeles County Board of  
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor

14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this  
16 24th day of July 2008 for the County records to be used only  
17 for authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23

24

25